

EUROPEAN NEWS

Turkey takes Right-wing step to democracy

BY METIN MUNIR IN ANKARA

TURKEY'S military rulers yesterday took their first step towards the restoration of civilian rule by appointing a consultative assembly which will draft a new Constitution.

Although the step is towards democracy, it is hardly a democratic one. The assembly, which has 100 members, is dominated by Right-wing figures and does not appear to be representative of the electorate or society. Forty members were directly appointed by General Kenan Evren's ruling National Security Council. The council, which consists of the service chiefs, selected the rest from lists submitted by the governors of Turkey's 67 provinces. One Turkish analyst said: "It's very Right-wing. I don't see any names who are likely to make noises on the problems of the masses."

Parties in Parliament, which was abolished after the coup 13 months ago, are not represented. General Evren blames them, with justification, for contributing to Turkey's decline in the period before the coup by not uniting to ward off economic problems and political terror which nearly caused a civil war. Likewise, extremist groups, unions and societies are

Judges resign after Turkes trial rows

The trial of extreme right-wing Turkish politician Mr. Alpaslan Turkes and his supporters was thrown into confusion yesterday when two of the judges on the military tribunal resigned after a series of stormy courtroom rows. Reuter reports from Ankara.

Major Vural Ozgenir, chief judge, removed his black gown and stepped from the platform in the latest twist of one of the most sensational political trials in recent Turkish history.

The resignation, followed immediately by that of one of the deputy judges, was in

response to demands for his withdrawal by defence lawyers and bitter arguments between the defence and the military prosecutor.

The prosecutor has demanded the death sentence for Mr. Turkes, and 210 activists of his Nationalist Movement Party (NMP) on charges of trying to overthrow the State and set up a right-wing dictatorship.

Major Ozgenir told the court: "After recent developments doubts may be cast on the soundness and impartiality of my judgment. I have therefore decided to resign." He did not elaborate.

Since the trial opened on August 19 the defence lawyers have repeatedly interrupted proceedings, challenging the prosecutor, demanding the withdrawal of the judges and complaining of the treatment of their clients.

The prosecutor read a 945-page indictment detailing alleged efforts by Mr. Turkes, twice Deputy Prime Minister in the 1970s, to take over the country by infiltrating Government departments and organising violent armed youth groups.

Yesterday, in a statement to the court, Mr. Turkes rejected the charges, saying evidence against him was ridiculous.

say will rest with the National Security Council, which has been wielding all executive and legislative power since the coup.

The Assembly embraces senior citizens, most of whom are little-known. It includes 44 jurists, 30 engineers and 23 retired officers, including the former chief of the Turkish Secret Service. There are five women, three trade union and two employers' representatives, an actor and Turkey's best known heart surgeon. There are also 10 people who were Right-wing MPs in the Sixties and early Seventies.

The structure and membership of the Assembly indicates that General Evren and his colleagues want to push through their ideas on a new Constitution and other vital legislation without encountering any opposition.

What is likely to emerge is a system in which there will be a strong President and not more than two parties. (General Evren himself is likely to stand for election as President.) The ousted political leaders will almost certainly be barred from standing for the new Parliament.

Constitution, the Assembly will perform the functions of a limited-power Parliament but on a strictly consultative basis. It will debate the State budget and enact other basic legislation, including new acts governing elections and political parties.

In all legislation, the final

panied by a request that members apply for registration, bringing their identity cards and three passport-size photographs. They are to be present "not later than 9.30 am at seats allocated to them" in Parliament on October 23 at the Assembly's opening session.

Apart from making a new

Robert Graham in Madrid examines weaknesses in commercial legislation

Bank of Spain falls foul of bankruptcy laws

THE BANK of Spain is learning to its cost the truth of the old dictum that the law is an ass. Muddled application of antiquated bankruptcy legislation has resulted in the bank's chief cashier being issued with a formal preventive detention order.

The order applies to the chief cashier, Sr. Jesus Urdiola, and the entire 21-man board of the Banco de Navarra—including one dead man—which was declared bankrupt in November 1979. It completely ignores, however, the fact that Sr. Urdiola, was sent in by the Bank of Spain to settle the financial chaos of Banco de Navarra, and there is absolutely no suggestion that he has behaved improperly. Recognising the special circumstances, the judge who issued the order has said that Sr. Urdiola need not be detained. He has also allowed him to keep his passport and freedom to travel but has still

insisted on the law following its course.

The Bank of Spain meanwhile stands by its unfortunate employee and has appealed against the detention order. However, such is the process of law in Spain that even this move by the leading banking authority, which appointed Sr. Urdiola as a public servant to perform a public function in Banco de Navarra, will have to wait between three and four months before the affair is settled.

The case serves nicely to highlight the serious inadequacies in Spain's commercial legislation. Banco de Navarra is the only Spanish bank to be declared bankrupt in recent years. It went down with outstanding debts of Pta 7bn (\$73m) of which Pta 4bn are considered irrecoverable.

Banco de Navarra was the creation of a prominent busi-

nessman, Sr. Juan Palomeras who had had some success in film production and property development. He controlled the bank through an investment group, MPI. As early as January 1976 Bank of Spain inspectors were showing concern over the state of his enterprise. This increased as the MPI group's banking operations developed. The Bank of Spain finally intervened on January 17, 1978, appointing Sr. Urdiola as the public administrator.

At the time the Bank of Spain had such feeble powers that it was impossible at first even to remove the board. The central bank's prime concern was to shore up confidence in the bank system and prevent Navarra's debts in the inter-bank market from starting a chain reaction among other banks known to be either weak or actively involved with Navarra.

When Spain's "bank hospital"

—the Corporacion Bancaria—was created in March, 1978 to absorb ailing banks, Navarra was excluded. The authorities wanted to wind up its affairs and not, as with banks that entered the Corporacion, restructure and then refloat it. Although more than a dozen banks have subsequently had difficulties, none has been declared bankrupt.

After the bankruptcy declaration, various judicial investigations were begun with a view to criminal proceedings. Charges have already been brought in a Barcelona court against Sr. Palomeras for alleged fraudulent valuation of assets. The present action, however, concerns the general administration of the bank.

Spanish bankruptcy law is part of a body of general commercial legislation which has incorporated the principles of a law passed in 1929, at a time when limited liability com-

panies did not exist. On bankruptcy the judge had the power to arrest the bankrupt—the bankrupt person and the bankrupt enterprise being considered one and the same. Extended to the present day, this principle means that the entire Board is responsible in theory—and until proved to the contrary—for any misdeed which might have led to bankruptcy.

The incident is all the more galling for Sr. Urdiola because the one person not detained when the preventive detention order was issued turned out to be Sr. Palomeras.

When police presented the order to him at his Barcelona home, he disappeared while they waited for him to collect his bags.

He was picked up earlier this month, however, and being unable to post Pta 30m bail is now in jail.

Eastern European airlines battle for West Berlin market

BY LESLIE COLT IN BERLIN

EASTERN EUROPEAN AIRLINES operating from East Berlin are copying Western airlines and ruthlessly undercutting each other's fares to capture a larger slice of the West Berlin market.

Pan Am, the only airline serving West Berlin which still has charter flights for Turkish workers between West Berlin and Istanbul, charges DM 840 (215£) for the round trip. Flying to Istanbul from East Berlin's Schoenefeld Airport with East Germany's Interflug Airline costs only DM 490. This has forced Turkish Airlines, which flies to Schoenefeld, to drop its fare.

Balkan Air, the Bulgarian airline, is undercutting them all by charging DM 419 via Sofia and has turned a deaf ear to the protests of the East German and Turkish airlines.

The competition to win the business of the 100,000 Turks in West Berlin is so fierce that one East European airline representative accused the fraternal Comecon airline of "not even covering its fuel costs" for the flight to Istanbul.

The rock-bottom prices, however, in the course of two years lured virtually all Istanbul business.

bound Turks in West Berlin and many from West Germany to Schoenefeld Airport.

The charter airlines operating out of Tegel Airport in West Berlin—Dan Air, Lakes Monarch and Air Berlin USA—have stopped flying to Turkey and in the process lost 8 per cent of their turnover.

Pan Am is expected to halt its weekly charter flights from Tegel to Istanbul next month as Turkish tour operators in West Berlin have decided to rely solely on East Berlin's airport.

The West Berlin-based charter airlines have already watched as their once lucrative flights to Greece have been virtually creamed off by Interflug.

Flights to Athens from Schoenefeld by Interflug cost an average of DM 390, which is about DM 150 cheaper than the lowest fares offered by any of the charter airlines in West Berlin who note that their prices have been "shaved to the bone."

The defection to Interflug of West Berlin holidaymakers bound for Greece has cost the Western charter operators another 10 per cent of their business.

Canetti wins Nobel Prize for Literature

STOCKHOLM—Elias Canetti, a 76-year-old writer born in Bulgaria, living in London and writing in German, was awarded the 1981 Nobel Prize for Literature by the Swedish Academy here yesterday.

Canetti was cited by the academy "for writings marked by a broad outlook, a wealth of ideas and artistic power."

The winner, who according to academy sources has long been in line for the Prize, has written novels, plays and memoirs. He is of Spanish-Jewish origin and has lived in London since 1938. He carries a British passport.

Canetti became the first writer to receive a full SEK 1m (£100,000), the record prize sum.

The 18-member academy, which keeps its nominees, deliberations and votes secret, reportedly was more split this year than last year when the prize went to expatriate Polish-American novelist Czeslaw Milosz.

Canetti, whose first works were published in the early 1930s, achieved his literary breakthrough in 1935 with the novel *Die Blendung* (Auto Da Fe). He has published numerous works through the 1960s and 1970s, including travel notes, plays and essays.

Agencies

Spadolini pressed to enter pay discussions

BY JAMES BUXTON IN ROME

SIG GIOVANNI SPADOLINI, the Italian Prime Minister, will gain have to become involved in negotiations with unions and employers on holding down the cost of labour if he is to salvage his anti-inflation policy.

The direct talks between the two sides of industry, which have lasted nearly six weeks, effectively broke down on Wednesday night. Both the union leaders and the employers said they would be seeking the Government's intervention.

The talks were aimed at agreeing a formula which would keep next year's rise in labour costs within the Government's 18 per cent inflation rate target.

This could be achieved either by modifying the triggering of the Scala Mobile Indexation system or by the unions accepting modest pay increases in the coming three-year contract negotiations for most categories of workers.

A final proposal modifying the working of the Scala Mobile to allow more money for contract settlements was rejected by the unions on Wednesday.

Sig Spadolini will be under pressure to find an agreement both to maintain the credibility of his anti-inflation policy and to satisfy the employers.

Some Confindustria members are bitter that Sig Spadolini persuaded them last June not to abrogate their agreement to pay wage increases according to the Scala Mobile.

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Message from Minister Tanaka and Viscount Davignon

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Minister Tanaka

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W. German steel merger considered

By Roger Boyes in Bonn

THE BONN Government is applying pressure on two major West German steel producers, Krupp Stahl and Hoesch, in a bid to rationalise the steel industry, possibly through a merger.

Krupp Stahl and Hoesch, a Dutch-West German producer, said yesterday that their original plan for collaboration was rejected by the government. The two had now agreed to draft alternative proposals.

The basis of this tug-of-war is that Bonn would like to see Salzgitter, the state-owned steel concern, also involved in a collaboration agreement with Krupp and Hoesch.

But Krupp and Hoesch believe this will only complicate negotiations and delay agreement. With all three reporting high operating losses in their crude steel division, a lengthy delay could be disastrous.

But Krupp and Hoesch are clearly having to bend to the Bonn pressure and consider in more detail how Salzgitter could be drawn into their co-operation arrangement.

Both have a degree of dependency on Bonn's goodwill—Krupp Stahl needs government approval for a credit arrangement, and Hoesch requires a substantial slice of state assistance. Both also agree that even with pending price rises, their problems will not be solved.

The companies are wary of describing their talks as merger negotiations, but the signs are that the collaboration between Krupp and Hoesch will be very close.

Bonn officials have said that a merger in the industrial Ruhr region may be the only way of securing jobs, while at the same time pushing through rationalisation.

The trade unions have indicated that they would be happy with a merger or much closer market collaboration between Krupp and Hoesch providing that a focus on employment guarantee was made.

Bundesbank urges real wage cut

BY STEWART FLEMING IN FRANKFURT

WEST GERMAN workers must accept another decrease in real income in 1982 in order to help the country's economy meet international competition, Dr Helmut Schlesinger, vice-president of the Bundesbank, the West German Central Bank, warned yesterday.

But Dr Schlesinger painted a brighter picture of the outlook for the economy in general, saying that after a decline in real gross national product of 0.5 per cent this year, he expected real growth of between 1 per cent and 2 per cent in 1982.

He also echoed recent Finance Ministry predictions over the outlook for the West German current account deficit.

For 1981, he said, the current account deficit could be about DM 25bn (16bn), com-

pared with the DM 30bn deficit of 1980.

For 1982, Dr Schlesinger said that in view of expectations of a 5 per cent growth in world trade and an improvement in general economic conditions world wide, the West German current account deficit could be halved.

Dr Schlesinger's comments are in line with the recent optimistic economic assessments of the Bundesbank. But his comments on labour market conditions are an early indication of the pressure the trade unions are likely to face in coming months to accept a modest wage settlement for 1982.

The unions, including the pace-making metalworkers' union IG Metall, are at the moment planning their tactics

for the wage round which starts in early 1982.

Some union leaders are indicating there must be no repeat of the 1981 wage settlement.

As a result of this settlement, workers in key industries received increases of 5 per cent or less, even though the rate of inflation is likely to reach 6 per cent or more this year.

Forecasts of further increases in unemployment next year are raising new problems for the West German Government's plans to curb its 1982 budget deficit.

The Finance Ministry is expecting that unemployment next year will rise to an average of between 1.5m and 1.6m. Thus the Government will face additional costs and revenue losses of between DM 4bn and DM 6bn.



Dr Schlesinger: brighter economic outlook

EEC call to consult on defence spending

By John Wyles in Brussels

THE EUROPEAN Commission has for the first time formally urged closer co-operation on the purchasing of defence equipment as an important element in an EEC policy to encourage industrial innovation.

The Commission's recommendation is tentative because of the issue is so highly sensitive for Ireland. It was endorsed only a day after EEC Foreign Ministers agreed to include the political aspects of security in their discussions on foreign policy co-ordination.

Ireland has said that this is as far as it can go on foreign policy without compromising its neutrality. Meanwhile, Mr Michael O'Kennedy, the Irish Commissioner, has fought a spoiling action within the Commission to prevent any suggestions emerging on how a common defence procurement policy might be developed.

The document on industrial innovation which has been sent to the Council of Ministers draws attention to the "particular problem" caused by the fact that the approach to defence procurement is excessively nationalistic.

The Commission claims that costs could be cut through a more intensive and long-term co-operation between the "appropriate organisations" within member states.

The last time this issue was raised publicly in a speech by Mr Christopher Tugendhat, the British Commissioner, Mr O'Kennedy called in journalists to complain that Mr Tugendhat had no authority to call for co-operation on military procurement and other defence issues.

Some officials doubt if co-operation on military purchasing can get underway until there has been a breakthrough on public procurement in general. Existing regulations appear to be failing to break down national barriers and the Commission calls in its documents for stronger efforts to create a genuine common market for public contracts.

These absorb about 10 per cent of Community gross domestic product.

Its other proposals include a joint study with member states on the effects of tax and financial policies on industrial investment.

Poles start talks on food prices as strike continues

BY CHRISTOPHER BOBINSKI IN WARSAW

POLISH Government and Solidarity union officials began talks on food and price policies yesterday while 12,500 textile and other workers at Zyrardow, 25 miles west of the capital, continued their strike in protest at food shortages.

Solidarity was expected to demand that the authorities freeze all price increases until the official price policy wins union approval and the authorities agree to some measure of independent control over their economic policies.

The textile workers' strike has underlined the dramatic situation throughout the country. Last month farmers sold 31.5 per cent less meat to the State than they did in September 1980.

Over the first nine months of the year, supplies from farmers of meat to the official distribution network declined by 21.3 per cent and contracts for sale

for the next two months are down by almost half.

Following protests in the major industrial area of Silesia and in the textile centre of Lodz in the summer, the authorities have decided to favour the major cities where supplies cover 70 per cent of the amount of meat due under the rationing system. The smaller towns have suffered and Zyrardow, for example, is getting only 30 per cent of the meat due under rationing.

Figures published for the first nine months of the year show that industrial production has fallen by 13.4 per cent while wages have risen by 27.4 per cent compared with the same period in 1980.

Mr Stanislaw Kania's position as Polish party leader seems secure for the Central Committee meeting starting today following a bitter attack by hard-line members of the Warsaw Party organisation which failed to result in an open demand for leadership changes.

In a gesture of support, Mr Stefan Olszowski, a member of the Politburo, travelled to Katowice, another hard-line centre, to counter the Warsaw Party meeting. He apparently defended the policies of the present leadership.

Clash over Danish plan for institution investment

BY HILARY BARNES IN COPENHAGEN

THE DANISH Social Democratic Government and the CVentral Bank have clashed over the Government's plans to make pension funds and life insurance companies invest money in agricultural and industry.

The Central Bank fears that if the plans are realised they will cause a foreign exchange crisis.

Earlier, the Central Bank had taken a softer line on the Government's plans, but it has now emerged that the Government failed to inform the bank as to what its plans really were. The Government has also run

into opposition from the financial institutions. The life insurance companies and the savings and commercial banks have said they cannot agree voluntarily to the Government's proposals. In their view the plans can only be carried out if changes are made in present legislation.

This could cause the minority Government renewed problems in winning agreement to its proposals from the three small parties which support its economic policy.

They have said they will back the Government's proposals if it can negotiate a voluntary deal

Mauroy launches job creation scheme

BY TERRY DODSWORTH IN PARIS

BETWEEN 300,000 and 400,000 new jobs should be created in France between now and the end of next year through a combined policy of economic growth and Government intervention, M Pierre Mauroy, the Prime Minister, said yesterday.

M Mauroy was speaking at the launch of a novel system of job-creating contracts designed to give employers a direct subsidy from the State for taking on new workers.

These measures come after the announcement of a num-

ber of other aid programmes, including help for youth employment and an increase in part-time work, all of which M Mauroy insisted were necessary to conquer the rapidly rising curve of French unemployment.

The Prime Minister painted a sombre picture of employment prospects in France. Unemployment has now reached 1.75m, against a background of declining job offers. Every year another 750,000 young people come on to the job

market, while only about 500,000 retire, leaving a requirement for the creation of 250,000 fresh openings, he said.

These figures provide the base for the Government's argument that economic growth, as M Mauroy put it yesterday, is simply not enough to fill the unemployment gap, even if the new, ambitious 3 per cent growth target is achieved.

To find at least half of the target jobs between now and the end of next year, he

insisted, a new share-out of available work was needed, partly by means of the job-creation contracts.

These would relieve employers of between 75 and 100 per cent of their social security charges for a year on all new jobs produced as a result of a significant reduction in working hours.

In certain areas, the Government would undertake to pay for early retirement over the age of 60.

French union chief warns on inflation

BY DAVID HOUSEGO IN PARIS

THE French Socialist administration's major economic policies were called into question yesterday by its closest ally in the trade union movement.

M Edmond Maire, head of the Socialist-dominated CFTD union, said in a radio interview that unemployment will "continue massively" over the next 12 months and that inflation "will not come down."

M Maire had some unexpectedly harsh things to say about Government policies over nationalisation, reform of the labour laws, and the nuclear power programme. He urged the Socialist Party to discuss serious matters at the congress next month—namely, what would be the Government's position in a year's time.

M Maire's voice is one the Government cannot afford to ignore and M Pierre Mauroy, the Prime Minister, was stung into making a lengthy reply. He accused M Maire of failing to understand what the Government was trying to do and of wanting "to march ahead of the music."

M Maire is seen as a moderate labour leader whose thoughtful views have helped shape Socialist policy. The Government is critically dependent on his union as its main support in securing labour co-operation for an incomes policy, and negotiated agreements over work-sharing and increases in productivity.

M Jacques Delors, the Finance Minister, last week underlined this dependence when he said that a Socialist administration would have more success in running a wage restraint policy than its predecessors because for the first time in 25 years, the unions were working with a government of the Left.

M Maire's scepticism about bringing down the inflation rate is widely shared. The provisional figures issued this week for the rise in the Consumer Price Index show an advance of about 1.1 per cent for September, confirming a trend of about 1.4 per cent for the year.

Officials expect that the selective price controls introduced by M Delors recently will only slow down the pace of inflation for the final quarter of the year by 0.5 per cent.

Other key assumptions in the Government's forecasting as it has emerged in the 1982 budget also smack of wishful thinking. The Government is looking to a 4½ per cent increase in productivity in 1982 and a 37 per cent increase in company profits after tax.

Apart from the Prime Minister's response, M Maire received a sharp rebuff yesterday from rival union leaders.

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OVERSEAS NEWS

Nigeria
plans
import
controls

By Quentin Peel in Lagos

THE Nigerian Government has drawn up a broad strategy of tough import controls, curbs on public spending, and increased foreign borrowing to counteract the drain on its foreign exchange reserves caused by this year's slump in oil production.

The reserves dropped by more than Naira 1.86bn (£1.54bn) between May and the end of September, according to provisional figures from the Nigerian central bank, from Naira 6.59bn (£5.26bn) to just under Naira 4.5bn (£3.75bn).

The decline reflects the dramatic drop in oil production at a time when imports were increasing. Oil production fell from more than 2m barrels a day (b/d) in January to little more than 700,000 b/d in August, although it has recovered to just over 1m b/d in September. The recovery is continuing this month.

Although accurate figures for merchandise imports and service payments are not available, Government officials admit that they are now running above the Naira 1.13bn (£945m) monthly average for the first five months of the year.

The decline in reserves is not as sharp as had been feared by the international banking community, possibly because of a recent inflow of capital, but the lag in oil payments means that the figures have yet to reflect the levels of oil production in August and September.

Moreover, the Government's policy package, to be announced by President Shehu Shagari in his forthcoming Budget, has been postponed from next week because of a dispute on the division of tax revenues between the central Government and the 19 state governments.

The Budget is now expected to be announced in the first week of November, and it is certain to contain new import controls, as well as seeking to delay lower priority items in the huge public sector capital spending programme based on Nigeria's Naira 80bn fourth Development Plan.

"We have been worried because the import figures have been rising quite substantially," Professor Emmanuel Edozien, the President's special adviser on economic affairs, told the Financial Times. "A number of policy measures will be announced to ensure that the rate of imports is diminished. We are going to find ways and means of stemming the outflow of foreign exchange, to make sure that the reserves position is maintained."

Prof Edozien said the Government's target was to reduce import payments in 1982 to less than Naira 1bn a month. He said there would be tighter control of imports of spare parts and raw materials, hitherto exempted from the rigorous pre-shipment inspection system which affects consumer goods and manufactures.

"We have clear evidence that this has been abused," he said. "There has been increased incidence of smuggling, and over-invoicing of goods to take money out of the country."

NIGERIAN EXTERNAL ASSETS
1981*(including commercial banks)
(Naira m)

February	5,400
March	5,225
April	5,518
May	6,360
June	5,755
July	5,518
August	4,806
September	4,495
* month end	
N1.00=£1.21	

Source: Nigerian Central Bank (provisional).

Foreign Minister says 'bias for' British goods is to be removed

Malaysia denies boycott

BY DAVID DODWELL

MALAYSIA'S Foreign Minister yesterday denied that his country had plans to boycott British goods.

Contradicting reports from Kuala Lumpur, Tan Sri Ghazali Shafie said that plans to vet all planned Government purchases from British companies in the Prime Minister's office would be implemented. But the vetting procedure did not amount to a boycott of British goods, he said.

"The Prime Minister has never said there will be a boycott," the Foreign Minister said. Instead, the moves were intended to remove the "bias for" British goods.

The Minister said: "In the past, there has always been a 'bias for' British goods. The Prime Minister just wants to take this away."

"If products are good enough, we will buy them, whatever the price and whoever they are from. If those goods are the best, we will buy. Malaysia has always been

and will always remain, an open market.

"Now British companies will have to compete on a par with everyone else. The 'bias for' has now been taken away, that is all."

The Foreign Minister's comments contrast with statements made by Malaysian officials over the past two weeks. But they were clearly made with full authority from Dr Mahathir Muhammad, the Malaysian Prime Minister.

Until now, the Prime Minister has refused to clarify confusion over the intentions of his vetting procedure. Government departments in Kuala Lumpur and the 13 State governments had been led to believe that the Prime Minister was not simply vetting planned purchases from British companies, but that his instructions implied a boycott of British goods.

This had also been the impression of the British High Commission and of British companies who have commercial links with Malaysia.

As part of the effort to restore goodwill, British businessmen announced in Kuala Lumpur yesterday that they intend donating £240,000 to a fund to help Malaysian students in Britain affected by high fees.

Such a donation has been under discussion for over a year, but the recent deterioration in trading relations was no doubt instrumental in the timing of the announcement.

Wong Sulong in Kuala Lumpur adds: Representatives of the British Malaysian Industry and Trade Association (BMITA), which represents the British business community in Malaysia, met Mr Alan White, the acting High Commissioner, on Tuesday to discuss the deterioration of commercial ties between the two countries.

In a statement issued yesterday, Mr Anthony Blumer, chairman of BMITA, said: "Deep and sincere concern was expressed over any loss of goodwill between Malaysia and the British business community."



Dr Mahathir... applying pressure

There is a strong feeling among businessmen that Dr Mahathir is putting on the pressure partly in response to an accumulation of Malaysian resentments over British business attitudes to Malaysia, and partly to exact trade and commercial concessions from Britain.

Awacs flown to Libyan border

BY ANTHONY McDERMOTT IN CAIRO

TWO U.S. Awacs reconnaissance aircraft arrived in Egypt yesterday and went straight into operation—probably along the border with Libya. The Awacs were due to arrive at Cairo West airbase, 25 miles from the capital, where a small ceremony had been arranged by the Egyptian Air Force.

General Ahmed Nasr, the base Commander said the change in schedule was a "political decision."

Lt-Gen. Abdel-Halim Abu Ghazala, Egypt's Defence Minister, was quoted in the local Press yesterday as saying that a State of Emergency had been declared on the Libyan border. He said that since President Anwar Sadat's assassination on October 6, Libya has mobilised some troops, but they had not yet been ordered to advance to the Egyptian border.

The swift despatch of these aircraft indicates how strongly Washington wants to affirm its commitment to the new President, Mr Hosni Mubarak. But their arrival also marks increased American involvement in regional tensions.

As a result, the projected annual inflation rate for 1981 came down well below 100 per cent, compared with 134 per cent for 1980. But the latest figures show prices in September rose by 8.1 per cent compared with a 3.9 per cent rise in August. This brought the annual inflation rate to just above 100 per cent.

Boosting the index were reduced subsidies on foodstuffs and increased tariffs for fuel, power, water, telephones and postal services. Experts believe inflation is likely to remain high in the coming months.

The Awacs will take part in the exercises along with troops from Sudan and Oman. The arrival of the reconnaissance aircraft also reflects U.S. concern at the pressure being brought on Sudan's border by Libyan bombing raids. With a cruising endurance of about 11 hours, the Awacs will

be able to monitor movements in parts of Sudan and Chad as well as on Libya's border.

Egypt has also agreed to give Sudan military assistance and Gen. Abu Ghazala said yesterday advisers and arms had already been sent.

The Awacs flew direct from Tinker base in Oklahoma and are due to be backed up by the arrival of a military transport plane with 50 Jewish technicians who will be responsible for maintenance.

In Cairo, President Mubarak yesterday swore in his Cabinet. It is unchanged with the single exception that Deputy Premier Fuad Mohiaddin will stand in for the President in his absence as Prime Minister.

Mr Mubarak earlier had a meeting with Mr Ezer Weizman, the former Israeli Defence Minister who was a key negotiator of Israeli-Egyptian relations.

He said later that Mr Mubarak, "a practical, forceful and energetic man... leading Egypt the right way," had assured him that relations between the two countries would continue to be normal.

Israeli inflation rate rise

BY OUR TEL AVIV CORRESPONDENT

ISRAELI inflation resumed its upward climb yesterday after a lull induced by measures taken before the general election last June. For at least four months the consumer price index had shown modest increases by Israeli standards, as a result of the pre-election subsidies on basic foodstuffs and the reduction of taxation on consumer goods like colour television sets.

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South African tobacco workers sacked

BY BERNARD SIMON IN JOHANNESBURG

UNITED Tobacco Company, the South African subsidiary of British American Tobacco, yesterday sacked 25 black workers who refused to join a trade union which has signed a closed shop agreement with the company.

The incident comes on the heels of the South African Government's decision to main-

tain the legality of closed shop agreements, despite growing opposition among black workers to the system. The agreements have become a popular method among more conservative unions to bolster their influence.

The chairman of United Tobacco, Mr Enrique Rankin, said that the company had attempted to persuade the

tobacco industry's industrial council to grant an exemption from the closed shop for the 25 workers.

Its request had been turned down, however, on the grounds that the agreement was binding between the union and employers and that union membership was thus compulsory for workers in the industry.

The union concerned is the African Tobacco Workers Union which is affiliated to the Trade Union Council of South Africa (Tucsa), one of the most conservative of South Africa's union groupings.

Meanwhile, the recent wave of strikes in South Africa has continued and the number of work stoppages this year is expected to exceed significantly the 207 reported in 1980.

fundamentalist regime's State-controlled media.

The attack took place in the Northern province of Mazandaran which runs along the Caspian coast up to the Soviet border. Much of the area is thickly wooded and it has been an important centre for opposition activities since the Islamic revolution over two years ago. Three weeks ago guerrillas made a major assault on a revolutionary guard base in the same area.

"CLEAN UP" reads a huge banner strung across the front of City Hall in Philadelphia, the venerable East Coast city which President Ronald Reagan visited yesterday, and where he learned at first hand what his crackdown on Federal spending means at local level.

The banner is part of a big anti-litter drive. But it also highlights the tough line taken by the 18-month-old administration of Mayor William Green against the waste and corruption for which the city was

notorious, and which has already brought the mayor into bitter confrontation with public employees.

Through a Democrat, Mr Green, 42, strongly supports the notion of fiscal responsibility.

After offending the policemen and the firemen with big spending cuts earlier this year, he is now embroiled with the schoolteachers over the Board of Education's plan to lay off about 3,500 employees and rescind a 10 per cent pay rise,

in order to eliminate a budget deficit of over \$200m (£111m). Philadelphia's schools have not yet opened for the academic year, and striking teachers have defied a court order to return to work. The case has become extraordinarily complex and could end up costing the city millions of dollars, because the authorities are bound by law to have the schools open for a minimum 180 days a year, which would only be possible if they opened today.

But Mr Green is unyielding. "The message we have to get across is that this city must learn to live within its means," he said in an interview.

Mr Green, formerly a lawyer and U.S. Congressman, says he is willing to be a one-term "martyr" mayor if that it takes to impose the new regime on the city.

Mr Green's room for manoeuvre has been a little constrained by Mr Reagan's cuts in Federal aid and subsidies to

local governments, though not as badly as in other cities.

The mayor estimates he will lose about 5 per cent of his budget, or a total of about \$30m-40m over the next three or four years.

He was planning to use yesterday's visit to draw the President's attention to his problems. But he is broadly in favour of what Mr Reagan is trying to do, and he was not proposing to argue for deep policy changes.

The Green administration took power at a time when Philadelphia was struggling to extract itself from the decay and industrial backwardness that were the legacy of decades of complacency.

Like many cities with a rich history, Philadelphia found its past a mixed blessing. But rather than step in with big dollops of aid, Mr Green wants the initiative to come from business and local self-help, assisted by a benign and co-operative hand from City Hall.

represented the most valuable category of merchandise consigned by Britain to any market in Latin America, exceeding sales of British power generation equipment to the booming Mexican market, or of machine tools to industrialising Brazil.

That attitudes must change is nevertheless being pressed on the public at large. The grandiose 1981-85 national plan is having its budget of \$170bn slashed by 20 per cent.

The foreword to the plan repeats a quotation from the inaugural speech of President Herrera in 1979: "Mine will be a Government of austerity, of fiscal discipline, which will seek to balance our books with the rest of the world. The people must know that the time of gay abandon in Government spending, of bottomless investments, and hyper-consumption is over. We have to return to more sober and commonsensical habits of life."

In recent weeks the Government has allowed interest rates to rise in an attempt to stem the serious outflow of funds which earlier this year was draining \$100m a day out of Venezuela into the banks of Switzerland and Miami.

President Herrera is plunging ahead with his plans to reduce subsidies on the prices of household essentials.

Private investment, which fell by nearly a third last year, is still hesitant. And the likelihood is that the GNP will this year register a small decline for the second year running.

Newspapers reflect a wave of public disillusion against the massive corruption of Government in the 1970s. The trade union movement is reported to be convinced that it cannot continue to expect automatic wage rises without some increased productivity.

Nevertheless, Petróleos de Venezuela, led by the forceful General Rafael Alfonso Barrios, is keen that its particular investment plans should not be upset. It points out that unless more oil is found and consumed at home, Venezuela will have no oil at all to export by the end of the century.

Petróleos de Venezuela is desperate to develop the Orinoco Heavy Oil Belt, which at the cost of some \$25m of investment could be producing 1m b/d by the year 2000. The Orinoco region is estimated to have reserves greater than those of Saudi Arabia, though they are more difficult to extract.

Forcing the Venezuelans to tighten their belts is clearly a heroic undertaking. They do not yet believe that any patriotic citizen would have to pay more than \$5 a gallon of petrol.

AMERICAN NEWS

Senate warning to Reagan
over budget-cut proposal

BY DAVID BUCHAN IN WASHINGTON

THE 1981-82 U.S. Budget deficit may rise at least \$10bn above the \$43.1bn (£23.8bn) limit which President Ronald Reagan wants to place on it in his effort to ease the upward pressure of Government borrowing on interest rates.

This is the grim import of a warning by senior Republicans in the Senate who may be able to deliver only one-third of the \$18bn expenditure-cutting and revenue-raising plan proposed by Mr Reagan last month.

If that is the prospect in the Republican-controlled Senate, it may be doubly certain in the Democrat-dominated House.

As a stop-gap move, the Administration intends to prune spending on its own by telling Federal agencies to "defer" any spending for the next few weeks that runs above its budget targets. But this "de-

ferred" tactic has met a cool reception on Capitol Hill.

Moderate Republicans in the House have threatened to join with Democrats to overturn the Reagan "deferrals" on the ground that this summer's \$35bn spending cut was quite enough for one year and support for further reductions might unsettle them at the 1982 Congressional election.

Senator Robert Dole, Republican chairman of the Finance Committee, yesterday virtually ruled out any consideration of the Reagan plan for a \$3bn selective tax increase in 1981-82.

He warned that raising this issue would give the many Republicans as well as Democrats who are unhappy now about the enacted 10 per cent income tax cuts for 1982 and 1983 a chance to postpone or modify these reductions.

"I don't think anybody wants

to pull that cat out of the bag because then you've got a tiger by the tail," the senator said.

Nor is there any inclination by "Republican Senate leaders to tackle the \$2.6bn extra welfare cuts requested by Mr Reagan."

This would require legal changes in the welfare "entitlement" programmes. Congress has already done this once this year, and evidently balked at going through that hoop again.

What is left are the so-called discretionary programmes over which the appropriations committees have control.

Mr Reagan asked in September for an extra \$10.4bn cut in this category for 1981-82, \$2bn only in defence and the rest in domestic spending. Republican Senate leaders now believe they can give the President only half that.

Senate delays
vote on Saudi
aircraft deal

By David Buchan in Washington

THE DECIDING vote by the full U.S. Senate on whether Saudi Arabia may buy Awacs radar aircraft has been postponed until sometime in the week starting October 26. This move, by Senator Howard Baker, the Republican Leader, was to give President Reagan more time to garner support for the controversial \$9.5bn deal.

The Senate's armed services panel yesterday supported the arms sale by ten to five votes, while the Foreign Relations committee was due to make its recommendation later. The outcome there was less certain.

Only full floor votes are binding. With the House of Representatives voting on Wednesday by a nearly three-to-one margin against the sale, only majority approval by the full Senate can save the deal.

AP adds from Paris: Mr Caspar Weinberger, the U.S. Defence Secretary, said yesterday that France had assured him it would make no new arms agreements with Libya. He said French officials told him the Socialist Government will carry out commitments made by the Administration of former President Giscard d'Estaing.

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Shocks ahead for Venezuelans nurtured on a life of ease

THE most expensive petrol in Caracas costs the equivalent of 90¢ per gallon, but a very reasonable grade can be had for 60¢. The state oil company, Petróleos de Venezuela, reports gloomily that it loses \$1.53 on every barrel it sells at home.

The price of petrol, almost everyone agrees, is ridiculous—even for a country which produces more than 2m barrels of oil a day. But the debate and manoeuvres on the subject illustrate the difficult political and economic decisions which today face a country adjusting to a lapse in the oil boom.

Russia 'would benefit from phasing out of flags of convenience'

By Andrew Fisher, Shipping Correspondent, in Hong Kong

A STRONG warning that moves to phase out flags of convenience would benefit the heavily subsidised Soviet fleet at the expense of other shipping countries came yesterday from a leading Hong Kong shipowner.

Mr Frank Chao, president of Wah Kwong, told a shipping conference in Hong Kong that the move within Unctad to try to end the use of such flags, also known as open registries, would destroy the efficiency of the shipping industry.

"Ultimately, a plethora of new 'cowboy' registries will emerge, operating outside any responsible code of regulations or legislation, let alone international agreement," he said.

Many shipping groups used open registries such as those of Liberia and Panama because they offer lower crewing and financial costs. Most of Wah Kwong's 4m deadweight ton fleet, the third largest in Hong Kong, sails under the Liberian flag.

A special Unctad meeting in June resolved that flags of convenience should be gradually eliminated, though further UN meetings and international discussions would be necessary for this to take place.

At the conference, organised by Lloyd's, Mr Chao said Unctad's resolution was a travesty of its original mandate. "The ironic consequences of implementation can only be greater economic hardship for

developing countries, promotion of Soviet political ambitions, and the creation of a number of totally unscrupulous substitute open registries."

He said the Soviet Union had the world's heavily subsidised fleet in the world. "The flags of convenience are abolished," the Soviet Union will gain because her fleet will become the only economic substitute to open registry fleets.

Asked how the Unctad process could be stopped, he said maritime nations could form a consensus under which open registry countries could form joint ventures with developing nations to form fleets.

If this does not work, "the only other weapon is for the maritime nations to boycott Unctad" so that the developing and eastern bloc countries had no platform for their views, he added.

Other Hong Kong owners, such as Sir Yue-Kong Pao, are also against moves to phase out flags of convenience. "We must keep the sea free—competition is very important," he said yesterday.

But if Unctad was successful, it would take over 10 years to phase them out, he said. Sir Yue-Kong, head of Worldwide Shipping with some 20m dwt in over 200 vessels, did not believe in a boycott of Unctad.

Developing countries should be persuaded that open registries were necessary and did not hinder their fleet growth.

Two airlines stop Tehran flights

By Terry Pavey in Tehran

SAFETY WORRIES at Tehran's international airport, combined with payments difficulties, have persuaded two of the three foreign airlines serving Iran's capital to stop their flights.

As a result Swissair will, from November 2, be the only international airline, other than Iranair, flying to Tehran.

The resumption of scheduled flights by several international airlines in June and July was a major gain for Iran. All such flights stopped following the start of the Gulf war in September, 1980, and a decision to resume them implied acceptance of Iranian control over its northern airspace.

Of the four airlines that restarted flights, Air France halted its once-a-week service in mid-August after the deterioration in Franco-Iranian relations that followed the escape to Paris of Mr Abolhasan Bani Sadr, the fugitive President and the evacuation of most of the French community in Iran.

The remaining three carriers, Lufthansa of West Germany, Iberia of Spain and Swissair, held talks recently with the Iranian authorities on safety, all weather landings, air raid precautions and the right to make foreign currency transfers.

On the basis of these, Iberia stopped its flights two weeks ago and Lufthansa will halt its twice-a-week service as from November 1.

All international airlines have experienced difficulties in obtaining permission to transfer part of their rial revenues from ticket sales abroad.

Hawker group sees rise in Japanese sales

By Charles Smith in Tokyo

THE HAWKER SIDDELEY group, whose sales to Japan amount to £6m out of worldwide exports of £300m, expects a "dramatic increase" in its Japanese business following a group exhibition held in Tokyo this week.

Staged at the British Export Marketing Centre, the show is the first ever to be mounted by a single exhibitor during the Centre's eight-year history. Hawker Siddeley spent an estimated £200,000 on mounting the display and dispatched 55 managers to Tokyo to man stands and deliver technical papers.

Its technical briefing sessions have been consistently over-subscribed and a group director said in an interview that the quality of the 1,500 or so visitors passing through the display appeared to be high.

Hawker Siddeley decided in 1977 to launch a long-term market development programme in Japan.

The Centre, opened in 1973 as part of a government-supported drive to increase British sales in Japan, is designed for industry-wide exhibitions, and the "exhibitor's package," which includes subsidised air fares, free transport of goods and free publicity, has never been made available for private exhibitions.

Ann Charters in Seoul reports on the difficulty of achieving government production goals

South Korea's shipyards may not meet ambitious targets

SOUTH KOREA'S shipbuilding industry, already a major world competitor for new ship orders and ranking second behind Japan last year, expects to be even more aggressive in future.

But the industry's shipyard capacity may find it difficult to achieve the Government's goal of \$5.3bn (£2.7bn) in ship exports by 1986, if new orders do not pick up.

So far Korea's attractive pricing and early delivery have lined up customers not only for ships but for a wide range of associated products, ranging from drilling rigs and steel structures to plant facilities.

Both Hyundai Heavy Industries and Daewoo Shipbuilding and Heavy Machinery, which together account for over 75 per cent of Korea's shipbuilding capacity, actively pursue non-vessel orders to take up the slack caused by the continuing recession in shipbuilding.

Daewoo's order book in May stood at \$510m. Over 50 per cent of its contracts were for offshore drilling rigs and industrial plants. Hyundai, in business since the early 1970s, has 30 per cent of its order book contracted for non-vessels.

The flexible use of a shipyard to produce goods other than ships is Daewoo's answer to the complicated future of shipbuilding in times of uncertain oil prices. Daewoo's Okpo shipyard on Jeju Island off the southern coast of the Korean Peninsula will be inaugurated, complete with a 900-tonne Goliath crane and single 131 metre wide dry dock later this month.

The unconventional size of the dock is to accommodate offshore platforms which can reach 85 metres in width, twice the width of a large ship, as well as floating plants (which may measure 80m by 70m).

Okpo, the world's newest

major shipyard, originally was expected to cost \$425m. The real investment, however, should be up to \$500m by next spring due to additional facilities under construction and accumulated interest payments. Only 30 per cent is paid-in capital with Daewoo's \$80m slightly more than the state-owned Korean Development Bank's \$64m equity in the yard.

The balance of the investment

Plans for the industry include an expansion of 2m tonnes in capacity by 1986 to meet predicted rising domestic and export demand.

required came from direct loans from the Korean Government and \$110m in foreign commercial loans and suppliers' credit. The shipyard is booked through April, 1983, but is looking for work to fill out this year.

President Hong described Daewoo's takeover of the unfinished Okpo shipyard in 1978 as motivated by patriotism, not profit. With the slump in shipbuilding particularly affecting new orders for tankers and bulk carriers which are easier for a new yard to build, Daewoo has teamed up with European technology to gain expertise quickly to produce more sophisticated ships.

Two chemical tankers, built

for Norwegian owners, will be christened at the inauguration, and a licensing agreement with a French company was signed to acquire the technology necessary to build membrane-type LNG carriers.

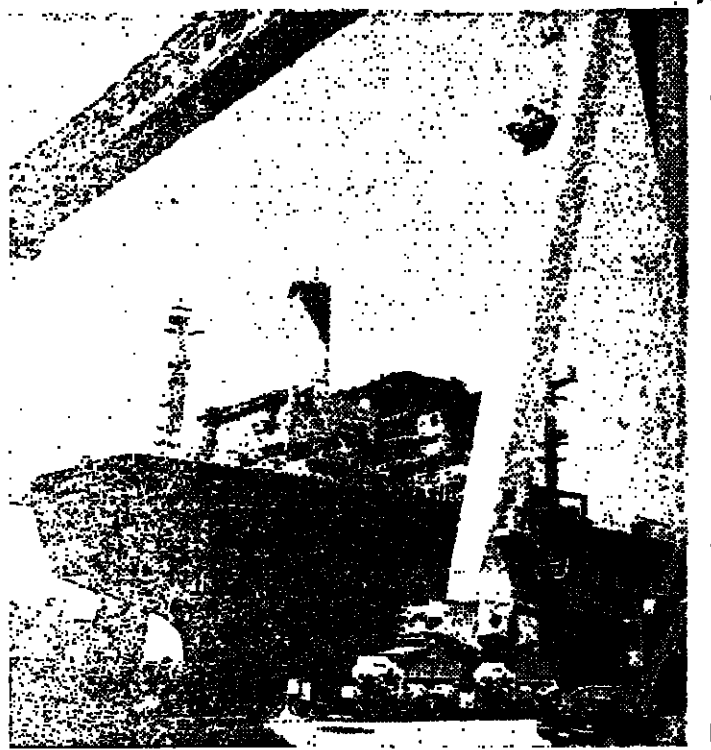
By contracting out the design when necessary and chasing orders for more sophisticated ships such as chemical tankers, LNG and roll-on, roll-off ships, Daewoo hopes to reach \$500m in turnover for 1983, a year in which the company would also like to see its first real profits. That goal may become more feasible if a moratorium on repayments of Government loans to Okpo goes into effect.

Hyundai Heavy Industries, a major world competitor in shipbuilding with one of the world's largest yards, has been showing a profit since 1979, according to Mr D. H. Kim, managing director. Last year the shipyard had a profit of \$24.8m on sales of \$567m. Since the shipyard started operations eight years ago, it has built 139 ships with a total gross tonnage of 3.4m valued at \$2bn.

Located on Mipo Bay, near Ulsan on the south-eastern coast of Korea, the shipyard is part of the Hyundai group's heavy industrial complex, which includes a marine engine plant and the Mipo ship repair yard.

Work is under way on 19 vessels with several to be built with Hyundai engines. Twenty per cent of the ship orders are for domestic owners. However, if the shipping market does not improve soon, a few foreign owners may request delayed delivery for several ships being built on a speculative basis.

Although Hyundai's shipyard is booked through mid-1983, the company may have to look harder for more non-vessel orders in the offshore field, building rigs, auxiliary facil-



Hyundai shipyard in Ulsan, South Korea.

ties and offshore supply vessels to fill the order book later.

Contracts for more sophisticated vessels may be easier to land soon as Hyundai has recently signed technical licences with Gaz Transport and Technicas of France and McDonnell Douglas Corporation of the U.S. to produce LNG carriers.

Government plans for Korea's shipbuilding industry include an expansion of 2m tonnes in capacity by 1986 to meet what it predicts will be rising domestic and export demand.

Linked to Korea's maintaining competitiveness for ships will be increased capital subscription to Korea's Export-Import Bank to finance exports.

This year, ships valued at \$700m will be exported on a deferred payment basis, but the Government expects that to rise to \$3.1bn by 1986. Korea's

exports of ships were \$505m as of July.

If foreign orders fall off, the Government may opt to increase the Korean flag fleet at a faster rate and channel more work to the shipyards.

The Korean Shipbuilders' Association indicated that Government thinking calls for the fleet to reach 9.4m gross tonnes over the next five years, almost double the current fleet.

Hyundai Construction has won a \$369m Iraqi contract to build an expressway between Rutba and the Jordanian border. Reuter reports from Seoul. The project for the State Organisation for Roads and Bridges is due to be completed by September 1984. The Korean company is also negotiating with the State Organisation of housing of Iraq for a \$400m contract for building 2,800 housing units in Samarra.

U.S. reluctant to end tax boost for exporters

By Paul Cheeswright, World Trade Editor

THE U.S. YESTERDAY demonstrated its reluctance to dismantle a tax benefit system for exporters, thus signalling the likely failure of an attempt to resolve a nine-year dispute with Belgium, France and The Netherlands.

The system, called Disc, was introduced in 1972 to provide an incentive for small exporters. A company establishes a Domestic International Sales Corporation, transfers to it funds earned by exporting, and defers tax liability.

Mr William Brock, the Special Trade Representative, indicated that the U.S. would fight to retain the Disc system at a meeting of the Council of the General Agreement on Tariffs and Trade (GATT) to be held early next month.

"The effect of our law is small. Some countries don't tax their exports at all. They'll have to prove injury, and I

don't think they can," he said. The GATT meeting has been called in an effort to resolve a dispute with Belgium, France and The Netherlands. They complained about Disc in 1972, and in 1978 a GATT disputes panel found that although Disc acted as an export subsidy and was, therefore, outside GATT rules, the European countries also had systems of incentives which contravened the GATT.

None of the parties has accepted the findings of the panel. This year there has been growing concern in the ruling council of GATT about the political effects of a dispute which has been running for so long.

But, as the dispute affects the tax systems of the countries involved and is therefore of fundamental importance, there is little hope of a compromise emerging. Such a compromise would inevitably mean modifications to the tax systems.

'Crucial years' for steel

By Alan Pike in Toronto

THE NEXT few years could be crucial for the future of the electric arc furnace steel making process. Dr Frank Fitzgerald, managing director-technical of the British Steel Corporation told the International Iron and Steel Institute Conference in Toronto yesterday.

He said that experiments in injecting coal into basic oxygen furnaces to make steel from 100 per cent scrap, like electric arc furnaces, pointed to consistently lower product cost. If a coal-fired melter could be successfully developed, it would be a

strong rival to the arc furnace. "But the arc furnace route at first sight appears simpler and it is that relative simplicity, together with its relatively low capital cost and small economic size, which has led to its rapid growth."

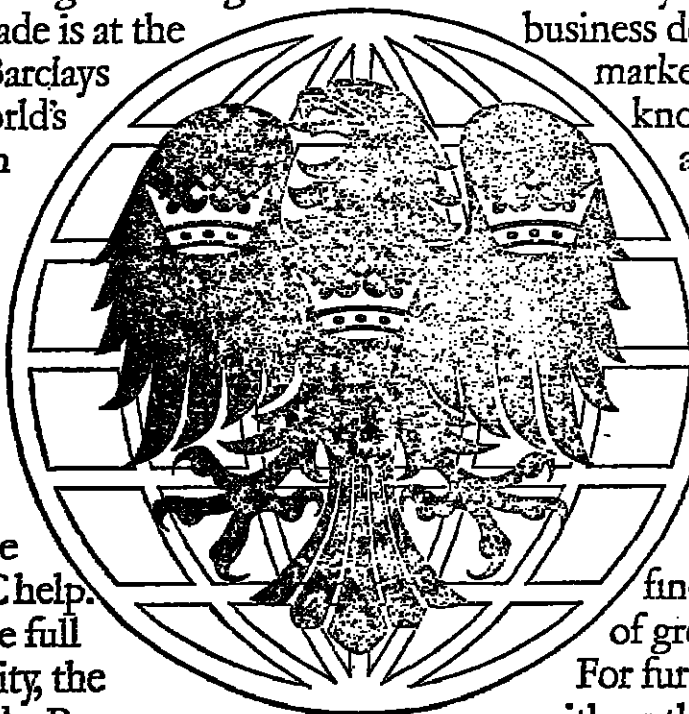
Electric arc furnaces, which can operate on either scrap or directly reduced iron, have been used with particular effect in minimills in countries like Britain. The problem of high energy prices can to some extent be overcome by the substitution of oil or gas.

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Increased interest rates

The following rates of interest will apply from 1st November 1981 until further notice.

	Rates paid per annum	Centre equivalent with income tax at 30%
Share Accounts	9.75%	13.93%
Higher Interest Shares	10.75%	15.36%
Savings Plan Accounts	11.00%	15.71%
Monthly Income Shares	9.75%	13.93%
Deposit Accounts (Ordinary Personal)	9.50%	13.57%

Flexible Term Shares and Investment Certificates—The rate of interest on all Term Shares and Investment Certificates will be increased by 1.25%

Mortgages: The specified rate of interest charged on new repayment mortgages will be increased to 15% forthwith. The specified rate of interest charged on existing repayment mortgages will be increased to 15% on 1st November 1981 or 1st December 1981 or 1st February 1982 in accordance with the terms of the mortgage contracts.

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The Woolwich—the one to be with

UK NEWS

Leap in private and state borrowing fuels money supply jump

BY DAVID MARSH

A SHARP RISE in bank lending to the private sector along with large-scale Government borrowing unchanged by funding were the main influences behind the seasonally adjusted 2.1 per cent jump in the sterling M3 money supply last month.

The Bank of England yesterday announced the rise—slightly more than the provisional indication of 2 per cent published last week—along with figures showing that bank lending to private borrowers jumped £1.20bn during the September banking month, only slightly lower than the rise of £1.47bn in August.

More than half last month's lending increase was accounted for by bill financing. "The change in the monetary control system in mid-August tended to encourage the growth of the bill market, and will have induced some switching from other forms of lending," the Bank said.

In addition, some companies appear to have taken advantage of lower rates on the bill market compared with money market interest rates to issue bills and deposit the proceeds at a profitable higher rate on the money market.

The rise in sterling M3 last month took the increase during the first seven months of the present target period, which started in February, to 19 per cent at an annual rate. This is roughly double the target of 6 to 10 per cent.

The surge in bank lending is somewhat surprising in view of the sluggish state of the economy. In August, when companies were under pressure to pay tax bills to the Exchequer which had been held up by the Civil Servants' dispute, but last

	Money Supply % rises (seasonally adjusted)	
	Since Feb.	Last 12 months
M1	1.7	12.6
Sterling M3	2.1	19.0
M3	2.1	24.1
PSL 1	2.0	17.8
PSL 2	1.6	14.4

Source: Bank of England

month the private sector benefited from large refunds of Value Added Tax.

The faster payouts of refunds compared with VAT collection last month increased central government borrowing by between £500m and £750m. This factor will lead to even greater distortions in the money supply figures for October, when refunds will push up Government borrowing by an extra £2bn.

The central government borrowing requirement last month climbed to £1.23bn against only £270m in August. Net purchases of central government debt by the non-bank private sector totalled £190m, most of it accounted for by National Savings.

During the month, unsettled gilt-edged market conditions all but halted the Government's funding programme, although it has resumed this month. Depressing influences on sterling M3 came from external and foreign currency finance, which amounted to a large negative £700m. This reflected outflows of sterling from the private sector during the pound's weakness in September, including the effect of Bank of England intervention to support the exchange rate.

Unit trust sales steady despite fall in markets

BY TIM DICKSON

UNIT TRUST managers suffered only a slight sales setback during the September shake-out in world stock markets, according to new business figures published yesterday by the Unit Trust Association.

Total sales of new units this month amounted to £70.07m, compared with £80.39m in August and an average of £85m monthly so far in 1981.

Repurchases (units cashed in), however, increased from £36.05m in August (£37m on average each month so far in 1981) to £48.66m in September leaving net new investment last month of £21.41m—the lowest recorded in 1981.

Unit trust groups this year have enjoyed one of the biggest sales booms in their history with investors rushing, in the early part of the year at any rate, to put their money into overseas funds.

Sales in the first nine months of 1981 total more than £760m and net new investment at this stage is £420m—already comfortably above the highest previous net annual total.

Siegfried Sassoon-owned cabinet fetches £14,000

SALEROOM

BY ANTHONY THORNCROFT

A VICTORIAN ebony cabinet given by Siegfried Sassoon to his son George was sold by him at Christie's yesterday for £14,000. It last sold there in 1885, for 500 guineas. In the same sale of 19th-century furniture Colnaghi paid £8,500 for a Florentine cabinet in the Renaissance style and the Fine Art Society £5,000 for a staid wood side-cabinet by Wright and Mansfield, made in about 1875.

Among the sculpture Fairburn, a U.S. dealer, acquired a late-18th century Anglo-French terracotta maquette of a mother and child by Aime Jules Dalou for £5,500. An early 20th-century bronze group of Victory leading St. George, after Sir Alfred Gilbert, also fetched £5,500.

A rug and carpets sale at Christie's fetched a total £230,480, just 12 per cent being bought in. A Mogul rug of the mid-18th century, 8 ft 2 ins by 4 ft 3 ins, at £50,000, fetched more than double its forecast. Christie's yesterday sold some contents of Stoneleigh Abbey, Warwickshire. Mallett paid £16,000 for a suite of Chinese printed-paper panels supplied to the house in 1764. A large George III ormolu hall-lantern fetched £14,000.

Small oil companies suggest tax changes

By Martin Dickson, Energy Correspondent

PLANS FOR a major restructuring of North Sea taxation and a modest reduction in the rate of tax were put forward yesterday by an association of 38 small, independent British oil companies.

In a 30-page submission to the Government, the Association of British Independent Oil Exploration Companies (Brindec) called for the abolition of supplementary petroleum duty (SPD), better tax relief for exploration, a more equitable method of tax collection and measures to encourage the development of marginal and "satellite" oil fields.

The proposals are Brindec's submission to a Government review of North Sea taxation. Sir Geoffrey Howe, the Chancellor, challenged the oil industry to put forward an alternative tax structure last March when he introduced SPD—a tax intensely disliked by companies.

A second set of proposals—yet to be revealed publicly—was submitted to the Government yesterday by the more influential United Kingdom Offshore Operators Association (UKOOA), which includes the large multinational companies working in the North Sea.

Brindec officials said yesterday they believed the two submissions to be broadly similar.

The Brindec document says that SPD—a tax on gross revenues from oil production—has low profitability fields most severely, adversely affecting exploration and development. Cash flow, which is of major importance to the liquidity of the smaller companies, is "severely curtailed."

Brindec says the combined effect of SPD and Petroleum Revenue Tax has been to change the whole emphasis of the tax system from profits to production, and from the company to the field as the taxable unit. Corporation Tax now represents only about 10 per cent of the tax take.

It advocates a restructuring of the system which would involve the abolition of SPD and a return to Corporation Tax as the main element.

The main beneficiaries would be companies with heavy exploration and development programmes but perhaps only a small interest in producing fields.

The Government would be compensated for the abolition of SPD by a revised tax collection system which would incorporate advance payment of PRT and Corporation Tax liabilities.

The plan calls for satellite fields—small accumulations of oil near large, developed ones—to be given more favourable PRT treatment. Other suggested concessions for economically marginal fields include increased allowances and sliding scale royalties.

The various proposals being submitted by the industry will be considered by the Treasury before next year's Budget.

Seven major U.S. oil companies which had considered submitting their own proposals appear to have abandoned the move. The seven are expected to write to the Chancellor saying they will not be presenting an alternative to UKOOA's proposals.

Shipyard share sales may be delayed

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE CABINET is likely soon to abandon its plans to introduce legislation this winter to enable shares in shipyards to be sold to the private sector.

Former naval shipyard owners in the private sector have been lobbying hard recently for the legislation to go ahead. But they are likely to lose their case. The Parliamentary timetable is already overcrowded for the coming year and there has been a sharp decline in the financial prospects of the state-owned yards.

Mr Patrick Jenkin, Industry Secretary, is, however, expected to try to reassure the industrialists involved that the Government still intends to legislate before the next General Election, in line with

its election manifesto.

His predecessor, Sir Keith Joseph, wanted to legislate last year and only reluctantly agreed not to go ahead in the face of strong pressure from British Shipbuilders which argued that the stability of the industry would be upset.

But a short Bill will be introduced in the next Parliamentary session to raise British Shipbuilders' borrowing limits from a £500m-£600m range to about £900m.

The corporation's total borrowings so far are believed to approach £400m. This would leave insufficient headroom to meet sudden short-term fluctuations in borrowings in about a year's time, so the limit has to be raised.

Ministers had intended to use the Bill to introduce enabling powers for parts of British Shipbuilders to be privatised, along the lines provided in last year's Iron and Steel Bill for the British Steel Corporation.

British Shipbuilders' statutory duty to build ships would be changed and the Government would gain powers to issue directions on mergers or other changes of ownership.

The private sector would then be invited to invest in shipyards—either individually or in groups of yards. Naval shipyards originally seemed the most likely candidates for sale because they were profitable; in which case the Government would have maintained partial ownership for national security reasons. But naval yards' financial prospects have been hit hard by the Government's recent defence review.

Despite this, the former owners still want legislation on the statute book and Ministers drew up plans at the end of the summer to press ahead with it in order to go as far as possible down their manifesto road. But the Bill would have been highly controversial and could have taken up a lot of Parliamentary time.

As it would be unlikely to lead to the injection of private cash into the yards within the next year or so, Ministers are now expected to drop it to make way for the Department of Environment's legislation on rates.

Robb Caledon transfer may ease dispute

BY JOHN LLOYD, LABOUR CORRESPONDENT

THE Robb Caledon shipyard, in Dundee—which lies at the heart of the campaign of one-day strikes and overtime bans at British Shipbuilders—is almost certain to be transferred from BS to the Scottish Development Agency, then rented to a private company, Kestrel Marine.

The move may ease the dispute at BS, now nearing the end of its third week. The strike call has been obeyed by all yards except the Vickers yard in Barrow. It has disrupted

ship repair orders and caused some 700 layoffs in the ship repair division.

The application from BS to transfer the lease of the 21-acre site to the SDA will be heard today at the monthly meeting of the Dundee Ports Authority, which holds the lease.

Talks will then continue between BS, the SDA and Kestrel Marine on the terms under which Kestrel would take over the yard. Robb Caledon is currently occupied by the remaining 140 of its workforce,

who have refused to allow its closure.

The shipbuilding negotiating committee of the Confederation of Shipbuilding and Engineering Unions has backed the yard's fight against compulsory redundancies—the firm BS has attempted to declare in nearly three years—the committee has made it clear that it will not accept a cut in the workforce if Kestrel Marine takes over the yard. In previous discussions Kestrel gave no guarantee that it would take on all the remaining workforce at the yard. The

yard adjoins Kestrel Marine and is expected to be developed for oil platform work.

Discussions are continuing between Kestrel, the SDA and the Scottish Office on the level of grants and other aid which the company could receive from the Government.

Mr Alan Marsh, managing director of Kestrel Marine, said last night that the company would make no comment on the matter until all negotiations had been completed, which would probably be next week.

GEC to close two plants with loss of 900 jobs

BY JASON CRISP

GENERAL ELECTRIC COMPANY (GEC) is to close two of its eight telephone equipment factories with the loss of more than 900 jobs.

GEC Telecommunications will close its factory in Treforest, mid-Glamorgan, with the loss of just under 500 jobs, and its factory in Middlesbrough with the loss of 430 jobs. Both factories make electro-mechanical equipment, which is rapidly being replaced by more modern electronic equipment.

GEC blames the effects of the recession, the higher telephone charges made by British Telecom and government restrictions on British Telecom's borrowing for the reduction in orders which caused the factory closures.

GEC Telecommunications is also making 250 of its 2,000 installation workforce redundant. The Middlesbrough factory mainly makes Strowger electro-mechanical equipment both for PABXs and main exchanges. The Treforest factory makes

TXE2 main exchanges and an electro-mechanical exchange with computer control. GEC said British Telecom's requirements for 1983 for these systems had declined dramatically, although this had been offset by orders for newer equipment including TXE4, TXE4A, and System 3 exchanges, which require less labour.

In the late 1970s there were substantial job losses in the telecommunications industry following cuts in Post Office orders. Plessey made 4,000 redundant and Standard Telephones and Cables withdrew from making Strowger equipment.

White collar workers at GEC Telecommunications' largest factory in Coventry, employing 10,000, voted yesterday for a ban on overtime working after hearing the news of the planned closures.

The employees in Middlesbrough are expected to lose their jobs in June or July and at Treforest in February or March.

Charterer loses appeal in Panama cargo case

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

A SHIP was not unseaworthy by virtue of the fact that she had to be lightened before being allowed to pass through the Panama Canal, the Court of Appeal ruled yesterday.

Nor was the period of delay caused by the need to discharge and then re-load part of the cargo, an off-hire period, in which the charterer was not liable to pay hire, said the court.

An appeal by the Japanese charterer, The Sanko Steamship Company, against decisions by an arbitration umpire and the Commercial Court that the vessel, the Aquacharm, was on hire throughout and was seaworthy, was dismissed.

A cross-appeal by the owner, Actis Company, against a finding that the charterer was not liable to pay the \$71,740 (£38,716) cost of transshipment, was also dismissed.

The Aquacharm was carrying 43,000 tons of coal from Baltimore to Japan. The Panama

draught exceeded that permitted by the canal and 686 tons of coal had to be off-loaded into another vessel for carriage through the canal.

The consequent delay amounted to nearly nine days, the hire for which was \$86,344.

Lord Justice Griffiths said that the charterer refused to pay, relying on the phrase "any other cause preventing the full working of the vessel" in the off-hire clause of the charter party, as establishing that the vessel was off-hire throughout the delay.

That argument failed, said the judge, because the lightening of the vessel did not affect her efficiency and she remained capable of "full working."

Alternatively the charterer claimed the delay cost as damages, on the ground that the owner had not ensured that the Aquacharm was seaworthy, in the sense of being able to carry her cargo safely to its destination.

Approval soon for National Freight buy-out

BY LYNTON McLAIN, TRANSPORT CORRESPONDENT

THE GOVERNMENT is expected to give the go-ahead next week for the staff and management of the state-owned National Freight Company to buy the company for £53m. This would be the first 100 per cent de-nationalisation of a state holding company since the Government was elected two years ago.

The Government will announce next week a public offer of shares in 49.9 per cent of Cable and Wireless, the State telecommunications group. The aim is to raise £150m from sale of shares.

The proposal to buy out

National Freight, the largest road transport group, came from its management in June.

It was the biggest move by management and staff of any company in Britain to buy their own company, and the first time that a nationalised industry has been the subject of a proposed buy-out.

This followed the 1980 Transport Act, which set the former National Freight Corporation up as a company, ready for sale of shares "to the general public" as required under the Conservative Party election manifesto in May 1979.

National Freight submitted

its final proposals to buy the company to Mr David Howell, the Transport Secretary, this morning. Analysis of the proposals by civil servants and legal and financial advisers was "nearing completion," the Transport Department said last night.

Negotiations are continuing between Schroeders, financial advisers to the Transport Department, and Barclays Merchant Bank, financial advisers to the Freight Company, which has put together a financial package to enable the 26,000 staff to be given the chance to buy shares.

The prospectus is expected to be published by the end of November, the company said yesterday.

The final proposals are understood to be similar to those initially proposed by Mr Peter Thompson, chief executive and deputy chairman of National Freight, in June, calling for the staff to raise £5m toward purchase of the £53m assets of the company, as valued at the end of September last year.

Mr Thompson expected the balance from a "mixture of equity and loan capital." Control would remain "firmly with the employees."

Liberals, SDP outline plan to aid small businesses

BY ELINOR GOODMAN

THE LIBERALS and the Social Democrats outlined a set of proposals last night for helping small businesses, special times for the Croyd North-West by-election, where they hope that disillusionment among small businessmen may result in Tory voters switching to the Liberals.

In a joint policy document the two parties called for positive discrimination in favour of small businesses; special "start-up" packages for small companies in the form of help from new local "enterprise agencies"; and setting-up of a co-operative development bank.

If backed changes in the taxation system and proposals for reducing the administrative

burden on small companies, long favoured by the small business lobby, and urged the Government to drop its plan to make employers responsible for sick pay.

The document, launched last night in Croyd by Sir Leslie Murphy, former chairman of the National Enterprise Board, is the second instance of Liberals and Social Democrats working together on detailed policies.

The alliance envisages a greater role for local authorities in helping new businesses. It says that councils should act as a "lender of last resort," and that when banks refused to help, Councils should sometimes take an equity share in

new businesses. Councils should provide loans and grants to support start-up packages.

The parties backed the idea of positive voluntary discrimination in favour of small businesses. Guidelines should be laid down making clear that government departments would make at least 20 per cent of their purchases from small suppliers.

The alliance, which put on figure in the document of how much the proposals would cost, reiterated its demand for reduction in the national insurance surcharge and in corporation tax paid on the first £25,000 of profit.

The document, containing

some long-held Liberal policies, calls for more encouragement of the co-operative movement.

With the idea of a co-operative development bank, it calls for expansion of the Co-operative Development Agency set up by the last Labour Government.

Croydon North-West has an above-average number of small businesses. The Liberals, with the support of the SDP, hope to woo some unemployed voters away from the Tories.

Yesterday the campaign was dominated by events at the Tory conference in Blackpool. "With four days to go before he sets foot in Croyd," Mr Edward Heath became a central figure in the campaign as Liberals and Labour moved their heavy-

weights in.

Both Mr James Callaghan, the former Labour Leader, and Mr Roy Jenkins, the member of the SDP leadership presiding at yesterday's Liberal Press conference, claimed that Mr Heath was moving closer to their way of thinking.

Mrs Shirley Williams said that there was little difference between the proposals for reducing unemployment put forward by Sir Ian Gilmour, the sacked Tory Minister, on Wednesday and those put by Mr Jenkins at Warrington.

Mr Callaghan said he was sure that Mr Heath shared his own view that unemployment was a "moral problem" as well as an economic one.

Alliance 'bargaining hard' over candidate for Crosby

BY IAN HAMILTON FAZEY

CROSBY SDP leaders have invited Mrs Shirley Williams to an adoption meeting next Monday night when support for her candidacy in the constituency's parliamentary by-election is expected to be overwhelming.

The constituency's Liberals, however, have yet to agree to Mrs Williams as the candidate for the Liberal-SDP alliance. They will meet on Sunday to discuss the position of their own candidate, local police prosecutor Mr Tony Hill, who has yet to withdraw formally. Mrs Williams met SDP sup-

porters on Wednesday night and then went on for several hours of talks with the Liberals' executive. These discussions have been officially described as "informal," but it is understood that some hard bargaining is under way between the parties.

The Liberals' position is one of considerable strength, since their ace card is the neighbouring Liverpool Liberal political machine. This could flood the streets with thousands of workers as the by-election progresses. Significantly, Sir Trevor Jones, the Liberal leader of

Liverpool City Council, was invited to the executive's talks with Mrs Williams.

At issue may be the division of candidates between the parties at future local government and national elections. Locally, Liverpool is already in Liberal hands and party organisation is strong throughout Merseyside.

The SDP is therefore seen in some quarters as trying to use the alliance to free Liverpool from the Tories and other Merseyside areas to the Liberals may be the price the SDP has to pay for

securing support for Mrs Williams as Crosby's alliance candidate.

The timing of the by-election is expected to depend on the fate of the alliance in Croyd. If Mr Bill Pitt wins or does well while losing, SDP leaders expect the Government to delay issuing a writ for Crosby for as long as possible. Some local Conservatives are already talking about the by-election not taking place until next March.

However, failure to issue the writ before Christmas could see the by-election forced on the

Government in late January. This is because Mr Jeff Rooker, the Labour MP for Birmingham Perry Barr, is likely to exercise a backbencher's right to petition the Speaker to call the by-election by issuing a writ in the Christmas recesses.

Mr Rooker threatened to use the procedure this summer to get the Croyd by-election called in the middle of the Labour Party conference, but did not proceed. However, he is unlikely to be deterred this time.

Managers income down in real terms

By Arnold Kransdorf

BRITISH managers' disposable income has dropped in real terms for the first time in four years, according to the latest top salary survey by the Inibcon management consultancy group.

Their average take home pay of £11,053—after tax but before social security deductions—rose by just over a full percentage point less than the 10.9 per cent in the 12 months to July 1981.

The figures are calculated for a married man with two children and do not take into account adjustments such as mortgage relief.

The latest figures come from 7,500 executives in more than 600 companies over a wide range of manufacturing industries. They cover a period when unemployment among managerial and professional staff almost doubled to nearly 200,000.

In spite of this latest setback, a four-year view shows that managers generally are still well ahead of inflation—and that their fringe benefits such as the company car and free medical insurance are on the increase.

Caution over rules to tighten takeovers

THE Council for the Securities Industry is proceeding cautiously over proposals to tighten the rules for rapid takeover bids.

A special sub-committee has been considering revising the existing rules which govern market raids and substantial share acquisitions. But it will meet at least once more before presenting its recommendations to the full council.

New weighing range to come from Avery

W. AND T. AVERY, Britain's largest weighing-machine company, which was taken over in November 1979 by General Electric, is to launch a range of microchip based weighing products over the next 12 months.

The new machines, clearly designed to meet the challenge of imported products from the East, will be launched at the rate of one a month over the coming year.

Coal prices to rise from November 1

THE PRICE of coal will rise by between 5.5 per cent and 8.5 per cent on November 1, the National Coal Board confirmed yesterday.

November 1 is the day the NCB has to meet a new pay agreement under negotiation with the miners.

New chief scientist for the Think Tank

A NEW chief scientist to the Government with wider powers than his predecessor, including a major role in nuclear advice, was announced yesterday.

Dr Robin Nicholson, 47, managing director of Inco Europe, becomes chief scientist to the Central Policy Review Staff—the Think Tank—in the Cabinet Office from November 2.

Dr Nicholson has been vacant since Dr John Ashworth left at the end of August to become vice-chancellor of Salford University.

But whereas Dr Ashworth held under-secretary rank, the post has now been upgraded to deputy secretary, at a salary of £26,215 a year.

Laker loans may be rescheduled

SIR FREDDIE LAKER's request for the rescheduling of £200m of aircraft finance loans through a North American syndicate led by Eximbank was still being considered last night in Washington even though the payment of \$12.6m of principal falls due today.

Eximbank said a number of options were being considered including a partial rescheduling of the debt, used to help purchase five McDonnell Douglas DC10s. The repayment, which falls due today, has already been deferred from September 15 to provide more time for discussions. The loan may now be deferred another 30 days.

BR chief moves up again at Rockware

SIR PETER PARKER, the chairman of British Rail, has been made deputy chairman of the Rockware group, which he chaired before joining BR five years ago.

Midland reduces its mortgage rate to 15%

MIDLAND BANK has fallen in line with the other big clearing banks and introduced its own home mortgage rate. Its home loans had previously been linked to base rates and following the recent sharp upturn in interest rates, Midland's home loan rates have been markedly cut. The new home loan rate is 15 per cent.

Allied Irish Banks Limited

INTEREST RATE CHANGE

Allied Irish Banks Ltd. announce that with effect from close of business on 15th October 1981 the Base Rate is reduced from 16% to 15½% p.a.

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Grundig seeks British partner in bid to tap home video market

By Elaine Williams

GRUNDIG, the West German electronics group, is seeking a British partner for the manufacture of video cassette recorders in the UK. At present, all video recorders in the UK are imported from the Continent and Japan. Three companies are negotiating with Grundig about possible investment in a UK factory, which could be operating in less than two years. Initially, it is intended that the factory will assemble parts imported from Grundig's VCR plant in West Germany. However, Mr. André Baumes, Grundig International's managing director, said he hoped the UK factory would be capable of home manufacture within two to three years of operation. Mr. Baumes said production of VCRs would need to reach around 600,000 units a year to take advantage of automation and economies of scale, and there would be opportunities to export to other parts of Europe. Grundig hopes to secure a firm commitment from one of the three companies before the end of the year. Mr. Baumes

Treasury defends end of exchange controls

By David Marsh

THE ending of exchange controls in October 1979 has lowered the sterling exchange rate over the last two years compared with what it would have been, and has also made financial markets more efficient, the Treasury said yesterday. It indicated that the large capital outflows sparked off by the move over the past 12 months were unlikely to continue.

In an article in its monthly Economic Progress Report, the Treasury said the temporary effect of the ending of controls had been to spark off a large once-and-for-all increase in the stock of UK residents' overseas assets as investors made up for low levels of overseas investments in the past.

The continuing effect arising from a steady higher flow of new savings being invested abroad was likely to be "much smaller". The ending of controls has had a particularly large effect on overseas portfolio investment. The scale of overall capital outflows caused by the move has probably been higher this year, as foreign interest rates rose and the dollar strengthened, than it was in 1980 when sterling was in heavy demand.

Portfolio investment abroad rose to £2,470m in the first half of 1981 from £2,450m and £2,110m respectively in the first and second halves of 1980.

Many financial institutions, said the article, preferred to build up their foreign assets by initially investing abroad a higher proportion of their new savings, rather than by selling off domestic assets.

The early impact of abolishing controls on capital flows is unlikely to be a good guide to the flows of overseas investment that will continue in the longer term," the article concludes.

Durex maker may face new curbs on prices

David Churchill reports on the forthcoming Monopolies and Mergers Commission inquiry

PRICES OF contraceptive sheaths are to be investigated by the Monopolies and Mergers Commission over the next six months to determine whether new price controls should be imposed on the industry.

The investigation will basically cover the sale of Durex contraceptive sheaths by LRC Products, a subsidiary of LRC International, which has about 80 per cent of the £16m-a-year market for contraceptive sheaths.

The probe is only expected to take about six months, since the commission investigated the market in 1975. At that time, it concluded that LRC was abusing its monopoly position in the market.

The commission called for a 40 per cent cut in sheath prices and a lower rate of return on capital, and recommended that any future price rises should have the prior approval of the Office of Fair Trading.

Although LRC has agreed since 1975 to seek prior approval from the OFT for its price rises, it has recently sought to be released from this undertaking. This request coincided with an application to raise prices by just over 10 per cent—and by a third for vending machine sales—following a 13 per cent price rise last

October. LRC is also understood to have challenged the OFT's calculation of the company's rate of return on capital.

LRC argues that it needs the higher prices to help finance new plant investment at its Chingford factory in Essex. However, the OFT is understood to be concerned at the rising level of LRC's profits from sheaths over the past year.

In addition, there is concern that profits from the company's monopoly position in the sheath market may be used to subsidise other LRC consumer products in far more competitive markets.

LRC International's pre-tax profits in the last full financial year to end March were £7.03m compared with £6.21m in the previous year. However, trading interest charges were £10.03m, compared with £8.94m. Nearly half these profits came from the LRC Products division, which includes Durex sales.

Contraceptive sheath sales in the UK have always earned higher than normal profit margins because of the very nature of the product. As the

commission pointed out in its last report, the market has "certain peculiar features" about it.

"The product could not be openly advertised or promoted. The rather furtive nature of the trade helped to make possible the charging of prices which bore little or no relation to cost. The practice developed of offering retailers very high margins as an inducement to handle the product, the commission said.

The Boots company, for example, did not sell sheaths until 1965 because the company thought it might reflect adversely on its image and cause embarrassment to the mainly female counter staff.

LRC, formerly known as the London Rubber Company, established its market dominance largely through its own initiative and enterprise, according to the 1975 commission report.

However, the report also drew attention to the high distributive margins for sheaths, which varied from 100 per cent to 208 per cent on the buying price in the mid-1970s.

While accepting that high margins might have been neces-

sary to induce retailers to stock a product about which there was still some embarrassment, the commission believed it unreasonable for the public to pay for margins which made the retail price as much as three times the manufacturer's selling price.

LRC is now the only UK manufacturer of sheath contraceptives with about 90 per cent of the market, which is valued by LRC at £16m. The rest of the market comprises imports.

However, entry into the market—one of the keys to a competitive industry—is severely limited by a number of factors. New competitors are restricted from advertising their contraceptives on television and other forms of media, and there are restrictions on the siting of vending machines.

Moreover, LRC is in a strong marketing position because of its 66-year history in the industry and the economies of scale associated with selling and distributing a range of consumer products to chemists and other retailers.

Yet LRC does face competition from other forms of contraception. The development of the Pill has been the major challenge and the volume of sheath sales has fallen sharply since 1973.

The Family Planning Association estimates that about 3.1m women use the Pill, compared with some 2.7m whose partners use the sheath. Usage of the Pill was higher in the mid-1970s, but a number of reports pointing out possible side-effects has reduced its use.

In 1980, moreover, sales of Durex increased in volume by 11 per cent, helped by the launch of new products such as "Nuform Extra Safe," which is claimed to be the only sheath to incorporate a spermicidal lubricant. Nuform costs 53p for a pack of three.

The OFT's decision to refer the supply of sheaths to the commission again is an attempt to find out whether any factors have changed since the previous controls were imposed.

"Where a company's prices are subject to control, it is important that the criteria against which they are to be judged should be up-to-date," points out Mr Gordon Borrie, the Director General of Fair Trading.

The investigation into contraceptive sheaths is being made under the 1973 Fair Trading Act.

New computer from ICL

By Jason Crisp

ICL, Britain's troubled computer company, has taken another step forward in its recovery plan with the launch of a range of very small computers which it hopes will generate £10m sales over five years. The system, the DRS 20, costs between £5,000 and £15,000. It's smaller than the System 25 computer recently launched by ICL, but larger than the small personal computers sold by Commodore, Apple and Tandy. ICL says one important feature is its ability to communicate with similar systems or to be linked to large mainframe computers, including IBM equipment. The move breaks new ground for ICL and has been promoted by Mr Robb Willmot, the managing director appointed this summer to rescue the ailing company. ICL is setting up a network of local sales centres and trade outlets in Britain and abroad and is negotiating with a number of distributors, systems and software houses and computer bureaux. The DRS 20 will also be sold direct to large companies.

MP refers Snowdonia planning row to Ombudsman

By Robin Reeves, Welsh Correspondent

THE WELSH Office planning permission for the Snowdonia property development, which was at the centre of the Denis Thatcher letter row, is being referred to the Parliamentary Commissioner (Ombudsman) by Mr Dafydd Elis Thomas, the local Plaid Cymru MP.

Mr Thomas says the August decision of Mr Nicholas Edwards, the Welsh Secretary, to grant IDC planning permission for a motel and 63 houses at Harlech, against the wishes of the local planning authori-

ties, is totally inconsistent with a Welsh Office decision in 1978, refusing a two-house development in the town.

Mr Thatcher, in his capacity as consultant to IDC, a Stratford-on-Avon-based property company, wrote to Mr Edwards last December to complain over delays in the planning appeal. A copy of the letter was later leaked from Welsh Office files.

Permission for the two-house development was first sought in 1974, but refused on the grounds of access. Road access

was later improved and in 1976, another development nearby was allowed to go ahead. However, an appeal against the refusal for the original two-house development was still turned down by a Welsh Office inspector, Mr E M Roberts, on March 14, 1978.

In a letter to the developer, Mr W. D. Michael, he said: "Unfortunately I have to say that I am unable to meet your request because there are changed circumstances; in the meantime, in 1977, the Secre-

tary of State for Wales approved the County Structure plan for Gwynedd in which it is stated, as a matter of policy, that where the growth of second homes is causing concern, new housing development will be limited to providing for proven local needs.

I have noticed that it would be your intention to provide accommodation for members of your family but from the information at present before me there is insufficient evidence of a proven local need for the


proposed two dwellings." Mr Thomas said this ruling summarised precisely the objections made by Gwynedd County Council to IDC's development. It was one of three cases where planning permission had been refused because of criteria laid down in Gwynedd's structure plan.

"It appears there is one law for outside developers with powerful friends in influential places and another law for people who actually live in Harlech," Mr Thomas added.

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UK NEWS—THE TORIES AT BLACKPOOL

Tebbit hints union legislation will curb militants

BY IVOR OWEN

A BROAD HINT that the new trade union legislation to be announced next month will make it more difficult for militants to employ wrecking tactics, was given by Mr Norman Tebbit, the Employment Secretary, when he wound up a debate on industrial relations.

He refused to go into details, but drew on his earlier experience as a negotiator for the British Air Line Pilots Association to indicate his objective.

Mr Tebbit, who won a standing ovation, insisted that the Bill would not be a union-bashing measure.

He added: "Nothing in it would have impaired my work in the past as a trade unionist seeking to improve the lot of my fellows by improving our ability to create wealth and prosperity for our employers."

Mr Tebbit took every opportunity to underline his full support for the policies and political philosophy of the Prime Minister.

"There may be some other way, but we have no intention of taking it," he declared to cheers.

He also closely aligned himself with Mrs Thatcher's views on the positive attitude which the unemployed should adopt in seeking new jobs.

He told the conference: "I grew up in the 1930s with an

unemployed father. He did not riot — he got on his bike and looked for work and he kept looking until he had found it."

Mr Tebbit justified his refusal to go any further in lifting the veil on the new industrial relations legislation, by disclaiming that he has not yet submitted his proposals to the Cabinet.

To cheers Mr Tebbit insisted:

"I have no wish to bash the unions, but I am not willing to stand aside if they begin to bash others weaker than themselves."

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He instanced the events which featured in the winter of discontent when many of the old, the sick, the unemployed, and the disabled were "bashed by the unions."

He confirmed that he had no enthusiasm for "heavy handed" regulation of the internal affairs of the unions.

But they were powerful and privileged bodies and there was real concern about the way they conducted their affairs.

He emphasised: "It is in the spirit of friendship not confrontation, that I say to them: 'I am ever ready to meet you, to offer my help in hastening the reforms which you feel may be necessary.'"

Mr Tebbit explained that he wanted the new legislation to improve the working of the labour market—something which could only be to the

benefit of the nation.

He refused to accept any commitment to a phased lowering of retirement age for men and also refrained from giving any immediate response to demands from the rank and file for a major reduction in the national insurance surcharge.

The growing anxiety in the party over the rise in unemployment was reflected in the applause given to Mrs Patricia Murray who highlighted the hardship it caused in the North-East.

She urged that the national insurance surcharge should be removed or at least substantially reduced and more encouragement given for voluntary pensionable early retirement for those in the 55-60 age group.

Mrs Murray told the party's leaders "my plea is: let people go back to work and your supporters will once again go back to the streets and fight for the return of a Conservative government."

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Tebbit: Full support for Mrs Thatcher

Ashley Ashwood

Sackcloth and ashes greet coded language

THE CODED language which is used in the clandestine struggles within the party reached a level of feigning complexity yesterday as two leading members of the Cabinet — Mr Francis Pym and Mr Michael Heseltine — took to the conference platform. Neither of them can be clearly defined as "wets" although they have both damp.

Mr Pym, Leader of the House of Commons, and minister in charge of government communication, was answering a potentially awkward debate on whether the Government's policies were getting across to the public.

In fact, he had nothing to fear. Far from attacking the leadership, delegates donned sackcloth and ashes and abased themselves like medieval penitents. It was they who had let down their leaders by neglecting to spread the monetarist gospel throughout the land. Tearing themselves away from these masochistic scenes, we had to get our code-breaking machines out to decipher the cryptic messages coming from Mr Pym. Obviously, he was issuing a trumpet call for party unity. But what was this?

"No amount of explanation on the doorstep or anywhere else is going to make people accept cheerfully what is blatantly bad news," he solemnly intoned. Surely, this was a very strange way to rally the faithful.

Then there was a classic passage on party policy. Certainly, there are alternatives and they are a very proper subject for debate on their merits. Roughly translated, this probably meant that Ted Heath and other dissidents had every right to carry on their campaign against Government policies.

This singular performance was followed by Mr Heseltine, the Environment Secretary, on the subject of the inner cities. Skilled cryptographers knew the main element in code-breaking is to pick out the key words. Suddenly, we were alerted by two names—Disraeli and Iain Macleod.

Feeding the long sentences through our machine, the hidden text was there for all to see. The gist could only be that unless Maggie Thatcher did something about unemployment, and modified her policies, things would go from bad to worse. The delegates, however, are not issued with decoding kits. They seem only to get the surface noises they are meant to hear. As a result, both ministers received an enthusiastic standing ovation.

Mrs Thatcher was absent from these proceedings. But she was in her place for the afternoon session on employment and industrial relations when delegates were given their first taste of the party's new hard man, Mr Norman Tebbit, the Employment Secretary.

He is as lean and saturnine as his predecessor, Mr Ian Prior, was rotund and jovial. Delegates were already reading copies of the Manchester Evening News with a report of a radio interview he had given earlier in the day. The banner headline declared: "Tebbit warns unions, I can play rough."

Tantalisingly, he dangled before the conference a package of further trade union legislation which he intends to introduce in the next month or so.

Apparently, so secret are the contents of this package, that even Mrs Thatcher has not been given a glimpse of them. Nevertheless, he hinted that when it is unwrapped great wonders will be revealed to the world.

On the strength of this promise, the conference gave him a standing ovation. As the clapping started, Ted Heath—who has listened impassively from the platform—was observed slipping away to address "yet another" fringe meeting.

John Hunt

Next week in parliament

THE House of Commons resumes sittings on Monday. Parliamentary business:

Monday: Education Bill, Remaining stages of the Companies Bill, Wednesday: Lords: Manx, Harford and Worcester (Trafalgar) Bill, Thursday: Lords: Education (Scotland), Local Government (Transfer) Bill, Friday: Consolidation: Measures: Acquisition of Land Bill, Compulsory Purchase, Vesting Orders Bill, New Towns Bill, Trustee Savings Bank Bill, Deputies on micro-electronic technology, marketing and use of certain dangerous substances, and on protection of workers from asbestos.

Monday: Education Bill, Third Reading, Wildlife and Countryside Bill, Consideration of Commons amendments.

Tuesday: Lords: Nationality Bill, Third Reading, Wednesday: Lords: Education on employment, consultation, and on Europe's subsidies, Thursday: Lords: Animals Protection Bill, Third Reading, Deputies on EEC report on background and on introduction of agricultural measures to

Pym triumphs with call for loyalty and tolerance

BY IVOR OWEN



Pym: ringing appeal.

CRITICS OF the Government's economic policy and single-minded "don't rock the boat" party activists joined in cheering a skilfully constructed and eloquent speech by Mr Francis Pym, the Leader of the Commons.

He succeeded in combining a ringing appeal for loyalty to the Prime Minister with the first public acknowledgement from the platform that the party must not be mesmerised by her "Tina" (There is No Alternative) label.

He declared: "Certainly there are alternatives and they are a very proper subject for debate on their merits."

But there simply are no policies waiting to be found somewhere which can bring an easy or quick solution."

A delighted Mr Norman St John-Stevas, one of the deposed Cabinet Ministers pressing for a modification of policy to

ensure higher priority for reducing unemployment, beamed approval.

Mr Pym, replying to a debate dominated by complaints that publicity and public relations failures were unnecessarily adding to the Government's unpopularity in the country, hinted that the going is likely to get even rougher.

This would make loyalty to the party's leaders all the more vital, he said, but the importance of tolerance also had to be taken into account.

Mr Pym insisted that there should be no "crude personal attacks" or ideological witch hunts.

All Conservatives knew the sort of society they wanted to create and discussions on the best way of achieving it should be a matter for calm debate.

"For God's sake let us listen to each other," he said. Mr Pym incorporated another

recognition signal to the so-called "wets" when underlining the growing threat to the party from the Social Democratic Party-Liberal alliance.

He warned: "The SDP and Liberals represent a very great danger to the Conservative Party and the country. If we are not able to convince people that we are still the party of One Nation then discontented Conservative voters may drift off to the SDP."

Mr Pym forecast that if this were to happen the most likely result would be a Labour victory at the next election.

"That is the danger facing us today and that is one of the chief messages I wish to give you and the country."

Mr Dick Tracer, deputy chairman of the Greater London Conservative Association, demanded more determined efforts to explain the objectives of Government policy in easily

understood terms.

"MI and MS are still motorways to most people," he stressed in a despairing reference to the intricacies of the money supply statistics.

Mr John Browne, MP for Winchester, highlighted race and file concern caused by the "open disagreement" in high places in the party.

To cheers, he attacked calls for reflationary measures, and argued that a policy of "buying votes" had failed in 1974 and would fail again.

In a tribute to Mrs Thatcher, he described her as the first Prime Minister since 1940 "to face our democracy with painful reality."

There were more peans of praise for Mrs Thatcher from Mr Tony Patterson, who, before joining the Conservative ranks, stood against her as a Liberal candidate at Finchley.

Lawson attacks critics of economic strategy

BY PETER RIDDELL

MR NIGEL LAWSON, the Energy Secretary, yesterday strongly counter-attacked critics of the Government's economic strategy by prominent Tories. He accused them of offering "cold feet dressed up as high principles."

His remarks came in a speech to the free market Selsdon Group and followed criticisms of the current strategy by Mr Edward Heath, Sir Ian Gilmour, and Mr Norman St John-Stevas. Mr Lawson mentioned only the latter by name, but was clearly criticising the first two.

Mr Lawson, one of the main architects of the present strategy, said the proposals of the critics were "close to bribery dressed up as statesmanship."

Tax cuts could be paid for either by future generations or by cheating those who borrow. He said that one or two people had taken Cabinet office in 1979 on manifesto commitments which they now "rejected root and branch."

Instead of the manifesto commitments to lower public spending and borrowing and monetary growth, they now proposed higher figures.

Mr Lawson in particular focused on the critics' arguments for British membership of the European Monetary System. He said that this idea was still continually under review, and there were arguments both for and against joining.

The EMS was, however, a form of financial discipline which was external rather than internal. It would require precisely the same sort of interest rate consequences as the present policy, Mr Lawson accused the critics of falsely pretending that the high level of interest rates could be abandoned, if sterling joined EMS.

He argued that the critics' views represented the triumph of hope over experience, and he asked them "to drop their high moral tone. There is nothing moral or compassionate about unleashing a holocaust of inflation."

Mr Lawson also argued that the proposals of the critics would be wrong electorally, since they would involve "a public reversal of the policies on which the Government had been elected."

He maintained that there was a real economic cost of their protests. The current adjustment process to low inflation was necessarily hard and any postponement would unnecessarily prolong the pain and the grief.

Mr Lawson said the critics had every right to speak, but they should remember that "they were playing with fire."

He argued that of course the Government wanted to see the economy growing and to see rising living standards. But the only levers in a free society would be wrong electorally, since they would involve "a public reversal of the policies on which the Government had been elected."

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UK NEWS—THE BANKERS AT THE MANSION HOUSE

Howe defends economic policies and welcomes 'new spirit of realism'



Chancellor Sir Geoffrey Howe and Mr Gordon Richardson

HIGHER GOVERNMENT borrowing as part of a move towards reflation would increase upward pressures on interest rates and inhibit rather than promote the growth of employment. Sir Geoffrey Howe, the Chancellor of the Exchequer, told the Lord Mayor's dinner.

"This week we have heard again from those who are always ready to argue that any budget deficit, like the widow's curse, virtually finances itself. Changing the metaphor, the suggestion is that, no matter the size of the bucket, it will magically fill itself: the process of creating a deficit is said to generate the funds to finance it.

"For obvious reasons the theory is alluring: yet whenever this approach has been tried in practice those in my position have had to recognise that it doesn't work, that there's a hole in the bucket. And it is scarcely surprising that there should be leaks.

"Why should people go on filling up the Chancellor's bucket, particularly if they fear that he will keep turning up with a bigger one?

"Even if the process did succeed for a time, it would only be at the cost of higher interest rates. And that would be exactly opposite to the proclaimed purpose of all those to whom I refer.

"It is paradoxical, is it not, that all those now promoting this theory, which has already been tested to destruction a good many times, should also denounce as doctrinaire those of us whose conclusions rest solidly upon the lessons of experience.

"For us to borrow more, in order to reflate, would increase the pressure on interest rates and, except perhaps in the shortest of terms, inhibit rather than promote the growth of employment. I sometimes wonder how much better off we should be if a fraction of the energy burned up in attempting to persuade the Government to borrow more, was devoted to attacking the real problems, which extra borrowing would not cure—and could well make worse.

Flexibility

"These real problems are no less important than the topical question on which I have just spent some time. We need, crucially, to improve our efficiency in the creation of real wealth, our ability to produce and sell goods and services at prices that can compete in domestic markets as well as overseas.

"It is for that reason that we have taken so many steps to increase the flexibility of the economy, to remove the obstacles to change, to increase the opportunities for enterprise. For here is the real answer, the sustainable cure, for unemployment.

"Under this Government, controls of pay, prices, dividends and foreign exchange have been removed. And reductions in income tax — to improve incentives — have been substantial, indeed dramatic at the top end.

"But there is much still to be done, perhaps most of all in the labour market. We have to enable people, by encouraging them to be sensible about pay, to bring the price of their labour down to the level at which it can once again be fruitfully employed.

"Between 1977 and 1980 real living standards grew by 17 per cent—very much faster than the rise in productivity—and the real income of companies

(excluding those in the North Sea) fell by almost 30 per cent. The changes which took place during these three years—and they were largely the continuation of what had been taking place before—were positively hostile to the maintenance of employment.

"If profits and investment are to recover, and the outlook for jobs is to be improved, then we have to reverse that trend. And for that to happen there has to be some fall in living standards.

"The greater our success in keeping pay rises within the limits of what can be afforded, the more can be available for capital expenditure, for the maintenance of services, for the expansion of industrial and commercial activity—and so for a real reduction in the numbers now out of work.

"In this task, the skill and ingenuity of those who work in our financial institutions can play a constructive and a crucial role. For what really needs to happen—and, of course, it is taking place already—is a great multiplication of the rafts of capital, the rafts of new investment, often very small at the start, to which those who have lost their previous jobs may swim.

"This is why we have increased the resources available, by way of grant, to encourage the growth as well as the birth of businesses throughout the wide field of high technology.

"This is why we have devoted so much effort to the introduction of schemes and incentives to promote small businesses: the Venture Capital Scheme, the Business Start-up Scheme, the Loan Guarantee Scheme.

Investment

"This is why we welcome inward capital investment—often more important for the flow of management and technical success than for the capital that it brings.

"This is why we are willing, too, to welcome additional private investment in the public sector, if that can be undertaken under conditions of risk and profit that resemble in all important aspects investment in the private sector, and in circumstances where the disciplines of direct market pressures would offset the

impact of higher borrowing.

"And this is why we are determined to ensure that wherever possible nationalised industries are—in a more general sense—made more responsive to market considerations.

"This means removing statutory monopolies, and in some cases transferring to the private sector through a sale of shares. The flotation of British Aerospace has already been achieved. There must be more such sales.

"I sense that slowly there is dawning a new spirit of realism in this country, a recognition that we must—and can—make our own way in the world, on equal terms with other strong and growing economies. Inflation has come down from 22 per cent in the early part of last year to 11 per cent today. The level of pay settlements has been halved: and there are some signs that this improvement will be sustained in the next round.

"Manufacturing productivity has risen by 5 per cent since the end of last year. The movement of productivity and earnings, coupled with the fall in sterling since the end of last year, has probably improved the international competitiveness of British manufactures by some 10 per cent.

"So we are making progress. Certainly we understand the distress created by unemployment, particularly among the young. We shall continue to do all we sensibly can to help the hardest-pressed. But it is inevitable that the process of change should be difficult and painful.

"To combat inflation, and make long overdue changes in structures and attitudes, and to do so in the harshest world economy since the early 1930s, we are bound to require determination and tenacity.

"There can be no escape from the need to continue improving efficiency and reducing costs, until the performance of our economy comes closer to that of our competitors.

"Monetary policy must and will continue to play a key role.

"Our belief, shared throughout the Western world, is that the defeat of inflation entails a programme of financial restraint, which helps to limit the growth of total incomes and expenditure in

money terms.

"It means that the Government has an overwhelming responsibility to control its own expenditure, and its borrowing. In this respect our record is not perfect; but neither is it bad. So far as one can see at present—and admittedly this is not very far, since the statistics are still fogged by the Civil Service dispute—the borrowing requirement this year is on track for the total of £10.5bn which I suggested in the Budget. That means about 4 per cent of the GDP.

"The more the Government is able to control its own expenditure and borrowing, the more likely are domestic interest rates to come down.

Distortions

"I reject the charge that the Government is obsessed with a slavish regard for one monetary aggregate—sterling M3—to the exclusion of all else. The fact is that—given the distortions in the numbers following the abolition of exchange controls and the corset, and given the fogging of the statistics—there is no practical alternative to looking at the monetary scene more widely than in terms of sterling M3. Our targets are expressed in terms of sterling M3. But we have repeatedly made it clear that no one aggregate can fully encapsulate monetary conditions.

"Over short time periods different monetary aggregates do move in different directions. Sometimes the signals given by the exchange rate, what matters most is that the Government must maintain a steady, though not excessive, downward pressure on these monetary variables over a period of years.

"I think we can justifiably claim to have achieved this sort of pressure over the past two years. One piece of evidence is that nominal GDP has been growing at a rate of 10 per cent over the past year. This is close to the rate that we expected at the time when the medium term Financial Strategy was introduced. The present balance of indicators points to the maintenance of a firm fiscal policy if we are to continue to make progress against inflation."

Rise in interest rates necessary to prevent heavy fall in sterling

THE RISE in interest rates this autumn has been painful but necessary in order to prevent an "unacceptable" depreciation of sterling which would have had a major impact on the inflation rate, Mr Gordon Richardson, the Governor of the Bank of England, told the Lord Mayor's Dinner.

"When confidence is disturbed, and in the absence of firm action by the authorities, markets can easily generate a momentum of their own. An exchange rate can then be carried down to a point where the authorities are forced in the end to react. Experience shows that this usually involves interest rates higher than ever and often lasting longer than might otherwise be necessary.

"Against the background of now visible practically worldwide inflation, slow growth, unemployment and violent fluctuations in financial markets, it is clear that we, and in their degree others, are in the midst of stubborn economic difficulties. In particular the recent sharp increases in interest rates in this country brought widespread disappointment and concern.

"For many businesses this must seem especially hard at a time when profits are still acutely depressed. Equally, to householders buying their own houses, at a time when local rates are soaring, rising mortgage rates must seem harsh and unwelcome. Of all this I am keenly aware."

"He recalled the interest rate reduction at the time of the March Budget. But he said: "As the year went on, however, the pressures on the exchange rate tended to increase, in response in the first place to the weakening of oil prices. Developments in the United States, at the same time, widened the differential in interest rates against us."

"At home the domestic situation produced conflicting evidence. The prospect for inflation, and developments in the real economy affecting it, did not on their own point clearly to restrictive action."

"At the same time, the growing pace of bank lending to persons had to be viewed alongside a lack of buoyancy in retail sales and the housing market—developments not unconnected, it seems, with the concurrent pressure on real income. But the growth of the money supply, though increasingly obscured by the Civil Service dispute, pointed in the same direction as concern about the exchange rate.

"External market pressures steadily mounted to a point, in mid-September, where further resistance appeared inappropriate in view of the course of the exchange rate, and the fact, also, that the evidence of domestic monetary trends had become more consistent. The first stage was that we had to shift our own dealing rates moderately higher. The second stage, following the world-wide spasm in financial markets, swept our short-term rates still further upwards.

"I know that some may argue that the rise in interest rates was too large; and that this is especially hard for industry, at a time when demand is weak, profits are low, and the exchange rate—though lower than it was—still leaves many firms with a stern struggle in facing foreign competition.

"But what was the alternative? What would have happened if we had ignored the pressure in exchange markets and had sought to hold our short-term interest rates below the levels that markets were clearly signalling as appropriate? The answer must be that we would have risked provoking a quite unacceptable

degree of depreciation—unacceptable because it would have had major effects on the level of our domestic costs.

"In real terms, even after their recent rise, interest rates in this country are now no higher than the international average. International interest rates over the last week have edged downwards, following developments in the United States and helped also by the realignment within the EMS—moves now reflected in our own banks' base rates.

"In the light of this account, it is clear that our resolve to pursue the path of financial discipline has manifestly not weakened. But it may be asked how we now view monetary targets, of which we have had five years' experience since their first adoption. A monetary target for all its difficulties of interpretation, here and elsewhere, provides a necessary discipline. But in the short term our actions need to be guided by a range of considerations.

"Last year, with the economy moving sharply into recession, money supply on the broad definition grew very rapidly, yet

Reports by David Marsh and Christine Moir

policy was evidently severe—as was clearly shown by the other aggregates and the exchange rate, then very strong.

"This year, we have had the prolonged statistical fog created by the Civil Service dispute; we have had to consider the growth of bank lending at a time when demand in the markets to which the credit has gone has been weak; and we have had the decline in the exchange rate.

"Despite these complexities, it remains imperative to keep the rate of monetary growth under control. To give weight to exchange rate considerations would on some occasions have meant loosening our monetary control.

"Turning to the economy, he said: "It is scarcely surprising that, with output depressed and substantial unused human and physical capacity, so much attention focuses on the possibility of early recovery. But it is difficult to predict accurately the future course of output or say how soon recovery will come."

"There are some encouraging signs. Wage negotiations and wage settlements have been more closely related to what firms can pay; and there have been far fewer strikes. Moreover, while the prices that industry pays for fuel and raw materials have sharply increased this year, retail prices have not, so far at least, accelerated in face of these higher costs. The reason is, I think, significant. Labour costs account for half the input costs of British industry; and the rise in unit labour costs in manufacturing has been a major inflationary influence over the past decade. The task of getting inflation down depends critically on success in this area."

"This year there has been a marked increase in manufacturing productivity, all the more remarkable for occurring at the bottom of a recession; and, as a result, unit labour costs have been virtually steady.

"Tighter manning levels have been achieved, overheads have been reduced, stock control improved, and investment projects subjected to closer scrutiny. In general there has been a tightening of management, and an improved understanding at all levels of what competition means. I am optimistic enough to believe that many of the gains can be permanent."

Goodison urges Chancellor to win popular support for Government's industry strategy

THE CHANCELLOR should not allow himself to become "obsessed by tactical preoccupations" but should keep his eyes on the strategic aim "of getting inflation down and

creating the conditions in which commerce and industry can thrive again," Sir Nicholas Goodison, chairman of the Stock Exchange, advised Sir Geoffrey Howe.

That strategy was the great attraction of Conservative Party policies before the last election, said Mr Goodison, and the Chancellor had "some part of the way" towards implementing it "despite the aberrations in taxing banks and oil companies in the last Budget (an unhappy precedent)".

What was now needed was to win popular support for the strategy, by a return to "plain English," Mr Goodison said. He believed much of British industry was in better shape to compete in the world than for some years but people would more readily understand this if the Government talked less in the learned economists' "I doubt if they will lay down their lives for the money supply," he said.

In particular the Government needed to explain why the country could not afford to go on increasing the national debt. That had doubled under Mr Denis Healey, and risen by a further 25 per cent under the present Government "despite its brave intentions."

Increasing debt is "not only keeping interest rates high and damaging the prospect of industrial recovery it is becoming a major contributor to international instability."

Nationalised industries were a major part of the Government's burden of debt which could be shifted, if they were

permitted to tap public markets for finance for investment. "Investors in productive services do not need a Government guarantee," Mr Goodison said, so he could not understand the Treasury's reluctance to allow public subscription for new capital.

Finally, Mr Goodison urged Sir Geoffrey to accelerate the move towards a capital-owning democracy by denationalising State-owned industries "because the State has proved incompetent in their management" and the commercial discipline of being answerable to shareholders was a much better motivator.



Goodison: "plain English"

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International Year of Disabled People

Right-winger to fight Scargill in poll for mine union post

By JOHN LLOYD, Labour Correspondent

MR RAY CHADBURN, president of the Nottinghamshire miners, yesterday confirmed his intention to enter the lists for presidency of the National Union of Mineworkers.

This means that the contest is now a three-man affair, with Mr Chadburn and Mr Trevor Bell, the secretary of the union's white-collar section, vying for the right-wing vote while Mr Arthur Scargill, the Yorkshire area president, is the sole standard bearer of the left.

Mr Chadburn said yesterday that he was standing on the advice of Mr Joe Gormley, the

retiring president of the NUM. The single transferrable vote system used by the miners means that while the centre-right vote may be split in the first ballot, a second ballot is likely to see a straight run-off between Mr Scargill and the leading right-winger.

Mr Chadburn said: "I stand for the policies of the union over recent years, that is winning realistic improvements in wages and conditions for miners by sensible negotiation rather than a never-ending series of strikes which destroy confidence in the coal industry

and ultimately threaten jobs and investments in new coalfields such as the Vale of Belvoir."

Mr Chadburn must still face the hurdle of nomination by the majority of the 32 branches in Nottinghamshire before his candidature is official.

Soundings by NUM area officials show that around six branches are likely to vote for Mr Scargill, some 15 for Mr Chadburn, a very few for Mr Bell and the rest undecided. The result of their voting will be known by October 26.

Rail peace talks today

BRITISH RAIL and the train drivers' union Aslef will today attend talks with officials of the Advisory, Conciliation and Arbitration Service in an effort to avert next week's threatened one-day national rail strike, reports Philip Bassett.

Both sides in the talks after an approach by Mr Dennis Boyd, Aslef chief conciliator, who will initially hear the two sides pay their cases separately, though there are hopes of bringing BR and the

union together afterwards. Aslef originally called the strike over cuts in services which it claims are a threat to members' jobs and pay. BR will argue that it is forced to reduce services.

Services to and from London's Waterloo station were disrupted again yesterday by unofficial drivers' action over train cuts. There were no services on the Waterloo-City line until midday, when the 24-hour stoppage ended.

One-day strike by refinery men next month

By John Lloyd, Labour Correspondent

WORKERS in the UK's oil refineries will go on strike for one day on November 6, causing the loss of about ten days' production.

The action was described by Mr John Miller, the Transport and General Workers' Union's oil and chemicals officer, as a "warning shot across the bows of the oil companies." It was voted unanimously by a meeting of delegates from all the refinery unions yesterday.

The oil companies said last night that the action was not likely to cause serious shortages. The dispute is over increasing redundancies in refineries and the policies of the oil companies which, the unions claim, is to transfer refining to other countries.

The 12,000 refinery workers have asked for the support of the country's 13,000 tanker drivers.

Cruise sit-in continues

ABOUT 150 crew members of the cruise ship *Blenheim* expressed their determination to continue a sit-in when it docked at Plymouth yesterday, *Briggs* Groom reports. The National Union of Seamen is fighting the sale of the ship to a Danish company, DFDS, which the union says will run it under a flag of convenience.

The sit-in began last Thursday when the *Blenheim*, owned by the Fred Olsen Line, was switched to Gibraltar while on

a Canary Islands cruise. Meanwhile, the Merchant Navy and Airline Officers' Association yesterday withdrew a threat to renew industrial action throughout P and O's deep sea cargo fleet over the sale-and-charter-back of four refrigerated ships. This followed a ballot.

● Talks to find a breakthrough in the strike by 3,500 Liverpool dockers, now entering its fifth day, were adjourned again last night.

BA staff scramble to bale out

BRITISH AIRWAYS is confident that today, when the deadline passes for applications under its severance scheme, the airline will have taken a major step towards achieving the 9,000 job cuts it wants by June next year as part of its rescue plan.

Volunteers have come forward in such large numbers that the total of applicants could well reach that figure or exceed it. Not all of them will be accepted, and not all will in fact choose to leave.

But BA has made clear that it will take the maximum it can and will try to resolve problems of achieving the right mix by redeploying staff who remain.

Why do so many want to go at a time when unemployment is approaching three million? The simplest answer is that many have found the terms of up to 1½ years' salary attractive. For a long-serving, top-paid pilot this could mean up to \$55,000. The offer of 50 per cent of a year's pensionable pay to those with less than three years' service has tempted many young people, particularly white-collar staff, to take the opportunity of making a down payment on a mortgage.

The cash, however, is in many cases just the deciding factor of a whole range of reasons. Morale is low throughout the airline. A number of long-serving employees say they are only too glad to get out.

As one senior cabin steward put it: "I am utterly disillusioned with the management's inability over a period of years to get anything right; whether it be training levels, commercial policy, or long-term planning of the kind of aircraft needed."

One female supervisor in the

revenue department was glad, after 15 years' service, to take the \$28,750 which has been offered and go.

Petty, bad management and ineptness, and the impending introduction of video display units and mini-computers, into her department had driven her on to valium, and had led one-third of the workers in her section to apply for severance.

Generous severance terms are achieving 9,000 job cuts, Brian Groom reports

she said. Applications have been particularly heavy among the white-collar staff. Some have been persuaded to apply because new technology is being introduced. Others fear the disruption which will result from the proposed re-deployment of staff.

Engineers will probably come to my department, and they won't mind being redeployed," said one shop steward. "But they won't do much work."

The bad morale had been worsened, in the view of many, by the strains of trying to provide a full service as a national carrier while fighting Laker-type competition. Some pointed out, however, that the problems were not confined to BA — the gloom that reigns in its offices is mirrored elsewhere in the depressed airline industry.

British Airways' proposal to change its attractive, index-linked pension scheme has provoked ire. It wants to cut employee contributions by about £150 a year, reduce the net

pension by about £2,000 annually, and save the airline about £13.5m a year on its own contributions.

"People are more hopping mad than I've seen in 32 years," said a manager. A handful of people in his department, who had previously decided not to apply for severance, changed their minds yesterday because of the pensions proposal.

Fear for the future is a powerful factor. Many of the applicants think it better to go now under attractive terms than take the risk of going compulsorily later.

But where are they all to go to? The answer varies according to the group. The scheme has attracted the greatest interest at the extremes of the age scale. Those at the top end will go nowhere but into retirement.

Some have thought that if they can get 1½ years' pay by leaving, and get it tax free, and if their pension is not actuarially reduced, they would be coming here for nothing," said a manager.

Among other groups, those whose skills tie them closely to the aviation industry have the bleakest prospects for alternative employment. Mr David Shepherd, a director of Airline Appointments, said his employment agency had received a number of inquiries from BA pilots. He was advising them not to leave unless they had another job to go to.

There were virtually no vacancies worldwide, he said. The position was better for licensed ground maintenance staff. But many of the vacancies in the Middle East and elsewhere in the Third World were unsuitable for family men.

The position is bleak for cabin staff, both at home and abroad, where demand for Europeans is falling. Some stewards and stewardesses are trained in other areas — such as nursing — and are leaving the industry.

Mr Russell Miller, national officer of the Association of Scientific, Technical and Managerial Staffs, said there was still a demand for staff with managerial and supervisory skills.

A sprinkling of workers are taking the opportunity of doing something they have always wanted — such as running a pub or starting a business.

For British Airways, which may end up paying £80m-£100m in severances, the big response to the scheme could mean it can avoid implementing its threat of compulsory redundancies if necessary to achieve the 9,000 job losses. The unions say they will fight any of these.

Bringing market forces into Whitehall

Philip Bassett reports on Government plans for a new Civil Service pay bargaining system

THE GOVERNMENT'S evidence to the inquiry into Civil Service pay gives the first indications of its wishes on the shape of a new pay system for the service, reflecting much more closely the impact of market forces.

The evidence to the inquiry, which was set up under the chairmanship of Sir John Megaw following the five-month strikes in the service over pay earlier this year, drew immediate sharp criticism from the Civil Service unions. The unions will now press ahead with preparing their own evidence for presentation, probably early next month. The inquiry is due to report by next summer.

The Government's evidence — a factual background memorandum on the pay and conditions of the 540,000 non-industrial civil servants, and another paper on the issues surrounding future pay arrangements — stems from the outline of a new pay system drawn up by senior Civil Service Department pay officials during the 21-week dispute.

The shape of the new system is indicated almost by implication in the paper submitted to the Megaw inquiry on Tuesday. It can be implied from a series of questions and answers for the eight-strong committee of inquiry to consider, and from a strongly worded preamble which, it is thought, was included after pressure from Treasury Ministers and Downing Street.

This preamble states that the Government will seek to negotiate with the unions a new arrangement for determining Civil Service pay once the Megaw inquiry has reported. It wants the new arrangement to last; to provide a sound basis for good industrial relations; to be acceptable to the staff; to command the confidence of parliament and the public; and to take "proper account of broader economic considerations."

The evidence states: "The Government is under no illusions that it will be easy to reconcile these objectives, but it looks to the committee to help it to do so."

Under this general decline, the Government suggests issues which the committee should examine, though it acknowledges its own evidence is "in part simply and annotated agenda" and states its readiness to provide fuller evidence on any points if necessary.

It raises questions about: ● How far an agreed factual analysis should determine Civil Service pay, and how much should be left to negotiation. ● The relative weight of pay comparisons and such factors as the recruitment and retention of staff, relative efficiency and relative job security.

● The scope for keeping Civil Service pay in line with the general level of pay rises. ● The reconciliation of Civil Service pay arrangements with the Government's "general economic responsibilities for controlling public expenditure and maintaining the value of money." This is an area of "particular difficulty."

● The reconciliation of parliamentary accountability with an ordered system agreed with the unions.

● The role of arbitration. The evidence opens with a detailed criticism of the now abandoned method of determination, based on the principle of "fair comparisons" with similar outside rates of pay and conditions, as recommended by the Priestley report of 1956 into Civil Service pay, and as determined by the operations of the Pay Research Unit, which is now being wound up.

It states: "Whatever its abstract merits, the Priestley system has not worked well in recent years, and the resulting damage to its credibility has led to a loss of Civil Service and public confidence in it as a means of settling Civil Service pay."

In nine out of the last 15 years, the system has been over-

ridden because of its conflict with Government incomes policies. "On more occasions than not, it has not provided a means of solving the problem of pay for the Civil Service."

It had two particular defects. Its basis in comparability meant it was retrospective, and so was "likely to generate increases which may be out of line with increases taking place elsewhere in the economy at the time" which caused conflict when the "national interest requires a substantial reduction of inflation and inflationary expectations."

It also established expectations of an entitlement to a pay increase when the cash allocations to meet such expectations were not necessarily available.

It may not have adequately reflected market rates of pay. "It has tended to insulate Government employees from the realities of life as they exist in the private sector, partly because intangibles such as job security, which cannot easily be reduced to a cash value, are underrated."

Rapid economic changes might require equally rapid and often harsh reaction. In such a setting "fairness" — certainly desirable — might not always be sustainable.

The system took as secondary the ability to pay. The availability of finance was only introduced, if at all, as a reason for overriding the system, and not as part of it.

Finally, the Government said it was questionable whether comparisons were made with the right outside analogues; whether circularity — the problem of analogues setting Civil Service pay rates and then following them — was compounded by the use of public sector analogues; whether the valuation of private sector fringe benefits had not become too detailed and mechanistic;

whether adequate allowance was made for the benefit of index-linked pensions, and whether the method of updating of pay comparability evidence was justifiable.

For a new system, the Government recognised there was substantial public interest in maintaining an efficient and fairly paid Civil Service in which good industrial relations were maintained.

However, "on the other hand there is an equally clear public interest in the provision of essential public services at maximum efficiency and minimum cost."

The indications of the detailed elements of such a system are:

Ability to pay. "The Government's judgment of what it is justified in paying, taking account of financial and macro-economic considerations, and the competing claims of other elements in public expenditure, as well as of managerial considerations, must necessarily play an essential part in the process of determining what pay should be."

Comparisons. Comparisons with real outside pay rates, rather than percentage movements in pay, more accurately reflect the position of the labour market. Outside analogues should be as representative as possible — the previous system had taken insufficient account of the realities of the labour market.

Job security. Index-linked pensions and efficiency. "Outside pay rates need to be adjusted for differences in other benefits and conditions of service. The committee will wish to satisfy itself that any new arrangements provide for these elements to be properly and stringently valued."

On job security, the factual report states that attempts have been made to obtain an indica-

tion of relative job security, though this has proved difficult. "General indications are, however, that at the present time of high unemployment and redundancy, job security in the Civil Service is higher than in the economy as a whole, but little different from that of people doing comparable, white-collar work."

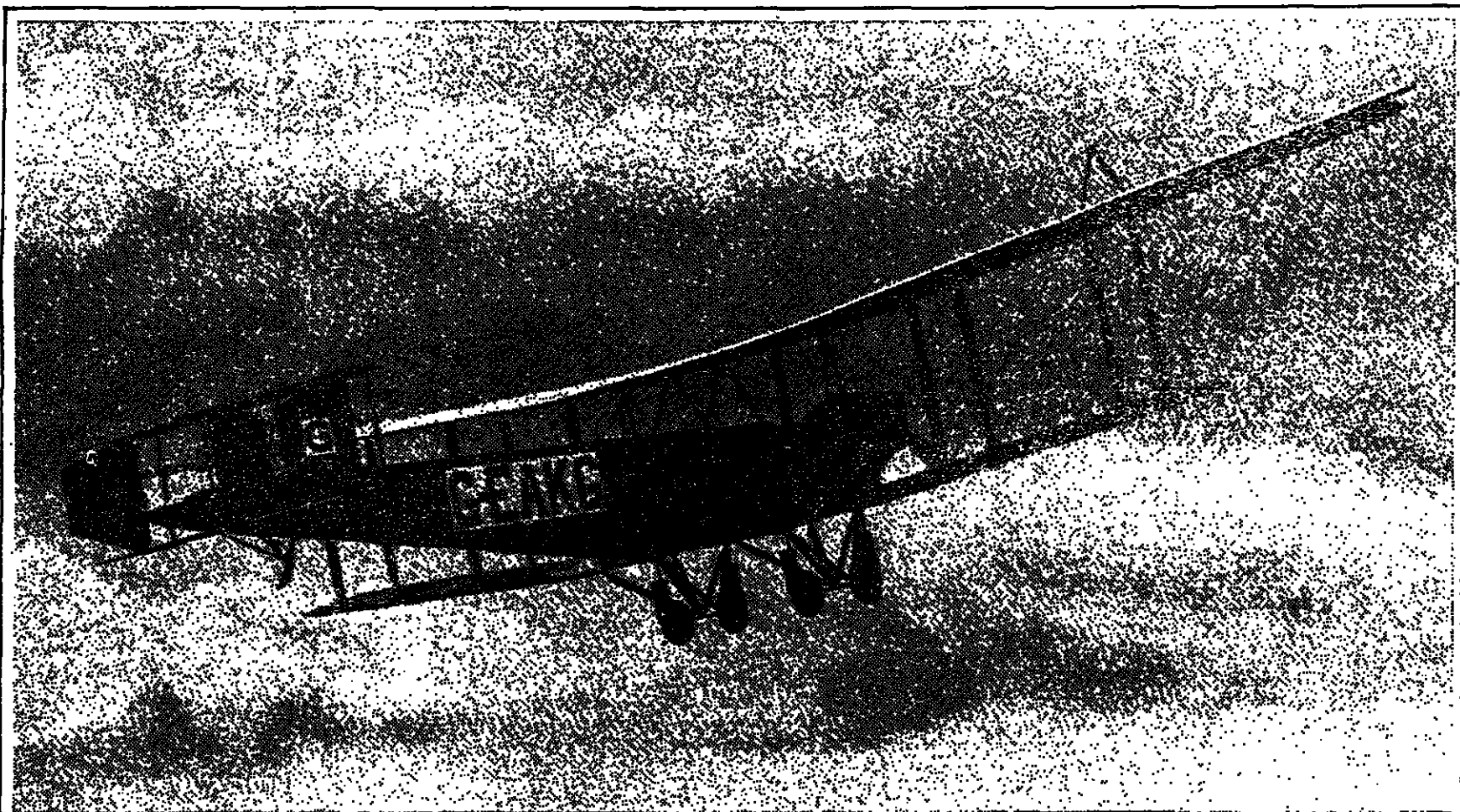
Arbitration. The Government accepts arbitration will have a role to play, but its evidence states: "For the avoidance of misunderstanding, however, it should be made clear now that the Government attaches the greatest importance to ensuring that, whatever the future arrangement may be, it cannot be forced into an arbitration process with an award which is required to implement regardless of circumstances."

Merit pay. It notes that outside the Civil Service, "extensive use is made of merit pay arrangements." Merit is mainly rewarded through promotion at present, and it has been felt in the past that a performance-related pay scheme would be too difficult to administer in an organisation as large as the Civil Service.

Regional pay. Provincial pay differences were abandoned in 1958. "National pay rates are logical and convenient where there is an obligation or widespread practice of mobility, but for types of employment where there is considerable regional variation in pay levels (e.g. clerical and typing staff) it can lead to anomalies and distortions: over-payment in some areas and inability to recruit and retain staff in others."

No-strike agreements. "The committee may wish to consider this possibility either in relation to the service as a whole or for limited groups of staff engaged on particularly sensitive work."

Memorandum on Future Pay Arrangements for the Non-Industrial Home Civil Service; and Factual Background Memorandum on the Non-Industrial Home Civil Service; Civil Service Department, London.



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across the close-mown grass of Hounslow or Cricklewood Aerodromes, ascended with dignity and nosed east to follow the Thames to its mouth before turning south for the Channel and France.

The pilots carried French train timetables and a five-pound emergency fund with which to speed passengers and mail onwards in case of a forced landing.

The Times had a special section in its weather report which advised passengers of the prospects for air travel that day.

Sir Charles Bright, member of the Air Commission and communications pioneer, opined that leadership in the new mode of transport would significantly enhance the welfare of the empire. Mail to Australia, for instance, currently took five weeks, by air it would take only 12 days.

There were four main British airlines — Daimler Air Hire, Handley Page Transport, North Sea Aerial Transport and

Avro. All were soon to be amalgamated into Imperial Airways, and, much later, to become British Airways. American Express represented two of them with energy, some success and much faith.

An American Expressman of the times wrote: "History will record the first steps made in aerial navigation and it is a source of no little satisfaction for the American Express Company to be aligned with the two great companies who first made it possible to fly between England and the Continent."

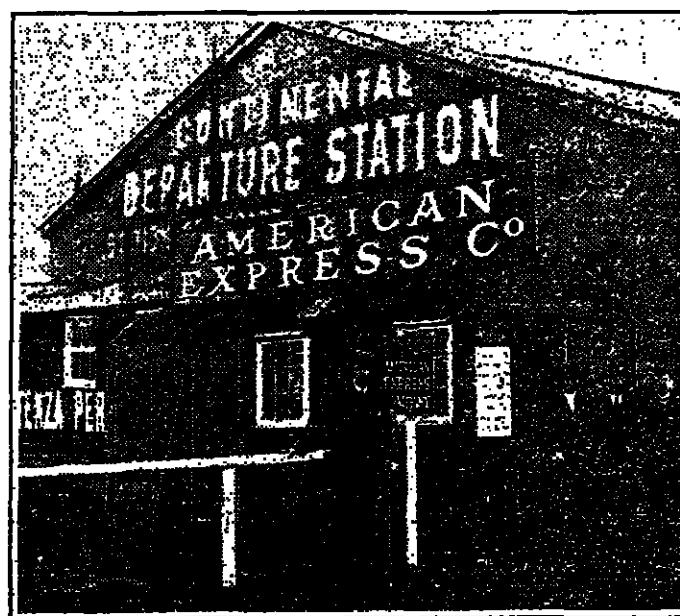
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THE PROPERTY MARKET

BY ANDREW TAYLOR

Fluor concern over Camden rates bill

THE HIGH cost of rates in central London seems likely to force one of the capital's largest office users to move out. Fluor (Great Britain), part of the giant U.S. construction and engineering group, is "seriously considering" moving from its London headquarters building at Euston Square.

The group said that sharply rising rates bill in Camden had been a significant factor in its decision to consider alternative premises. It would consider any offer for its office complex at Euston Square.

MEPC is understood to have approached the group already to see if Fluor would be interested in taking space at MEPC's recently announced 300,000 sq ft office scheme at Kings Road, Reading, Berks. This will comprise three office blocks, with development to be phased over the next three years.

Fluor only took up residence at Euston Square, a British Rail Property Board development, in 1978. The first rent review falls due after five years. Fluor currently occupies around 237,000 sq ft with a further 40,000 sq ft, additional to the company's requirements, already on the market. Agents for Fluor are White Druce and Brown.

The sharp rises in local authority rates have apparently prompted Fluor to look more closely at the cost of operating a major headquarters in London. The rates bill on Fluor's offices at Euston Square is thought to have risen from around £1.7m in 1980-81 to

£2.5m in the current financial year.

Other companies which have moved out of London in recent years have reported substantial savings in terms of wage bills, rent and other services, the cost of which are higher in central London. One company has reported a saving of £400,000 a year simply through not having to pay London weighting allowances to workers.

No details have been released of the rent Fluor pays for its Euston Square offices although it was widely reported that a rent of £12.65 a sq ft had been achieved when the deal was agreed in 1978. The asking rent had been £13.50 a sq ft.

The Euston Square scheme was begun in 1974 and was put together by Peachey Property Corporation, then under the direction of the late Sir Eric Miller. Peachey's interest ceased in 1976 when British Rail brought in Norwich Union and ICI's pension fund to take over the financing for the £32m development. The funds then leased back the offices on a long lease to BR Property Board.

Fluor says that any move from Euston Square would be phased over a long period. A number of city agents expect Fluor to be looking for new premises along the Thames Valley to the West of London, hence the interest being shown by MEPC.

Fluor's decision, with a rent review only two years away, reflects mounting concern by some central London office tenants over the way in which rate bills and other costs have risen.

Top City rents still rising

TOP CITY rents, says Richard Ellis in a new report on office accommodation in the City of London, are now £27 per sq ft. That is 13 1/2 per cent up on the top value of £24 a sq ft quoted in Ellis's major City office accommodation review in January.

Mr John Orton, research chief at Richard Ellis, started a few hares running in January when he predicted top office rents of £40-£45 per sq ft for the banking/insurance core of the City of London by 1985.

People commented, noisily. They did not specifically disagree, Mr Orton notes. Perhaps this was just as well. What Mr Orton and his colleagues were talking about was a rental growth rate (including 1983) of 11 to 12 per cent a year compound.

Historically, top city rents averaged an increase of 10 per cent a year between January 1950 and January 1979—basically meaning that rental growth had exceeded inflation by an average of 3 per cent a year in those post-war years.

Relative to recent inflation rates, then, the acceleration in predicted rental growth rates was mild. And Ellis would be the first to agree that top rents for the City are at the really sharp end of the market—where supply is essentially limited and demand, of one sort or another, almost an invariably constant factor.

Taking the City as a whole, the situation is a little different as Ellis forecast in January, and acknowledges now. "The difference in market conditions

between the central banking/insurance area and the more peripheral areas has become increasingly more noticeable, affecting the demand/supply balance, and, consequently rental levels."

In the third quarter of 1981 alone, Ellis says, office space coming on to the open market exceeded 1m sq ft during the quarter, mostly in July. Since the beginning of the year a total new supply of 2.5m sq ft has been brought on to the market, and Ellis reckons that supply in the final quarter will be enough to meet its forecast

of around 3m sq ft for the year, which compares with 3.7m sq ft in 1980. As a whole, the City market is in surplus. Ellis estimates a total take-up of space of 2 1/2m sq ft for 1981—with take-up to date in line with the lower end of that range—which compares with a total of 2.7m sq ft in 1980, where demand was stronger in the first half of the year.

But Ellis sticks to his previous assertion that the oversupply is not serious. It points out that, after showing generally little movement in the first half of

August, and to 378,000 sq ft at the end of last month. Space coming on to the market in September more than doubled, to 566,000 sq ft. ● Abbey Property Fund has bought some 7,000 acres of agricultural land in 1981 to date for about \$9m, including the purchase of eight farms mainly on the east side of Britain. Abbey, executive director Mr Ray Milton said: "With prices of agricultural land at lower levels than for some time, we have taken advantage..."

● Interland Estate, a subsidiary of Heven Corporation, has let its 90,385 sq ft office block at 225-255 Bath Street, Glasgow. The new tenant, Greater Glasgow Health Board, is understood to have agreed a rent of around £4 a sq ft. Jones, Lang, Wootton was the letting agent.

● Land Securities (Management) has let two office suites, totalling approximately 2,000

sq ft in Brook Street House, 43/45 Davies Street, London W1. Rents of around £18.50 a sq ft were achieved. A first-floor suite has been let on a 15-year lease—five-year reviews—to American Officers Insurance Company. Eurotel Holdings has taken a 23-year lease—four-year reviews—on a 590 sq ft suite. Edward Erdman was the letting agent.

J. Treves and Sons represented American Officers Insurance. ● Ashurst Morris Crisp, the City firm of solicitors, has moved to new premises at Broadgate House, Eldon Street, London EC2. Ashurst is taking all 24,500 sq ft in the building formerly occupied by Lloyd's Register of Shipping and owned by Prudential Assurance. The solicitors are taking a 30-year lease, with five-yearly rent reviews, at an initial rent thought to be around £11 a sq ft. Baker Morris Saunders advised Ashurst Morris.

● A further £20,000 in project management fees is also expected this year from the development of a new retail scheme in Newport, Gwent. Funding terms, which would

also allow Raglan to take an eventual development profit on top of its fees, have still to be finalised but Allied Suppliers is understood to have agreed terms to take the largest 34,000 sq ft unit in the £2.5m scheme.

● As managing agents for the West Yorkshire Industrial Estate, Raglan is also due to receive fees of at least £40,000 this year. Around two-thirds of the 1m-sq-ft development has now been let on 999-year leases.

● Other fees will include £30,000 for managing properties formerly owned by Raglan but subsequently transferred to the group's former creditors as part of the bank rescue operation which saved Raglan in the mid-1970s. This fee is due to be reduced substantially in 1982-83 as former properties are now mostly all sold.

Pre-tax profits in the current year may be at least £250,000. In the longer term Raglan has a number of other developments up its sleeve. These include a 33,000 sq ft office scheme in Bristol where funding is being sought. The group has also agreed terms to acquire two sites to the west and south west of London—where two retail developments are planned, totalling £5m. In addition Raglan has won planning permission for an 80,000-sq-ft district shopping centre at West Yorkshire Industrial Estate.

Meanwhile the group is now looking at ways to improve its asset base and new moves are promised by Mr David Anderson, Raglan's chairman. Financial details, Page 22

Revival at Raglan gains momentum

RAGLAN Property Trust is continuing to make headway. Pre-tax profits published yesterday showed an 89 per cent uplift to £108,988 in the year to March 1981. Profits are expected to show a further sharp improvement in the current year.

Almost half of Raglan's pre-tax profits in 1981-82 were generated from rental income from its sole property asset, a parade of shops and residential units at Potteryfield, Hants. However, earnings from management fees and property development profits are likely to see a significant increase in the current year as the group starts to see the first benefit from developments put together over the past 18 months.

This will include: ● A £500,000 profit to be taken from the forward sale of the first phase of an office scheme at Cowley, Oxford, to the AA pension fund for £2.4m. Negotiations are taking place with several institutions for the funding of phases two and three at Cowley.

● A £60,000 management fee to be taken this year for the project management of a 130,000 sq ft office scheme at Newbury, Berks, prelet to the Bayer chemical group. A further £60,000 fee is expected to be taken in 1982-83 as the scheme is completed.

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Meanwhile the group is now looking at ways to improve its asset base and new moves are promised by Mr David Anderson, Raglan's chairman. Financial details, Page 22

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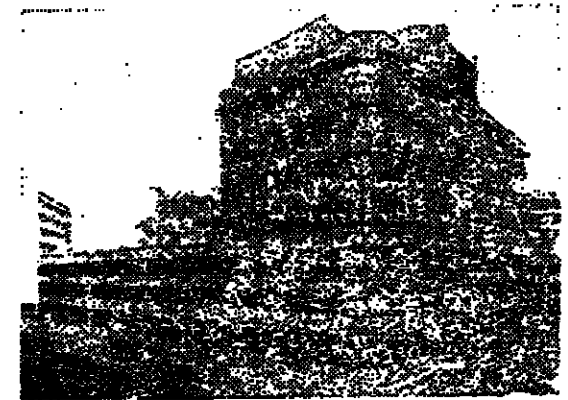
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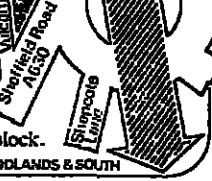
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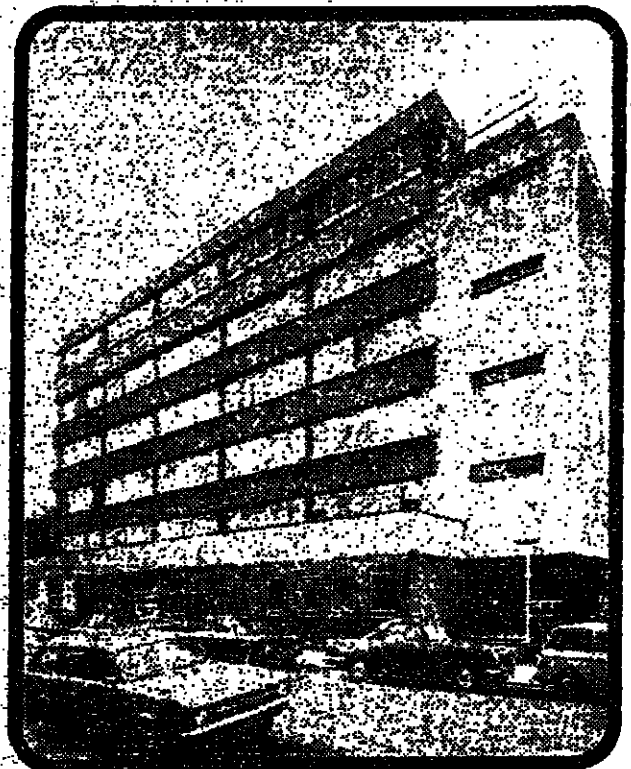
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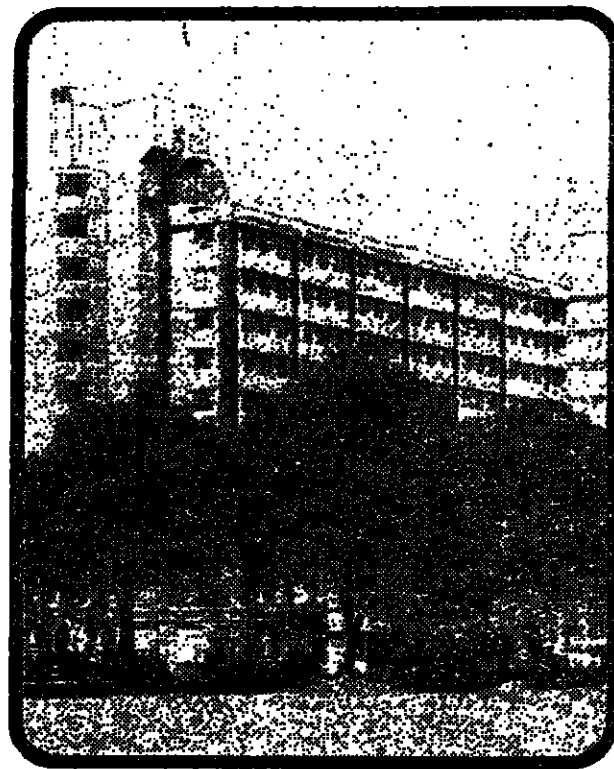
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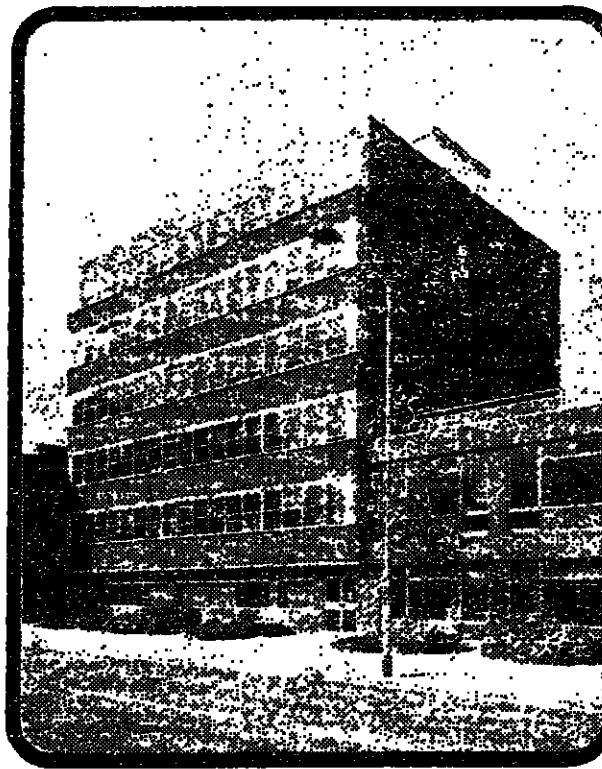
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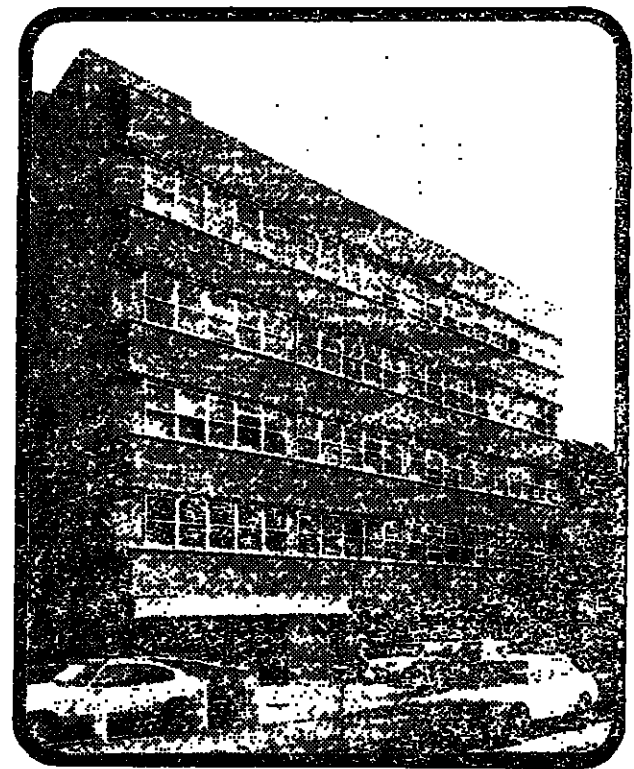
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Industry help to sell a town

BY ANTHONY MORETON

WHEN YOU live in the shadow of larger or more affluent neighbours it is difficult to make a mark on the world. It is a continuous struggle to convince people—ministers, civil servants, directors, industrialists—of your particular problems and needs.

This is the situation which confronts St Helens. Just across the road to the west is Liverpool, with its well-publicised problems and the centre of attention of everyone from Mr Michael Heseltine, Secretary for the Environment, down. Just to the south is the new town of Warrington, which can spend on a single advertising campaign more than St Helens can put aside for promotion in a single year.

Yet St Helens' problems are as real and as large as those to be found elsewhere in Merseyside, of which it is a reluctant member. Local government reorganisation in 1974 put the borough in the then new metropolitan county but to this day most of the people consider themselves to be Lancastrians.

St Helens' difficulties have come late in the recession. At the start of last year its unemployment was a high but containable 8.5 per cent. In the intervening 21 months that has shot up to over 17 per cent. And this at a time when the Government has taken away assisted area status from part of the borough and downgraded almost all the rest to development areas.

The result is that there are now over 13,000 people without work and there are more to come—at least 450 before Christmas. Many of those will never get their jobs back even if the boom were to come tomorrow. At Pilkington for instance, the company has introduced a new flow line which needs the people it must in place of the previous 1,500. The pace of technological change will leave



Bob Hutchison

ment of all levels of the community in its future.

It is this community together which is the central theme of a campaign—Freeman of St Helens—launched at the end of last month which aims to complement the work of the St Helens Trust set up three years ago.

The Freeman campaign is designed to bring in industry to help the council sell the town. That assistance can be financial or it can be in kind—providing specialised staff premises or counselling services for instance.

Already 16 of the leading firms in the town, led by Pilkington and including Beecham, BICC, Carborundum, Rockware Glass and U G Glass Containers, have pledged themselves to support the programme.

The St Helens Trust was set up three years ago, under its director Mr Bill Humphrey, to help bring in new investment by getting those already in the town to tell prospective new-

comers as well as potential start-up operations, what the town offered and how to get what the firm wanted.

Its function, which includes helping existing industry, is to provide advice on finance, to offer a consultancy service, to guide on premises and offer help on training. It does this with a staff of four—two of whom are

town with such a high unemployment rate.

On top of this it is thought that another 15-17 per cent of the clients have not on workers, though it is not possible to be certain because no follow-up action has been necessary.

About 55m has been committed for investment from all sources by clients of the trust and on top of that property development by the public and private sector has amounted to outlays of at least another £2.5m.

Industry-community involvement such as this is not the end of the story in St Helens. Pilkington has put £2m into Rainford Venture Capital to get young businessmen over the hump of under-capitalisation. Pilkington is a perfect example of how a company which has an important role in the local economy—at least employs more than 10,000 people—can put something back into the community. Pilkington does not show out what it is doing but there is no doubt that its strong involvement gives a lead to other firms.

Rainford Venture Capital looks for projects into which it can inject between £50,000 and £250,000 in equity capital. It is looking for potential multi-million businesses with the only promise that they must be in St Helens.

So far it has found two out of some 300 applicants. But it will find more because there are a lot of new firms emerging in the town.

What St Helens is showing is that it is possible for industry and the community to work together harmoniously for the benefit of everyone. It helps if there is one company, especially a company important in terms of the local economy that can give a lead. There are many other localities that could follow the example of St Helens to the benefit of all sections of the community.

RACING

BY DOMINIC WIGAN

IT IS not so much that Simply Great beat in his maiden race but the manner in which he achieved his victory which tempts me to think he can repel Ireland's Raconteur in today's Dewhurst Stakes.

The Warren Place colt and the twice-raced challenger from Cashel should have the finish to themselves in today's nine-runner renewal of the Group 1 William Hill prize, which has so often fallen to O'Brien's stable.

Simply Great, whose name had

Simply Great looks best

been on many work watchers' lips long before such tough stablemates as Cajun and Custer began to make their mark, proved that he was none the worse for a severe outburst of spots when he made his long-delayed debut at the last meeting at Newmarket.

Looking harder in condition than had been rumoured, the light bay son of Mill Reef was in total command of proceedings in the opening division of the Westley Stakes from some way out. However, it was only at the Bushes that Piggott eased him into third gear, asking no

more than was strictly necessary.

Simply Great achieved little on paper in accounting for a generally backward field of maidens headed by Century City, Pearl Wedding's son, but he accomplished his task convincingly. Indeed, such was the impression of untapped power as his long stride took him clear that it appeared he could have won by a couple of dozen lengths, had Piggott so wished.

I expect Simply Great to pass today's add test with a clear-cut success over The Minstrel's almost equally highly rated son, Raconteur. Last time out, this

Robert Sangster representative outclassed a field of maidens at the Curragh to win by eight lengths.

Reg Hollinshead picks up a competitive handicap at Newmarket from time to time, and it would not surprise me to see Priory Lane do the trick for him in the closing Melbourne Handicap over the Rowley Mile. The tall Marston colt, formerly trained by Stan Mellor, is well in with 7 st 7 lb.

NEWMARKET
3.05 Simply Great**
4.35—Campton Bay*
4.35—Priory Lane***

TELEVISION

Chris Dunkley: Tonight's Choice

The evening belongs to BBC-2, starting with *Gardeners' World* which we now discover from the new BARB all-channel ratings list features regularly in BBC-2's own Top 10. It's not surprising: the exercise of great expertise in anything practical has always made, good television, and gardening (thought Geoff Hamilton demonstrates a different method of training raspberries) is an archetypal example. Then, in a "semi-dramatised" programme called *Thank You P. G. Wodehouse* Barry Norman presents a celebration of the man who gave us Bertie Wooster and Jeeves, with Michael Hordern supplying the voice of Wodehouse.

Nine o'clock brings "another chance to bone up on the bits you don't quite know by heart yet from the previous three series" in *An Eighth Chance To See The Nine O'Clock News* followed by the second in the *Prisoners of Conscience* series. Today's prisoner is Nelson Mandela who was 44 when sent to prison in South Africa. Today, still behind bars on Robben Island, he is 63.

He is not the first man to remain the focus of his people while in prison: in Rhodesia, Muzorewa emerged to become President of a renamed country. Furthermore in Begin we have a premier who is an admitted former terrorist leader, so Mandela's bombings would hardly be unprecedented if he ever gained political power—but in South Africa the chance looks remote.

BBC 1
6.40-7.05 and 7.30-7.55 am Open University (1,000 High Frequency only). 9.00 For Schools. Colleges. 12.30 pm News After Noon. 12.57 Regional News for England (except London) London and SE only: Financial Report, and News Headlines. 1.00 Pebble Mill At One. 1.45 The Flumps. 2.00-3.00 For Schools. Colleges. 3.00-3.30 Prydzan. 3.30 Regional News for England (except London). 3.55 Play School. 4.30 Micky Mouse. 4.25 Jackanory. 4.40 The New Shmoo. 4.50 Crackerjack. 5.35 Wilko the Wisp. 5.40 News. 5.50 News (London and South East only). 6.22 Nationwide. 6.45 Sportswide. 7.00 It's A Knockout. 8.15 Rosie. 8.45 Points of View. 9.00 News. 9.25 Starkey and Hutch. 10.15 On The Town (London and South East only). 10.45 News Headlines. 10.50 The Late Film: "Country Dances" starring Peter Dinklage.

BBC 2
12.57-1.00 pm News of Wales. 1.45-2.00 Bys A Bwd. 2.35-2.55 Ysgolion. 3.00 News. 3.15-3.30 Gert Gyller. 6.00-6.22 Wales Today. 7.00 Heddwr. 7.15 Deignyn Yn Y Luch. 7.45-8.15 Cwm Llan. 11.35 Week in Week Out. 11.00-12.45 am The Late Film: "A Professional Gun". Scotland—11.00-11.30 am Fox Schools. 12.55-1.00 pm The Scottish News. 6.00-6.22 Reporting Scotland. 11.25-11.55 The Beachcomber Garden Road show. 10.45-10.50 News for Scotland. National News.

GRAMPS
9.30 am First Thing. 1.00 pm North News. 5.15 Happy Days. 6.00 pm North Tonight. 6.30 pm North News. 7.00 pm North Tonight. 7.30 pm North News. 8.00 pm North Tonight. 8.30 pm North News. 9.00 pm North Tonight. 9.30 pm North News. 10.00 pm North Tonight. 10.30 pm North News. 11.00 pm North Tonight. 11.30 pm North News. 12.00 am North Tonight. 12.30 am North News. 1.00 am North Tonight. 1.30 am North News. 2.00 am North Tonight. 2.30 am North News. 3.00 am North Tonight. 3.30 am North News. 4.00 am North Tonight. 4.30 am North News. 5.00 am North Tonight. 5.30 am North News. 6.00 am North Tonight. 6.30 am North News. 7.00 am North Tonight. 7.30 am North News. 8.00 am North Tonight. 8.30 am North News. 9.00 am North Tonight. 9.30 am North News. 10.00 am North Tonight. 10.30 am North News. 11.00 am North Tonight. 11.30 am North News. 12.00 am North Tonight. 12.30 am North News. 1.00 am North Tonight. 1.30 am North News. 2.00 am North Tonight. 2.30 am North News. 3.00 am North Tonight. 3.30 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THE MANAGEMENT PAGE

Engineers face uncertainties in Britain and West Germany. Michael Dixon and Elgin Schroeder report

Lack of jobs points to another brain drain

"THE TOTAL outflow of our engineers and technologists (to other countries) has almost doubled in the past six years and is now equivalent to a third or more of the average annual output of such people in recent years. This trend could have disastrous consequences for British industry and the economy within 10 to 20 years."

Just 14 years after those words were published in the Jones Report on the so-called Brain Drain, Britain's industry and economy are indeed in dire straits. But whatever the causes may be, the outflow cited by the Jones Inquiry is not one of them. Within a year, not least because of a tightening of U.S. immigration laws, the drain had become the merest seepage.

Today the problem is a shortage of work in the United Kingdom for the new engineers and technologists its higher educational institutions produce. From 1975 to 1980 their total output of such people rose by more than a quarter.

But although demand for engineers is far stronger than for new graduates of other kinds, the proportion gaining employment in the UK fell by over a tenth. The proportion believed not to have found jobs by December 31, six months after they graduated, rose by nearly two-fifths.

Moreover, demand by employers for people leaving universities and polytechnics in 1980—the latest year for

which figures are available—was considerably stronger than is evidently the case this year.

The long forgotten warning of the Jones Committee is nevertheless worth recalling. While the trend it observed in the mid-1960s did not bring about the UK's economic decline, the country could well be prevented from taking full advantage of a recovery if the brain drain were to start again. And the signs are that it may well be doing so.

Besides the shortage in West Germany reported on this page, there are indications of scarcity elsewhere. For a good while there has been a demand from America and Europe for British brains in bio-technology. The transatlantic pull could easily soon extend to less well-fangled types of technology given that new bachelor-level graduate engineers in the U.S. are now known to be getting starting salaries of \$23,000 upwards in their very first job. Reports that French employers are in the market for young British engineers even if they do not speak French, also seem ominous.

In addition, if the brain drain started again it would be liable to be self-increasing. It has been shown in the past that the experience in the employment market of one year's graduates has a strong influence on those graduating in the next. Given the current shortage



of jobs for new engineers and technologists at home, more graduates than ever before will be actively seeking work overseas. Should they find a welcome, their success would readily be seen by succeeding classes of students as an exciting example to follow.

A further danger is that in most other countries engineering graduates have had at least four years of academic training, including more and better developed instruction in engineering practice than is given to their UK counterparts, whose course in university or polytechnic usually lasts only three years.

Because of this there is a tendency for overseas employees to offer higher

starting pay, and to be sedulous when recruiting British graduates in choosing only the very best. A renewed drain would probably be costly in quality as well as quantity.

It would also occur at a time when technological education in the UK is in great confusion. Again unlike many other countries, Britain treats education in engineering and technology as just one of several broad groups of subjects all taught in the same institutions.

It has to compete for resources with the other subject groups whose professors outnumber and often despise the heads of technology faculties. Their disadvantage in the political infighting which

ultimately determines how the institutions distribute the money available will be exacerbated now that funds for higher education are falling.

It is true that the University Grants Committee has scheduled a 2 per cent increase to 33,100 in the total of students from Britain and other EEC countries to be shared among university engineering and technology faculties in 1983-84. This will not necessarily mean an increase in the output of graduates. The committee has privately suggested that rather than raise their intakes of new students to present courses, universities might lengthen the academic training of engineers to four years.

Since this has long been advocated by engineering professors, some universities will take up the option. The result will be to cut the output of graduates while making them more attractive to employers overseas.

The prospects of technological education in the polytechnics are simply unknown, since there is no machinery for central planning of the balance of subjects in the polytechnics. Control of these is dispersed among the local education authorities of which there are 97 in England alone, and they are opposed to surrendering it to central Government.

As public spending on higher education declines, the lack of co-ordination of polytechnics' activities is subjecting all their subject departments to a process which the State's educational inspectorate unofficially terms "random decay."

One cheering development is that Sir Keith Joseph, the Education Secretary, has appealed to the local authorities to leave in abeyance the issue of who would control the proposed permanent machinery for central management of degree courses outside universities, and join with central Government in setting up temporary means of co-ordination.

Since the short-term arrangements would exist not by law but by compromise between its central and local partners, it could hardly take far-reaching measures. And such measures seem essential if technological education in the polytechnics is to be improved rather than at best being arrested in its decline.

It is surely alarming as well as ironic that less than two years after the Finlinton Committee pointed out the vital importance to the UK of engineering education, it should have fallen into such a parlous state. Instead of expanding as Finlinton urged, the engineering dimension in Britain appears to have dwindled still further.

M.D.

Reality is obscured by a dichotomy of opinion

ARE ENGINEERS becoming rare birds in West Germany? Is there really such a dearth of technicians—a profession which is of vital importance to the economy of a country dependent on the export of plant and capital goods—that future industrial growth is already endangered?

Many managers of big West German companies seem to think so, though there is a contrary belief, outlined in a recent government report, that any current shortage will prove to be temporary. Certainly technical subjects have been through a period of academic unpopularity, but there is some evidence of a reversal of this trend.

Manfred Lennings, head of Gutehoffnungshütte, Europe's largest mechanical engineering group, believes that West Germany's commercial performance is in jeopardy because of the shortage of qualified engineers. And Bodo Liebe, chairman of Kloeckner Humboldt-Deutz, the leading

diesel engine manufacturer in the federal republic, complains that as orders increase "the acute deficit in engineers is creating serious problems for us."

There are other tell-tale signs. The weekend editions of the big national newspapers are full of situations vacant for qualified engineers, even in the holiday season. Even graduates fresh out of college can command starting salaries of DM 4,500 (£1,090) a month, so heavily does demand outstrip supply. In some sectors there is only one applicant for every four jobs on offer.

To help ease the situation the Federal Labour Office in Nuremberg is at present mounting a campaign aimed at luring engineers from other EEC countries to West Germany. Computer experts and construction, telecommunications and mechanical engineering specialists are most wanted. Hans Schröter, the North-Rhine-Westphalian minister for science and technology, warns

against "letting things get to the point where we have to import not only cars, but also engineers, from Japan."

Most of the federations representing the technical professions are also sounding the alarm. Many estimate that this year there is a shortage of between 15,000 and 20,000 engineers. The VDA, the association of German electrical engineers, predicts a gap of 3,000 electro-technicians by 1985 which will have widened to as many as 30,000 five years later.

Analysts at chambers of commerce, federations and enterprises alike are unanimous in blaming this state of affairs on the general hostility to technology of the younger generation which accuses engineers of causing all industrial evils. It is engineers who are made the scapegoats for environmental destruction, pollution, the squandering of raw materials and also for nuclear hazards.

These observers of the phenomenon contend that the West German school system is

also at fault. The reform of the sixth form encouraged pupils to drop mathematics, physics and chemistry in favour of subjects for which they felt they could achieve good grades with less effort.

Furthermore, teachers tend to detract from the attraction of technical subjects by presenting technological developments simply as a means of generating greater affluence instead of interpreting them as part of a nation's cultural achievement.

Surplus

However, the VDI, the society of German engineers, sees no reason to panic. It says that no reliable forecasts are yet available on the likely demand for engineers in the decade to come. As recently as 1975 the Battelle Institute in Frankfurt forecast a surplus of 20,000 engineers by 1981 and 60,000 by the end of the 1980s.

Although the exact opposite has happened the Federal Education and Science Ministry

is optimistic. In a recent report it explains that the shortage of engineers is hardly likely to continue, although it concedes that schools will have to strive harder to interest pupils in scientific problems.

The report lists the following trends:

● In the five years between 1975 and 1980 the proportion of engineering students in the total number of West German students fell from 22.6 per cent to 21.6 per cent—in other words, by one percentage point only. Meanwhile, this proportion has already gone up to 22.3 per cent, thanks to school-leavers' increased inclination to choose a technical career. The much publicised dearth of engineers has contributed to this change of attitude.

● If one assumes that engineers will continue to account for 20 per cent of each year's university and college graduates, today's total of 650,000 engineers will have more than doubled over the next decade. Even at a rough calculation, it seems obvious that the amount of young talent available will be at least double that of engineers retiring from professional life.

Thus, the report concludes, whether the number of engineers will be matched by jobs will depend chiefly on whether companies will need additional engineers. The outlook in the medium-term, the Ministry added, is favourable. The reasons for this prognosis are, on the one hand, school-leavers' newly revived interest

in engineering studies and, on the other, the fact that the baby-boom generations are now coming forward for training.

The report's findings are underlined by statistics released by some West German provincial states. Hesse's Social Democratic Education Minister, Hans Krollmann, recently boasted that the number of applicants for places at engineering colleges in his state had increased by a quarter within a year. This term more than 5,000 engineering students wanted to enrol in Hesse alone. Over the past five years the number of engineering students in Hesse had increased by 20,000 to nearly 185,000, he said.

Meanwhile, initial results of a major survey into the reasons for young people's career choices, undertaken by University Information Systems of Hannover, throw light on the erstwhile decline in the number of engineers. Foad Kazem Zadeh, the Hannover project manager, feels that engineering studies are not less popular than others. He also prefers not to speak in terms of opposition to technology. "Scepticism about technology would be more to the point," he says. "To his mind it is the forecasts themselves which are behind the fewer numbers of engineering students. Talk of an imminent surplus of 60,000 engineering graduates has discouraged would-be students, he explains, so they have opted for economics or sociology instead."

E.S.

Executive pay off the boil

BRITISH managers' salaries have suffered their first real fall in four years, according to figures just published.

In the year to July 1, 1981, their pay, after tax but excluding social security contributions, increased by 9.7 per cent to an average £11,053. Against this the rise in the Retail Price Index over the period was 10.9 per cent.

Taking a four-year view, however, their take-home pay has kept well ahead of inflation. Over this period their net salaries jumped by 90 per cent while the RPI rose by 62 per cent.

These figures, compiled by Inhouse, the management consultants, cover a wide range of management functions, including general management and administration, accounting, production, distribution, purchasing, sales/marketing and research and development. More than 600 companies employing over 7,500 executives were surveyed, making the study one of the most extensive, and comprehensive, available.

While salaries have suffered, fringe benefits are on the increase. The Inhouse survey found, for example, that more managers are getting the full use of a company car—in spite of the tax on perks. In 1980-81, nearly three-quarters of all executives had company cars, compared with just over 60 per cent in 1976.

Forty-two per cent of executives who earned up to £10,000 a year had a company car, while for those earning over £10,000 the figure was 85 per cent.

The survey also showed that 60 per cent of executives received free medical insurance and roughly 8 per cent had access to low interest loans.

The trend towards longer holiday entitlement continues. Just under half of all managers now get at least five

weeks annual leave, compared with 20 per cent in 1975. In contrast, bonus payments continue to decline—no doubt because of the recession. In 1980-81, cash bonuses were paid to only 86 per cent of all managers—a 3 per cent fall over the previous year and nearly 20 per cent down on 1976.

Breaking down the remuneration of each managerial grade, the survey found that managing directors—average age 50 with company service totalling 17 years—earned an average of £25,835, while directors other than those were paid £18,088. At levels below directors, financial executives earned an average £14,585 and cost accountants £10,078. Chief engineers were paid £11,342 while production executives responsible for more than one site earned £16,961. Those who controlled a single site were paid £12,691.

Purchasing

As in previous years, company secretaries in public companies had the highest average annual salary of any group of executives apart from managing directors and general managers. Their average income was £17,453.

Elsewhere, personnel executives ranged from £12,225 in companies employing less than 250 people to £27,161 in companies employing 10,000 and more, with the average being £14,485. Training executives earned £15,043, heads of work study £9,982, purchasing executives £11,235, sales executives £12,010 and data processing officers £12,360.

Survey of Executive Salaries and Fringe Benefits, available from Inhouse Management Consultants, 1977, 1978, 1979, 1980, London SW7, Epsom 200.

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Friday October 16 1981

Europe closes ranks

THE EUROPEAN Community this week took two small steps forward, one of which conceivably may come to be regarded as a quantum jump. The foreign ministers of the ten, at their meeting in London, agreed to add a few useful nuts and bolts to the rudimentary machine for political co-operation between their governments. They also, for the first time, entered into a formal commitment to consult each other on security.

The logic of the latter decision is apparent. It is hardly possible to divorce foreign policy from security. On the other hand, security or defence is a matter where individual national self-interest comes most sharply into focus. The translation of good intentions into something concrete will take time. Moreover, Ireland, unlike the other members of the Community, is not in Nato and does not wish its neutrality to be impaired by anything the others may decide.

Commitment

In practice, the danger of that happening is not great. All the London Charter commits members to it. Consultation, a very elastic term committing nobody to anything more concrete, Lord Carrington, the Foreign Secretary, has stressed that the consultations would focus mainly on the political aspects of security.

None the less the commitment now entered upon should not be taken lightly. The case for a form of security co-operation—like that for a European foreign policy—has been strengthened by the advent of President Reagan. No Nato member in its senses would wish seriously to upset Washington, the linchpin of European defence. The occurrence of American foreign policy makes consultations and a common European approach all the more desirable.

The scope for defence co-operation beyond what exists in Nato is, in any case, narrow. Mr Christopher Tugendhat, Vice-President of the European Commission, has suggested co-operation between defence industries. His point was a strong one, especially since the cost of developing military weapons is ballooning. That may weigh more heavily than the sharp competitive climate

between, say, the British and French arms industries. On the other hand, the cost overrun of the Anglo-German Tornado aircraft is a disturbing example of what can go wrong.

The ten are on firmer ground in their search for foreign policy co-operation. The best known example so far is the European initiative for a Middle East settlement, a matter that Lord Carrington will take up when he visits Saudi Arabia in about three weeks' time in his capacity as chairman of the foreign ministers' council of the ten. Disenchantment with U.S. policy in the Middle East will add urgency to his mission.

Lord Carrington will be able to build on a limited overlap between the European approach and the eight-point peace plan put forward by Crown Prince Fahd of Saudi Arabia. The Crown Prince emphasised the right of states in the Middle East to live in peace; the Europeans called upon Arab states to recognise Israel's right to exist within secure borders.

They also called on Israel to recognise the right of the Palestinians to self-determination. Israel's objection to this proposal is one reason why in more than a year the initiative has in practice got nowhere. American reaction has been mixed, but some U.S. officials feel that Europe is needlessly interfering in the Camp David peace process.

Interests

Given their dependence on oil, Europeans cannot lightly accept that argument. It is right and proper that European interests should be defended wherever they are threatened. Fears that America may one day leave western Europe to its own devices are not new: they go back to the 1950s and the days of General de Gaulle and Dr Adenauer. Even the Reagan Administration's policy towards Moscow bears within it the concealed danger that the superpowers one day may do deals between each other with little regard for European interests.

The Community is, therefore, right to try to establish a presence in world affairs beyond the strength of any individual member. Statelessness of a high order will be needed to ensure that it does not do so at the expense of relations with the U.S.

Civil servants and the market

CIVIL SERVICE unions are reeling with predictable outrage to what they regard as the unexpectedly harsh ideas from the Government about how their future pay levels should be determined. But there will be wide public support for the Government's resolve to put civil service pay on a more realistic and less protected base.

The Government's ideas are contained in evidence to the committee of inquiry into civil service pay under the chairmanship of Sir John Megaw. It needs to be remembered, not least by the civil service unions, that the inquiry was set up after a five-month civil service pay strike which was the longest industrial dispute in Britain since the miners' strike in 1926. Apart from the confusion it brought to the administration of government it also blanded the possibility of more than £800 in PAYE, national insurance and VAT, creating distortions in the economic indicators which still have not been sorted out.

Distortions

The Government, conscious of this background and knowing that in nine of the last 15 years the pay bargaining machinery had failed to produce an agreed result, is adamant that any new structure must be workable and free of all the old bogies of comparability, back-dating, forward dating and, worst of all, catching up. There never will be a time when the economy suddenly produces a large crop of gold with which to front on previously built in public sector pay distortions and to repair differentials. That rainbow has been chased long enough and it is time to give it up.

The basis of the Government's proposal is that the civil service and the public sector generally must be subject to the same market forces as the private sector. The principle is totally correct, but the qualifications and additions contained in the Government's evidence point in a direction which appears to conflict with the emphasis on allowing market forces to work.

The document says that the new arrangements could not exclude regard to the Government's duty to control public expenditure and to manage the economy, which means that the pay fixing process must take proper account of financial and macroeconomic considerations.

Variation

The Government hints at the way it would like the inquiry to proceed on a number of issues. The most important proposal, and the one most consistent with allowing market forces to play the dominant role, is that there should be a wider geographical variation in rates of pay. Decentralisation of wage fixing is bound to be resisted by the unions because it reduces their bargaining power, but it is the best way of ensuring that pay rates reflect market realities. The extension of local wage bargaining throughout the public sector—local authorities, health service, nationalised industries and utilities—should be a prime government objective.

THIS year's season of party conferences—longer than usual because of the formation of the Social Democrats—ends today when Mrs Thatcher addresses the Conservative faithful in Blackpool. But the political outlook is much as it was when the season began: uncertain.

The set-piece battles—between Mr Tony Benn and Mr Denis Healey in the Labour Party and between Mrs Thatcher and Mr Edward Heath for the Tories—have ended in a draw. At least, the outcome has been so inconclusive that the battles will almost certainly be fought again.

The new factor has been the emergence of the SDF in alliance with the Liberals as a major political force. It is taken even more seriously by the Tories than by Labour, for if there is one single message to come out of Blackpool it is the Conservative fear that the alliance could frighten off sufficient Tory votes to allow Labour to win the next general election.

The election, however, is still probably two-and-a-half years away. At present, such are the internal divisions in the two main established parties that we cannot even be certain who will lead them or on what platform. Let alone predict the result.

Yet it is the conviction that the election cannot be won on existing policies that lies behind the revolt of leading Tories. Sir Ian Gilmour, Sir Norman St John-Stevas and Mr Heath may not have cut much ice among the faithful this week, but their fight is only just beginning.

Certain similarities between the Tory and Labour parties are now striking. The behaviour of the Tory activists at party conferences may not be quite as bad as that of their Labour counterparts, but it is deteriorating rapidly. Sir William Whitelaw, the Home Secretary, was treated with open contempt by sections of the audience in the debate on law and order. Mr Heath, a former Prime Minister, was booed in the debate on economic policy.

Moreover, the language of the activists is exactly the same as that of the Labour Party. A speaker on law and order demanded that MPs should be obliged to vote on capital punishment as their constituency associations instructed rather than according to their own conscience.

A speaker in the economic debate was cheered for insisting that the conference should ask itself: "Did you truly believe in the 1979 manifesto? If not, why did you not opt out in 1979?"

Connoisseurs of the political scene may note the rebels' claim that the leadership is not in question. The struggle is about policies, not personalities. It always is in the first chapter: the challenge to the leadership comes later.

All that is Bennisism, Tory-style. It was possible to find Tory MPs lamenting that the people who had turned up at the



Mr Heath may not have cut much ice among the faithful this week, but the fight is only just beginning

conference did not represent opinion in their constituency. That is what Labour MPs started to say a few years ago. At that time, it was almost inconceivable that Tories would speak of their own activists with similar distaste. Indeed, activism was a word reserved for the Labour Party.

There has also been a change in the age and social composition of the conference. The number of young people has gone down. Representatives seem to come from a very narrow section of the middle class. There is the distinct impression that somewhere in their collective psychology they equate cuts in public expenditure with an economic squeeze with the reinstatement of the death penalty. They get the same sort of pleasure out of both.

The collective level of intelligence is not high, at least judging by their responses to speeches. Mr Peter Walker, the Minister of Agriculture, was applauded for his defence of Government intervention in the agricultural sector with hardly anyone noticing that he was really making a plea for similar intervention in industry.

One speaker was cheered to the roof for saying that Mr Heath had confronted the miners, but didn't have the courage of the present Prime Minister. No one recalled that at the first hint of a confrontation with the miners, Mrs Thatcher ran away.

Against the conference managed to conduct a whole debate on housing with scarcely a mention of the rise in mortgage rates—surely the sort of issue which costs any government votes. This conference preferred to stress that tenants' rights have been taken too far.

What happened was that there were really two conferences going on at the same time, one in the main hall where Mrs

Thatcher and her supporters held sway, and the other on the fringe where Sir Ian, Mr St John-Stevas and Mr Heath advanced the alternative view: fortress Thatcher assailed from without.

Can the camps be reconciled? Intellectually, the answer is almost certainly yes. For on economic policy, which is what it is supposed to be all about, the differences between Mrs Thatcher and her Conservative critics are much less than either side believes. Once again, it is necessary to separate the rhetoric from the reality.

It is the view of Sir Ian Gilmour that Mrs Thatcher and Sir Geoffrey Howe, the Chancellor of the Exchequer, are hell bent on further deflation and the destruction of the British economy. Yet that is backed by the facts, however much the Government may seek to conceal them. The Government continues to put money into shoring up British industry and so conspicuously fails to meet

its monetary targets, yet monetary expansion goes on. It is the view of Mrs Thatcher and her supporters that Sir Ian and his ilk are demanding massive reflation. That, too, is untrue. Sir Ian's alternative programme is relatively modest and much of it is contained in what the Government is already doing.

For example, he has adopted the theory of Professor Richard Layard of the London School of Economics that you can price people into jobs by a company paying them less than the currently going wage, topped up by a Government subsidy. The Government announced its own conversion to this theory in its package of measures to relieve unemployment last July.

Of course, there are significant differences, many of them in the language. You do not hear from Sir Ian anything about the need to influence expectations, or to reverse the British decline.

Indeed one of the greatest

The old Tory Party

has still not come to terms with Mrs Thatcher's brand of radical populism...

For her part, Mrs Thatcher shows no sign of wishing to come to terms with the old Tory Party



Men & Matters

View-finder

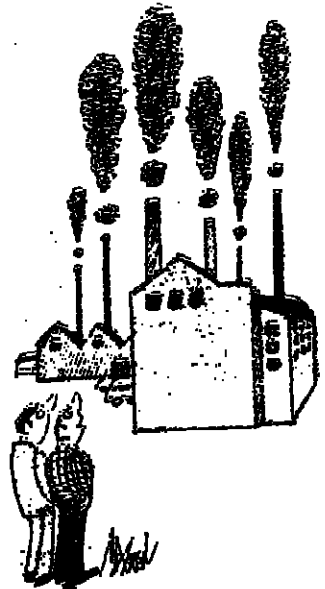
ATV's metamorphosis into Central Independent Television was all but completed yesterday with the appointment of Robert Phillips as managing director of the company which will provide ITV programming for the East and West Midlands in the New Year.

Phillips succeeds Lord Windersham who stood down earlier this year as the IBA-ordered change of identity also brought a new chairman, Sir Gordon Hobday and the renaming of the company.

The last stage—the notation that will reduce Lord Grade's ACC holding to 51 per cent—is said to be "getting close".

A disarming unaffected man who began his career at the age of 15 as an apprentice in the printing industry, Phillips says he is "flattered and not a little surprised" by his appointment.

At the age of 35, he has had



Hello, the price of coal must be going up!

a meteoric rise in the communications industry. He left the print industry for three years at the age of 20 on a scholarship to Nottingham University where he graduated in industrial economics.

He worked subsequently for Thomson Regional Newspapers and the British Printing Corporation before a further period of study at the Scottish Business School.

Phillips returned to industry as director of personnel and industrial relations, and later managing director of Sun Printers at Watford.

For the past two years, he has been managing director of Independent Television Publications where he has been the driving force behind the new look TV Times magazine, whose sales have risen by 500,000 to 3.6m since the relaunch on October 1.

ITV chiefs have obviously been impressed—and keen that Phillips should bring the same kind of organisational energies to furling the new look TV company.

Phillips emphasises he is not a programme-maker. But this weekend is hosting a booster fitted to the aerial of his Wargrave home, on the fringe of the ATV region, so he can keep a closer eye on what is being broadcast at the moment.

Dollars

There is money in Strawberry Shortcake—especially if you add Huckleberry Pie, Blueberry Muffin and Apple Dumpling. Some \$800m so far to be more precise.

Just to make sure the cash flow is maintained these characters, centre of the most successful toy launch in American marketing, are coming to Britain in plenty of time for the Christmas market. The Strawberry Shortcake doll, in pink strawberry-dotted

bonnet and smock, first took shape on the drawing board of American Greetings, the U.S. card company. Her potential, it was soon realised, was so great that she could be profitably shared with General Mills, the world's leading toy maker.

The joint venture has grossed sales this year of \$800m, half coming from the rag doll and her gang, and half from franchise tie-ups. Next year, Strawberry Shortcake should be a \$1bn business, plugging the gap in the girls' toy market and making precursor, Raggedy Anne and Hobby Holly look pretty small beer.

Finally, the General Mills division in the UK, well known for introducing the dolls to the kids through television ads this month. Apart from the Shortcake commercial off-shoots—61 companies are now involved in making furniture, clothes, handbags, watches, wallpaper, books and even vitamins under her hulkish name—the other remarkable thing about the toys is that they smell.

All are impregnated with the appropriate scent for their name. Except the villain of the set, the Purple Peman, who trails an odour of nothing more nasty than cinnamon.

Campbell's coming

Fitting that the Babcock International board should choose its meeting in Renfrew, Glasgow, this week to invite Ron Campbell to join it. For it is at Babcock Power's main plant there that Campbell has wrought a minor industrial miracle this past year.

The 56-year-old electrical engineer joined the Babcock group four years ago to set up a national boiler-making company with Clarke Chapman—a move that turned out to be the final fling in the Labour Government's vain attempt to rationalise Britain's power-plant

industry. Clarke Chapman later merged with Parsons to form NEL. But Campbell stayed on to re-group some of Babcock's activities into Babcock Power.

Since then, not only has he brought industrial peace to what was once a notoriously strife-ridden plant at Renfrew, he has persuaded his workforce to participate in an ambitious cost-cutting scheme which has already saved £700,000 this year.

With the opening of a new machine shop this summer, Babcock's operation now represents one of the best hopes of Scotland retaining a place in the heavy engineering industry. Campbell has spent most of his working life in Britain's troubled nuclear field; first with the Atomic Energy Authority, then 10 years with the body that became the National Nuclear Corporation.

At least, he reflects, he has been identified with the country's two more successful nuclear power stations at Hinkley Point and Hunterston.

With the promotion, too, of Edmund Madenski, managing director of Babcock's industrial and electrical products company, the group's main board has a balanced number of executive and non-executive directors again.

Campbell's appointment also brings the number of engineers on the board to three. "I think it is important," he says, "for an engineering company to have people steering policy who have a feel for engineering."

Well oiled

Another traveller's tale. A reader phoned from Stockholm yesterday to say he had just got back from Greece where the natives were "positively oozing with hospitality."

Observer

POLITICS TODAY

Fortress Thatcher assailed

By Malcolm Rutherford in Blackpool

out, individual assertiveness is in.

Yet there is still a particular crisis for the Tory Party. It used to be the party of authority and the party of leadership. Now the authority and the leadership are challenged. Mrs Thatcher wants to go a fairly narrow way: the old party wants to go back to paternalism and one nation.

The Prime Minister can succeed in one of two ways. Either the economy will start to recover and her policies will be vindicated, or she can make some gesture to the old party by changing her rhetoric and perhaps slightly adjusting her policies to show that she wants reconciliation.

As for the economy, she has about six months in hand, not much more. If by next May, when the election will be at most two years away, unemployment has not stopped rising she will be in real trouble in the party and her future as leader will be in doubt. As for reconciliation, there is no evidence so far that she wishes to placate Sir Ian and the old party.

A possible way forward was put by Mr Francis Pym, the Leader of the House of Commons, in his speech yesterday. Though it was again typical of the Blackpool conference that it passed almost unnoticed by the audience.

On economic policy, Mr Pym said, "Certainly there are alternatives and they are a very proper subject for debate on their merits." There was one olive branch to the rebels, but it was also a potential dagger pointed at Mrs Thatcher. It has been her insistence so far that no alternative exists.

What Mr Pym was saying was that there must be reconciliation within the party. If the Tories are to survive, in a credible governing body, in a subsequent radio interview he went on to make the point made above, that the alternatives offered by the rebels are not all that fundamental. They are entirely compatible with the Government's existing strategy of seeking to bring down inflation while promoting competitiveness.

We shall know more from Mrs Thatcher's speech today about how far she is prepared to respond. The fact is, however, that in the recent climate the Government's more positive side tends to be neglected.

Mr James Prior, for instance, is now taking Northern Ireland seriously and could produce the enormous boost of a settlement. Mr Michael Heseltine now commands attention when talking about the inner cities after his experience in Liverpool.

All of this happens in isolation. There is lack of synthesis, an inability to see things whole. The fault for that can lie only at the top.

As for British politics in general at the end of the conference season one can do no better than adapt Sir Ian's definition of monetarism: it is the uncontrollable in pursuit of the indefinable.

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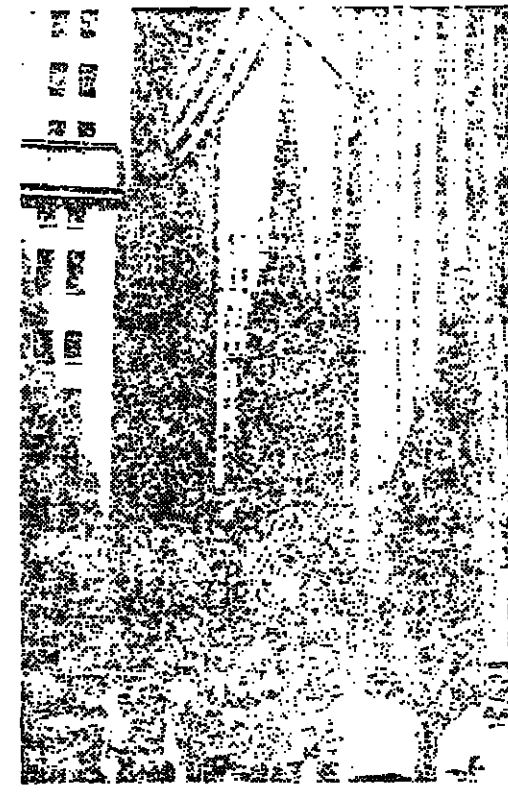
Friday October 16 1981

INTERNATIONAL FUND MANAGEMENT

Introduction	II	Hong Kong	VI	Self-regulation	IX
Money managers	III	Control: UK	VII	Performance measurement	IX
Sketch of managers	III	U.S.	VII	Indexed stocks	X
Profile of UK market	IV	Trusts	VIII	Foreign exchange	X
U.S. pension funds	VI	Passive investment	VIII	Commodities	X



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INTERNATIONAL FUND MANAGEMENT II

Demands by the investing institutions in the UK and U.S. for an international spread of their portfolios have led to a rapid growth in the numbers of specialist money managers, an increasing diversification of funds into Far Eastern markets and fresh interest in other methods of investment, from index-linked assets to commodities.

Broader horizons for fund managers

BY CHRISTINE MOIR

THE CONCENTRATION of savings in the hands of financial institutions since the mid 1970s has been widely documented and it is now an accepted fact that the investing institutions have a dominant influence on the domestic securities markets in their own countries. Now it is becoming clear that their impact on international markets is growing to a level where they are beginning to influence world markets also.

In the UK a recent study by the Stock Exchange suggests that private investors may still hold 36 per cent of British equities, compared with the 28 per cent or so commonly used until now as a benchmark. This optimistic figure for individuals tells its own tale about the growth of institutional power, however. In 1957, private holdings amounted to 86 per cent of the market.

Dwindling

In the U.S. private investors are still in the majority but there, too, they are dwindling. According to one estimate, private investors hold 63 per cent of U.S. equities, but a redefinition of institutional holdings brings that figure down to 50 per cent, compared with 75 per cent 25 years ago.

These figures are well known. What is only just beginning to be visible is the effect on world markets of the increasing mobility of international institutional funds.

The Bank of England's latest quarterly bulletin contains a special essay on institutional outflows of money from the UK since exchange controls were dismantled two years ago (see table 3). The heaviest outflows have been by the pension funds, which the Bank records as placing 7 per cent of their cashflows abroad in the third quarter of

1979. In the last two quarters that figure has reached 25 per cent. The comparable outflow by insurance companies was 4 per cent prior to the ending of exchange controls. It has now risen to 17 per cent of cashflow.

The unit trusts, the Bank says simply, have bought "virtually nothing but overseas assets since late 1979" while the investment trusts have "substantially disinvested from the UK equities market."

However, the outflow of institutional capital is not confined to UK investors alone. One of the most potentially powerful influences on world securities markets is the growing international diversification by the U.S. pension funds, which began putting their toes into foreign seas for the first time about 1978.

Last year, the U.S. pension funds in the private company sector placed about 0.7 per cent of their \$300bn of assets abroad. This year the proportion of the ever-increasing total is expected to grow to 1.5 per cent, suggesting a level of foreign holdings of about \$5bn. According to institutional research organisations such as Intersec in the U.S., the figure could quintuple over the next five years.

While the U.S. institutions have been cautiously investing abroad, foreign investors have been placing large sums in the U.S. markets to the point where "foreign participation in the securities market in 1980 exceeded the growth in stock market volume," according to the U.S. Securities Industry Association. The UK, Swiss and German investors have been heavy investors of U.S. equities, while the oil-exporting countries have focused on fixed interest securities in both the government and corporate bond markets (see Table 2).

To foreign investors, according to Mr Tony Regan, head of the international investment division of Citibank, the U.S. is seen as a "haven of political and capital stability."

However, for all the foreign inflow into the U.S. last year, it was Japan which attracted the bulk of foreign investment. A number of international fund managers, such as Mr Martin Wade of Rowe Price Fleming, a joint venture between Robert Fleming in the UK and T. Rowe

Price in the U.S., have said that "foreigners predominated in the Japanese market" in 1980 and other managers believe they may have been responsible for the buoyancy of the Japanese market.

Visible

Certainly the oil-exporting countries' governmental agencies have been highly visible investors in Japan for the past 18 months, though it is difficult to find confirmation of the rumours of billions of dollars of portfolio investments in Japan.

The accelerating international mobility of institutional and quasi-governmental funds has produced a corresponding growth in the number of professional investment managers specialising in international advice and dealing. Until recently the major international investment banks have had a virtual monopoly of this kind of investment, but they are now being joined by competitors among specialist investment bureaux and by the expansion of services offered by the leading international broking houses. On one estimate there were 33 such specialist international managers in 1978; by 1986 the number could be as high as 225.

It is no exaggeration, however, to say that wherever the

international managers may have originated they are gravitating en masse to London as the centre for international investment management. Whether from cause or effect does not matter, but the language of investment management is English. London straddles the world's time zones. It has a century-old tradition of international investment expertise, and an extensive financial community in which all the international houses are represented.

The growth of professional investment management and the competition for funds to manage has produced its own problems. In the UK a series of scandals and collapses among fringe operators has stimulated the Government to review the ancient Prevention of Fraud (Investments) Act, with the intention of replacing it by full-scale legislation to control investment.

In the U.S. the increasing dominance of the brokerage houses, now developing into one-stop financial service groups, has brought about demand from the traditional investment banks for freedom from the constraints of the Glass Steagall Act introduced as a deliberate restriction on banks following the 1930 stock market debacle. In Hong Kong there are plans to give the market authorities some kind of control in order to eliminate the worst sorts of abuses.

Accountability

The interpenetration of world markets by investment managers has also given rise to a demand for greater professionalism and accountability. The growth of organisations specialising in systems which monitor the performance of investment managers is one outcome of that demand. So, too, is the attention

TABLE 1

US INVESTORS NET PURCHASES ABROAD

	1979	1980
Europe	\$127m	\$416m
Japan	\$24m	\$83m
All countries	\$786m	\$2,170m

† Including \$203m of French securities and \$25m of Dutch securities. Source: Securities Industry Association

TABLE 4

PERCENTAGE SHARES OF OVERSEAS ASSETS IN UK PORTFOLIOS (market values)

End-year	1978	1979	1980†
Investment trusts	33.4	31.6	28
Unit trusts	16.4	19.5	23
Pension funds	5.4	6.0	8
Insurance companies	4.7	4.2	5

† Very tentative. Source: Bank of England Quarterly Bulletin

now being directed to quantifiable theories of investment, in particular Modern Portfolio Theory.

The avenues down which MPT can lead—to passive investment or the matching of portfolios to an appropriate index as a proxy for the market—have less relevance in the international context. However, the premises underlying the theory have stimulated fund managers to scrutinise closely their skills in selecting stocks and investment media, and also computerised studies of the relationship between risk and return in investment.

Finally, internationalism broadened the horizons of managers. Now that they have genuine investment alternatives to the basic domestic sector, equities, fixed interest, property—there are also look at other media. This coincided with a revival of the U.S. bond market, the development of indexed Government stock in the UK and the creation of an institutional estate market in the U.S. The marketing of a wide range of new international vehicle—commodity, precious metal, currency investments.

TABLE 2-NET PURCHASES IN US SECURITIES BY FOREIGNERS (\$m)

	Equities	Treasury notes	Corporate bonds	Equities	Treasury notes	Corporate bonds
UK	864	562	60	2,508	945	140
Switzerland	(819)	(312)	(112)	307	(372)	100
Germany	(221)	2,880	47	188	(2,389)	210
Opec	658	(1,019)	507	1,105	5,541	1,873
All countries	1,626	2,724	688	5,169	4,912	2,847

Source: Security Industry Association, New York.

INTERNATIONAL MONEY MANAGERS

	Total of intl. funds under management \$m		U.S. pension funds Total invested outside U.S. \$m		% of total		U.S. pension funds % growth of total
	1981	1980	1981	1980	1981	1980	
Fiduciary Trust	Aug- 1,360	Aug 1,310	Aug 48	Aug 36	3	3	+33
Morgan Guaranty	June 1,400	June 1,300	June 1,000	June 750	71	56	+33
CREF†	Aug 534	Aug 2508	Aug 534	Aug 2508	100	100	+113
Citibank	2,000	1,500	Aug Equity 130 Fixed income 45	Aug Equity 91 Fixed income 80 (July)	6.5	6	+43
			45	80	2	5	+43
State Street Bank	Sept 225	Sept 100	Sept 215	Sept 100	85	100	+115
Morgan Grenfell	June 1,782	June 1,235	Aug 210	Aug 57	12	5	+268
Batterymarch Financial	Aug- 90	Aug- 50	Aug 45	Aug Nil	50	Nil	—
Rowe Price-Fleming†	Sept 175	Sept 20	149†	176	85	85	+776
Ivory & Sime	Aug† 980	11	114	756	12		52
Capital Guardian	June 984	Sept 888	June 105	Sept 70	11	8	+50
Scudder Stevens**	Apr 60	Apr 120	Apr 30	Apr 60	508	508	+50
Chemical Bank	1,0008	9008	508	481	5	5.3	+4
Putnam Advisory	Aug 204	Aug 137	64	418	31	30	+56
Chase Manhattan	Sept 1,400	Sept 900	50	Nil	4	Nil	—
Lombard Odier	††	††	190	130	—	—	+46
Warburg Investment	2,000	1,8008	250	168	12.5	9	52
Templeton Investment	Sept† 1,675	Sept† 1,200	Sept† 150	Sept† 112	9	9	+34
GT Capital†††	1,600†	1,200†	143	43	9	4	+23
Fidelity Intl.	Sept 1,000	Sept 700	Sept 150	Sept 50	15	7	+200

* Large proportion made up from UN fund
† Pension funds make up approximately 85 per cent of total international goods under management
‡ CREF—College Retirement Equity Fund. Sister company is TIAA: Teachers Insurance and Annuity
§ Approximate value
¶ Some U.S. univ. endowment
|| No comparable figure available
|| Decline in pension funds due to switch back into U.S. in anticipation of exchange rates
†† Not disclosed
††† Total funds managed, made up of: three mutual funds, two Canadian mutual funds and two other accounts. Company says that they like to call these funds for international development.
§§ These figures are approximations. Total U.S. ERISA funds managed are 375m and last year 280m. Approximately 4 per cent of funds are managed outside the U.S.
||| GT Capital is the U.S. end of GT Management
||| Total funds managed worldwide

TABLE 3

SIZE OF UK INSTITUTIONAL PORTFOLIOS (\$m)

	UK assets	Inter- national assets	% growth of assets	Total assets
Pension funds	1978 28,377	1,688	21.5	31.0
	1979 32,317	2,057	21.5	34.3
	1980 36,706	2,217	23.5	38.9
Insce. companies	1978 44,643	2,188	2.1	46.8
	1979 50,565	2,232	2.1	52.7
	1980 55,720	2,591	23.5	58.3
Unit trusts	1978 2,868	606	8.4	3.4
	1979 2,640	657	8.4	3.2
	1980 3,113	978	48.4	4.0
Investment trusts	1978 4,227	2,222	-16.5	6.4
	1979 3,586	1,356	5.7	4.9
	1980 4,469	2,822	52.0	7.2

† Figures not available. Source: Financial Statistics

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Boom in managers to meet demand for investment

THE MANAGEMENT of clients' money on an international basis is not a new idea. The great international investment banks were built on it. Switzerland is perhaps best known for it. The UK investment trusts grew up in the last century on the opportunity they offered British residents to participate in overseas growth companies.

Traditionally, though, international portfolio investments were made on behalf of private clients or, less commonly, individual corporations. That is now changing with the swift growth in investing institutions such as insurance companies, pension funds, foundations and the like, whose appetite for widely held investments has begun to outstrip the supply in their domestic arenas.

As their appetites have grown so, too, has the number of specialist international investment managers. One recent estimate suggested that about 33 such specialist groups existed in 1979 offering a carefully and precisely delineated international investment management and advisory service. This year the number is expected to rise to over 70 and within five years could be anywhere between 125 and 225.

Power base

Some of the specialists are the old traditional organisations expanding and extending their power bases. The U.S. investment banks, the British merchant banks, the German houses and the Swiss banking offshoots are the recognised leaders in the field. The investment trust managers are also putting their century-old international experience to good use in attracting the new type of client.

Other specialists, however, have been created from scratch as international investment bureaux and it is remarkable how strongly they are competing with the giants.

At present, the new organisations have one thing in common. They are all competing for the international portfolios just being set up by the U.S. pension funds. The reason is simple. The American private sector funds have assets of around \$300bn. Only about 1 per cent of these assets are held abroad, but that makes an attractively large pool of money

and the proportion of funds diversified into non-U.S. securities is growing. Non-U.S. holdings by this sector are expected to quintuple in four to five years as a proportion of a total which is also growing.

Equally visible London has emerged as the prime location for international fund management. Not only were the merchant banks already established in London along with those of the UK-based specialist money managers not domiciled in Scotland; by the time international money management accelerated in the second half of the 1970s, London was also the established offshore centre for international banking—drawn by the mature Eurobond market which operates out of the City—and was becoming a high priority location for international broking houses.

The expertise already there, the breadth of the international financial community represented in London, the fact that it spans the international time zones, drew the international money managers like a magnet.

Morgan Guaranty, one of the very largest U.S. money managers, with \$36bn of assets under management, last year opted to bring its entire international division (managing \$1.4bn) to London. Chase Manhattan, another of the U.S. banking giants, already has \$1.4bn of international assets managed out of London and intends shortly to transfer the management of its U.S. pension fund clients from New York.

Lombard Odier, one of the leading Swiss investment management groups, also carries out the bulk of its international activities through its London office with a smaller presence in the U.S.

Those U.S. investment specialists that have not yet moved abroad freely admit the competition they fear most comes from the European international money managers, especially those who can tell prospective clients that they have a London base.

The UK managers, for their part, have felt the need for a U.S. presence as a prerequisite for winning U.S. pension fund business and, incidentally, for providing other international clients with evidence of close

contacts with the attractive U.S. markets. Some have opted for joint ventures with U.S. managers or institutions. Robert Fleming, the UK merchant bank and Far Eastern investment specialist, however, managed \$3.45bn of clients' money at the end of June and £950m of that was in foreign assets.

Honey-pot

The U.S. is not the only securities market which is a honey-pot, drawing international investors, however. Even more than North America, the Far East is attracting foreign investment. The UK houses with traditional Far Eastern links were the first to benefit from the move—many attribute their success in winning U.S. pension fund clients to those links. But others are now turning Japan and the Far East generally into selling points.

Foremost among this group are the Japanese securities houses such as Nomura and Daiwa, whose knowledge of their own backyard now begins to outweigh their lack of experience as international money managers.

The growth in internationalism within the financial institutions has captured the spotlight in the past couple of years as the U.S. dabbled in foreign waters for the first time and the UK pension funds and insurance companies seized the opportunity afforded by the abolition of exchange controls to multiply their foreign holdings.

Yet many of the biggest international money managers—measured by the size of the assets under their management—rely only minimally on these clients. Private clients with international portfolios, captive insurance companies within international trading groups, governmental and quasi-governmental agencies, especially from the OPEC countries, private charities and foundations, mutual funds (unit trusts as they are known in the UK) are often more important to the international managers.

Rowe Price Fleming, for instance, had about \$175m under management in September, \$150m of it on behalf of U.S. pension fund clients. Robert Fleming, the UK merchant bank and Far Eastern investment specialist, however, managed \$3.45bn of clients' money at the end of June and £950m of that was in foreign assets.

Fiduciary Trust of America, said to be the largest U.S. manager, had \$1.6bn of international assets in its care in August. Only \$48m was for U.S. based pension funds. Nearly all the remainder was the massive pension fund of the United Nations.

CT Capital International, one of the UK specialist investment houses, manages around \$143m abroad for U.S. pension funds, but claims that its collection of mutual funds and specialist vehicles has international holdings of \$1.6bn.

Warburg Investments, the investment arm of S. G. Warburg, with Aetna as partner, has \$250m of U.S. pension fund money, but its total international investments on behalf of all clients include probably double that figure for UK pension funds.

Citibank, like Morgan Guaranty, relies heavily on its commingled fund as a vehicle for U.S. pension funds abroad, but this amounts to less than 10 per cent of its total international managed funds. Private clients and quasi-governmental bodies remain the core customers.

Templeton Investment in the U.S., like Ivory and Sime in the UK, is a traditional investment group and the bulk of its \$1.6bn of international assets reflects its specialist Canadian and international mutual fund vehicles, as Ivory and Sime's range of investment trusts involves control of six times as many international assets as its direct U.S. pension fund business.

International money management, therefore, is clearly a growth sector, with a broad enough base to withstand any reverse by any particular type of client. It is also one in which supply and demand seems fairly evenly balanced: the numbers of managers increase with the increase in the numbers and size of international investors, but with sufficiently different specialities so that they are not all competing for the same clients.

Christine Moir



Chase Manhattan's London office

For all the different structures and client mixes of the leading London-based investment management groups their views of the international markets at the beginning of October were remarkably similar.

Chase Manhattan

Bases its strength on its custodian trustee function in the U.S. where it has \$8.5bn of international assets in custody, and is working on specialist monitoring systems such as multi-currency valuations for its international clients. Meanwhile its manages \$1.4bn of assets out of London with a particular emphasis on investment in the U.S.

Chase's current preoccupations are to provide special situations expertise for international investors, including those managed by other investment houses. The creation of U.S. bond portfolios and the identification of venture capital and small company investments in the U.S. are two examples.

Chase also intends to transfer to London its commingled fund for offshore investment for 40 U.S. pension funds within the next three months.

Morgan Guaranty

Originally based in Paris, the London office took off as the international investment centre when Morgan transferred its \$700m commingled fund for U.S. pension funds plus another \$300m of U.S. pension international assets to London last year. That has grown to \$1.4bn, with some of the U.S. funds requiring global investment administration, not excluding the U.S., which will not just diversify risks but positively improve overall returns.

Mr Tony Thompson, one of the London directors, believes the U.S. retains its attractiveness with foreign investors particularly UK residents. The French and Dutch are also interested in investment there in equities, while German investors have a tendency to seek U.S. bonds.

Morgan Grenfell Investment

Morgan Grenfell Investment Services has \$1bn of international assets, excluding overseas holdings for UK pension funds, but including \$210m of U.S. pensions funds abroad. Morgan Grenfell has not built up the overseas holdings of its UK pension funds beyond the 10 per cent of total holdings maintained prior to the abolition of exchange controls.

Mr Michael Bullock, one of the London-based directors complementing Mr Elliot Gartner, a former U.S. pension fund manager who runs the New York office, says "1981 is the year for cash." In 1980, he believes, most foreign money went to Japan now "while waiting for the dust to settle, we are holding yen and DMs." Mr Bullock believes there is now more emphasis on Europe, particularly Germany, and U.S. bonds offer "relatively interesting opportunities."

Citibank

Now has \$2bn under management in London, which evolved via Switzerland and a specialist international bond department in London, which is now its main offshore investment base. Less than \$200m is so far managed in London for U.S. pension fund clients through commingled equity and fixed interest funds. Private and foreign institutional clients still account for the bulk of international assets managed, which are split 50/50 between equities and fixed interest. The latest drive is to interest international clients, including UK funds, in special situations in the U.S. such as participating property mortgages, venture capital and U.S. bonds.

Mr Tony Regan, head of the international investment department, says that 1980 and early 1981 was the peak time for investment in Japan. Since then liquidity has been growing to the high level of 30 per cent. Citibank tends to avoid currency speculation for U.S. pension funds. Most popular investments at the moment are U.S. bonds or DM bonds and certain "low risk, low expectation" equities in Germany and Holland. Mr Regan continues to maintain high liquidity in Japan and the UK.

Warburg Investments

Warburg Investments has \$2bn of international assets under management, including \$250m of U.S. pension funds and substantial overseas holdings for UK pension funds.

Mr Burton Weiss, the director in charge of the joint venture with Aetna Life and Casualty to win more U.S. pensions business, says that 1980 was the year for international investment in Japan. While that market remains attractive, the U.S. is now looking the most attractive world market. There is some revival of interest in Europe, especially Germany and Holland. Otherwise the most popular move is into cash.

GT Man.

GT MANAGEMENT is an investment house which has specialised in offshore funds and now, through GT Capital, has \$143m of U.S. pensions business abroad. The group shares the commingled route which it believes could have legal problems for U.S. pension funds though offshore mutual funds have often performed better than segregated portfolios for UK pension funds. It operates out of London, Hong Kong and San Francisco.

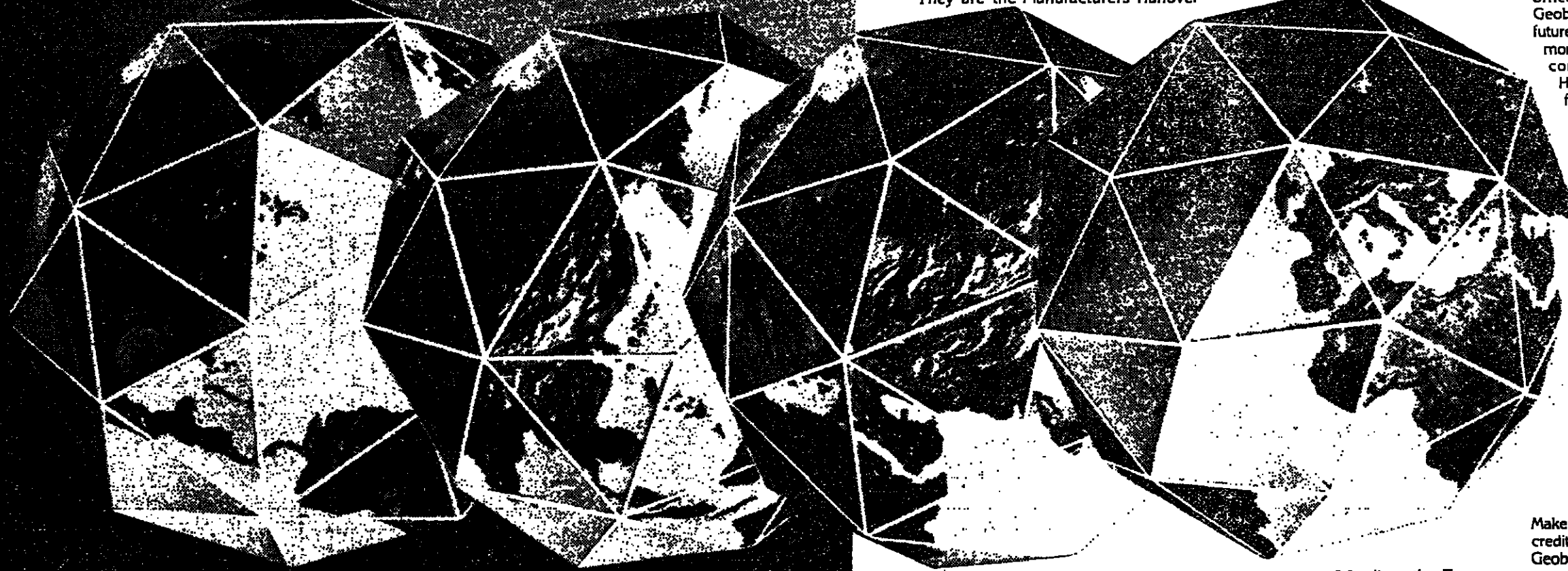
Mr Richard Thornton, the chief executive, claims to have taken the whole portfolio 30 per cent liquid in the first week in September, earlier in Japan. He now believes "Australia is for the birds."

Rowe Price Fleming

The joint venture set up in 1979 between Robert Fleming and T. Rowe Price, a leading U.S. investment counsellor, manages only a small part of the Fleming international assets, namely the U.S. overseas business of about \$175m, \$65m of it by means of a commingled-type fund.

Mr Martin Wade, one of the directors, talks of a high Far Eastern exposure, but with some build up in Europe ahead of a move into cash. The Far East remains sought after by U.S. funds, he says, which also want a small proportion of assets in Australia.

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INTERNATIONAL FUND MANAGEMENT IV

Move towards a higher overseas content

LIFE COMPANIES, both the long-established traditional offices and the newer unit-linked companies, have been active in expanding their overseas investments, joining in the general institutional trend towards a much higher overseas content for their funds. The linked operations have arranged their funds so that international investment is quite separate from UK investment, and the policyholder decides whether he invests in the UK or overseas.

The traditional life assurance company still operates with one or two central funds into which all investments are made—fixed interest, equities and property. It is the job of the investment manager to decide on the mix, including overseas investments, bearing always in mind that the liabilities—life and pensions—are in sterling. In theory this means that only the free reserves can be earmarked for overseas investment. In practice the funds are so large that constraints and limits are no real barrier and the size of investment overseas depends on the investment manager's assessment of the situation. The diversity of these views is shown by the attitudes of three investment managers with traditional life companies.

Mr Peter Simon of Legal and General, the life company with the largest pensions business in the UK, points out that the general principles for going overseas are first that the diversification of investments reduces the exposure to the weaknesses and lack of growth of the UK economy and secondly provides investment opportunities not available in the UK or only available to a limited extent. Most investment managers in life and pensions would go along with those reasons.

L and G started diversifying overseas in 1973 with a U.S.\$30m investment in the U.S. It has consistently built from the start, the main thrust being in equities and the U.S. being the main operating territory. Since then it has expanded its operations to property and widened its base to many other countries, mostly Japan and others round the Pacific basin.

Although L and G is one of the major property investors among UK life companies, with emphasis on development, its exposure overseas is property is minimal and confined to its pension funds, amounting to less than 2 per cent of the overall assets. The group has not involved itself in overseas bond markets, despite the high

interest rates currently available. Fixed interest investment in life funds is used primarily to match the contractual liabilities, which are in sterling.

Mr Simon emphasises that the company has to be very careful on the financing aspects of overseas investment. It did not go rushing out to invest overseas simply because exchange controls were lifted, using sterling to finance the purchases. The company was investing overseas when the controls were on and learnt how to operate in these conditions. There is still a need to consider borrowing facilities to finance investment in order to insulate against sterling rising in value.

The investment research, decision-making and monitoring is done by a relatively small in-house team, by L and G standards, using information from UK and overseas brokers, backed by regular visits to the various countries. L and G has widespread overseas life operations particularly in Australia and South Africa, where this business is invested locally for the most part. This investment knowledge is used by head office when investing UK funds overseas.

Inhibited

Mr Graeme Knox, investment manager of Scottish Amicable Life Assurance, one of the most forward-looking of Scottish life companies, takes the view that the ability of life companies to invest overseas is not seriously inhibited by the nature of the liabilities and that a much more influential factor relates to the actions of competitors. In recent years life companies have tended to be judged critically on their bonus rates and the competitiveness of their with-profit contracts. The need to maintain this competitive position is always present and Scottish Amicable is in the top 10.

The company has placed arbitrary maximum limits on overseas investment which are reviewed periodically. Currently up to 15 per cent of pension fund assets can be invested overseas and 10 per cent of life fund assets—pension funds in general having a much higher equity content than traditional life funds. The company is still well within these limits.

Scottish Amicable first started investing overseas in the 1950s, but came out in the 1960s. It restarted overseas in 1972 and has steadily expanded since then, particularly 12 months ago when overseas exposure was doubled on the strength of

sterling. The company is prepared to spread its overseas investment beyond the traditional U.S. equities into bonds and property, not only in the U.S. but in other countries.

It has a substantial portfolio in U.S. Treasury bonds which it uses as collateral for U.S. borrowing on very fine interest rates.

While the U.S. accounts for over 60 per cent of overseas equity investment, Scottish Amicable is expanding into Japan and other major investment territories.

The company has a sizeable team in Glasgow handling overseas investment relying heavily on information from UK and overseas stockbrokers, backed by visits. Its sizeable life operations in Australia provide the local knowledge for that country.

In contrast, Mr Gavin Mills, chief investment manager of Norwich Union and looking after one of the largest life and insured pension funds in the UK, admits to not running with the herd in putting money overseas and is quite prepared to defend this attitude.

He claims that anyone investing overseas is "bumping" on the exchange rates and the past record of the specialist getting the exchange rates right is not completely satisfactory. He freely admits that no established fund is inhibited from investing overseas because of the nature of its liabilities and his decision not to go overseas in a big way is because he is not satisfied with the equity and property investment opportunities in the UK.

Norwich Union is another of the major property investors among UK life companies, with particular emphasis on development—last week it signed a \$50m deal to build a shopping complex in Basildon, Essex. His view is that the price of overseas equities is high, with dividend yields usually low. His analysis of investment overseas in the 1970s showed that only South Africa, Hong Kong and Singapore outperformed the UK.

He has not completely eschewed overseas investment. Currently this is modest, and very selectively concerned solely with equities and mainly in the U.S. The overseas holdings are at present less than £100m out of a near £2bn equity and property portfolio.

Norwich Union is under no pressure to go overseas and its bonus rate record has been excellent for many years so that the company is among the very top performers.

Eric Short

Pensions look abroad

UK PENSION funds have approximately £50bn in assets for investment. On average, 10 per cent of the funds are invested abroad but in some cases the figure rises to as high as 20 per cent.

The Merchant Navy Officers Pension Fund, with total assets of about £50m and cash flow for investment of £70m a year, has been one of the more aggressive and successful foreign investors in the past two years.

Mr Geoffrey Musson, the fund's manager, indicated that the proportion of the portfolios that is invested abroad is higher than 15 per cent but he would not be specific about the bands within which the fund's committee allowed him to operate.

Like most funds, the Merchant Navy Officers had a token foreign component in its portfolios before the removal of

exchange controls in 1979.

When Mr Musson joined the fund in 1977, after having been research manager at brokers James Capel, foreign investments amounted to 1 or 2 per cent of total assets. "The committee decided that was too low and either it should rise or be eliminated. It went up."

The fund's approach to foreign investment is to concentrate on growing economies where natural resources or technological achievement are abundant. Most of the money has been directed to the U.S., with smaller amounts to Canada, Europe and the Far East, but the fund has no commitment to any market.

Most of the foreign money is invested directly in equities. Mr Musson, who has a professional staff of five, makes about four trips a year to America and

others visit Europe and the Far East. He is totally opposed to having funds in Japan.

The fund sometimes also uses investment trusts for high technology, oil and gas and some geographical specialities, such as the Far East.

It is interested in investing in small, unquoted companies but only if they can provide an additional benefit to members over the return that could be made in a comparable equity. "Our experience is like that of a lot of others, I suppose," Mr Musson says. "We see a lot but we have not made many investments, only three to date. It is not through lack of trying but in some cases a company's needs may be best met by bank borrowing or its plans may seem ill-conceived. We are hoping to do more."

Ian Rodger

NCB's broader portfolio

MR HUGH JENKINS, director general of investments for the National Coal Board, is not a man to do things by half measures.

When the NCB pension fund decided in 1978 to build up a significant international portfolio, Mr Jenkins and three associates spent a year studying the problem. Then they set up offices in New York and California and opened for business with a splash—a \$150m takeover of Continental Illinois Properties, a real estate investment trust (REIT), in July, 1979.

Since then, foreign investments, mostly in the U.S., have grown very rapidly and now stand at about 7 per cent of the fund's £5.5bn in assets. "Our business plan provides notional 15 per cent of our funds to be placed outside the UK," Mr Jenkins says, "but we don't rush. Investing overseas is not just about achieving targets. It is about making investments that meet our criteria."

The NCB's main interest in investing abroad is seeking portfolio diversification. It seeks situations not available in the UK as well as attempting to take advantage of different timings in the business cycle. This strategy has resulted in investments in property, natural resources and high technology, sometimes directly and sometimes through securities.

Illinois, now called Pan American Properties, the fund has been investing in U.S. property developments directly, and yields a great deal higher than here so this gives us the opportunity for rounding out our exposure," says Mr Jenkins. Three months ago, an offer was made for another REIT, Connecticut and General, but it was unsuccessful.

The fund's method of investing in U.S. high technology has been to set up a small business investment corporation (SBIC) that was licensed earlier this year under the federal Small Business Administration. This allows it to draw low-cost loan capital from the Government for investments in unquoted small companies. The managers of Pan-American Investments also handle the fund's portfolio in investments in high technology. Total commitment to high technology, most of it through the SBIC, is \$12m.

Investments in natural resources are made either directly—as in purchases of timber and agriculture—or through portfolio investment. The main holding is a 10 per cent stake in Canadian Natural Resources, which, despite its name, has about 98 per cent of its assets in U.S. oil and gas.

Outside the U.S. the fund has a small portfolio of Japanese common stocks and owns a large agricultural estate in Australia. "We seek markets that are

maintain the marketability of our investments," Mr Jenkins says. "We want to be able to come out of a market, if necessary, at one time." Also, the size of the commitment to the U.S. permits better control. "If someone intends to maintain a low exposure or invest only a small amount, he can use investment trusts. But when the operation is large, you have to make sure that the investments are watched after."

Starting up

Mr Jenkins says the problems of starting up such an operation are gigantic, mainly involving the learning of new tax and legal structures. "Another problem is the means of communication. Fortunately, my lawyer in California gets up at 4 am so I can talk to him at noon, but otherwise, it can be difficult." However, having been active in the U.S. for two years—the fund had about 2 per cent of its assets abroad prior to 1979—Mr Jenkins now feels "comfortable" there, and foresees a gradual build-up to the 15 per cent-of-assets target.

"If sterling were to be permanently weak, there would be a strong case for having a very large proportion of our assets overseas, but prudence says 15 per cent is a good limit. All our liabilities are denominated in sterling."

Ian Rodger

S & P aims to be the best

SAVE AND PROSPER, Britain's biggest unit trust group, runs total funds at a recent count of just over £1bn, of which roughly £280m is invested outside the UK—mainly through its specialist funds.

Early in the summer the company became a subsidiary of the merchant bankers Robert Fleming, which ended years of uncertainty by buying out S and P's two other then major shareholders: Atlantic Assets (the Edinburgh-based investment trust) and another merchant bank Baring Brothers. These retain 4.7 per cent and 5 per cent respectively.

Ironically, S and P's investment management links with Fleming are now more tenuous than they were a few years ago when Fleming-paid employees actually ran most of the Save and Prosper unit trusts. Today S and P very firmly has its own investment management team and though these managers obviously have the benefit of Fleming's research and are closely in touch with the bank's Far Eastern associate Jardine Fleming, they guard their independence with surprising fervour.

Although Save and Prosper has used the opportunity provided by popular enthusiasm for overseas stock markets in the last 12 months to launch a

couple of specialist funds—Technology and Exploration—the group's range of funds is pretty complete.

According to Mr John Manser, investment director, "the main task is to concentrate on being the best-run unit trust group and improving performance." After a number of poor years in the 1970s this has improved recently and over the last two years the overall performance of funds has been as good if not better than most of its rivals.

S and P also has a sizeable life insurance operation through which money feeds into the unit trusts. These are about £16m of exempt pension funds and £31m of life company funds. Mr Manser says the major marketing effort at the moment is devoted to selling executive and self-employed pension plans.

Mr Manser's style has undoubtedly breathed new life into the investment management side at Save and Prosper and in the wake of Fleming's assumption of overall control it is interesting to note the confident "business as usual" noises coming from Great St Helens. The combination of these two institutions is powerful, however, and will be one to be reckoned with in the 1980s.

T. D.

Restraint on M & G's range

M AND G is the oldest, second largest and, throughout the 1970s, was undoubtedly the most successful unit trust group in terms both of performance and sales. Following the September shake out in equity prices its pure unit trusts are now worth around £760m while total funds managed (including pension and offshore funds and investment trusts etc) are currently valued at around £1bn.

M and G's growth has been based largely on its UK trusts, such as the Dividend Fund (£100m), the General Trust (£100m) and the UK Recovery Fund (over £50m). Some 80-85 per cent of all group assets are invested in the UK, an area in which M and G over the years has established its reputation by picking those companies which have been able to increase their dividends consistently.

The spate of reduced payouts has inevitably made life difficult for managers in the last year or so and has taken some of the shine off the group's short-term performance. Longer-term, however, M and G trusts continue to show up well in the tables.

M and G is the only publicly quoted company whose main business is unit trust management. Originally Municipal and General Securities, an issuing house subsidiary of the engineering company White Drummond, the first fund (a

"fixed fund" which was not managed) was launched in 1891. In the 1950s, the major landmark was the formation of UK funds with overseas funds added in the subsequent decade.

While all around them have been launching new vehicles recently with what could be termed almost a trigger happy recklessness, M and G has been relatively restrained: on this front, M and G's American Recovery was launched on the back of the highly successful UK version and the group has been setting up a gilt fund. For the moment at least Mr Paddy Linaker, managing director, feels that the present range is sufficient.

Performance

Looking ahead, the company believes the best way to grow is by continued good performance—there is a marked separation between investment management and marketing and sees particular opportunities in the personal pensions field. Mr Linaker is keen on this area, for example, than the management of company pension funds.

M and G has thought about opening an office in the Far East but believes that the advantages of having everybody based under one roof outweigh the possible attraction of setting up overseas operations.

T. D.

Overseas investments for pension funds and charities

Since the abolition of the UK exchange control regulations, pension funds and charities have been able to invest throughout the world without penalty. This means they can broaden their investment strategy to include some of the world's faster-growing economies and can take stakes in market sectors which are not strongly represented in the UK—such as health care and advanced electronics.

Successful overseas investment however calls for highly specialised skills not always directly available to pension funds and charities—which is why many funds have chosen the route of investing overseas through Henderson's Exempt Trusts.

The Henderson Group now looks after over £700 million of funds, and has been extensively and very successfully involved in international investment for many years. Currently the Group offers four international trusts for pension funds and charities: Henderson North American Exempt Trust, Henderson Japan Exempt Trust, Henderson European Exempt Trust and a new trust, Henderson Global Technology Exempt Trust. Each of these trusts invests not only in a selection of relevant blue-chip companies, but also seeks out investment opportunities amongst small and medium-sized companies and in specialist areas.

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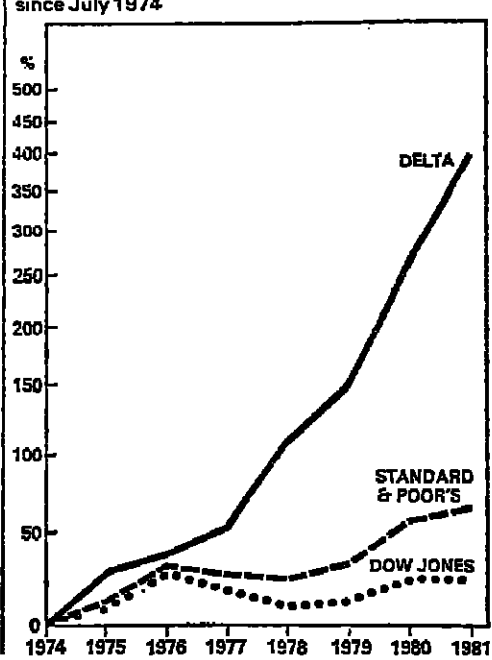
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Appreciation in Net Asset Value per share since July 1974



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Some of the Morgan officers responsible for international investment strategy are shown in London. From left, Martin Harrison, Minoru Itoh, Karl Van Horn, Charles Green, Walter Zinsner.

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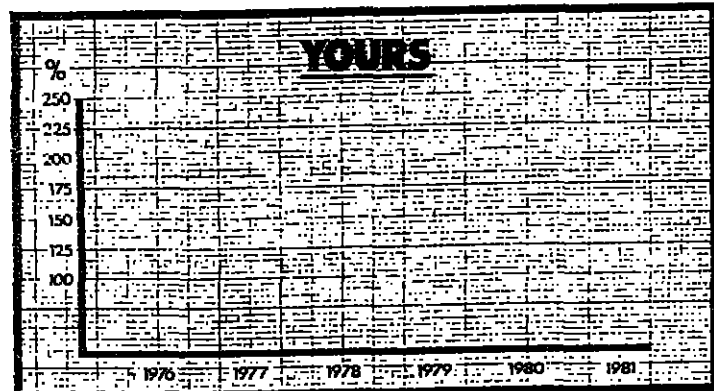
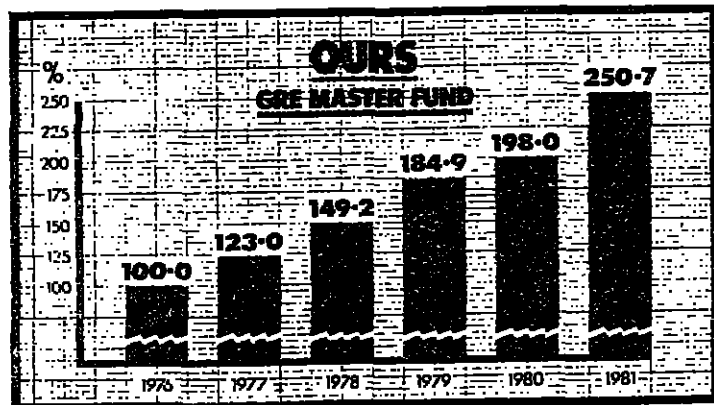
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GREAT INVESTMENT

INTERNATIONAL FUND MANAGEMENT VI

U.S. pension funds look to UK managers

SOME LONDON merchant banks have been giving advice on international investment for almost as long as there has been a U.S. "We find that reassuring," said one U.S. corporate pension fund manager.

In explaining why his company's pension fund, like many others in North America, had turned to UK managers to direct the investment of its overseas assets. For the City of London institutions on the receiving end, such words of esteem are equally reassuring to say the least. New business from the U.S. pension funds is an exciting prospect with huge sums at stake.

It is still early days. The U.S. Money Market Directory estimates at \$318bn the total funds now invested against future pension requirements in the U.S. private sector. A recent report prepared by InterSec Research Corporation of New York, suggests that only just over 1 per cent of this, \$3.25bn, was held overseas by the end of last year.

Weight

But there is no doubt that the proportion is growing apace. And in addition to the private sector there are U.S. pension funds of \$186bn, union funds of \$34bn and other only slightly smaller sums associated with charity foundations, university endowments and the like adding further weight to the trend.

InterSec Research's estimate for foreign-managed U.S. pension funds at the end of 1980 was originally \$54bn but this now looks to have been a slight underestimate. Its latest study suggests that \$20.25bn, or about 5 per cent of the total, could well be channelled directly overseas by the end of 1985.

It is clearly a trend which offers enormous potential fees. UK managers are working hard to persuade corporate treasurers considering the move that it merits finding new overseas managers as well.

It is a view endorsed by Mr Ed B. Warwick, manager of the Employee Investment Fund at Sun Company Incorporated. "We would expect London investors who were serious about U.S. investment to rely on

American managers," he says, "and it cuts both ways. We feel the people in London have much more experience internationally."

Sun's pension funds at present total \$675m. The company aims to have about 15 per cent of this invested in non-U.S. markets by the end of the 1980-85 period. So far, the proportion is 64 per cent—most of it invested in 1980.

The company's Benefit Plans Investment Committee visited London last year. It sought out all the global investment managers it could find who were registered with the U.S. Securities Exchange Commission. "But there weren't very many of them," Mr Warwick recalls—a dozen in London and only a single one on the Continent, in Amsterdam.

Sun has taken on GT Capital Management, Lombard Odier, Ivory and Sims in Edinburgh and Actus-Warburg. It has also switched to Morgan Guaranty in London some foreign assets previously held by the bank in New York. Each of these at June 30 had about \$13m to invest.

There is nothing very new about the motives for investing outside the U.S. markets—though the need to minimise the impact of volatile currency markets and take maximum advantage of countercyclical trends among the world's major economies has been perceived much more clearly in recent years.

But these motives need not necessarily lead U.S. pension fund managers to seek overseas asset management. Some portion of assets left with U.S. managers will normally be invested overseas, often through "co-mingled" or pooled funds where the U.S. manager takes assets from different accounts and invests them together.

Ford Motor, for example, presently has about 2 per cent of its \$800m assets invested in foreign markets, all of it channelled through one or other of its 15 domestic investment managers.

Ford is one of more than 100 major U.S. corporate accounts handled by Alliance Capital Management, an investment manager based in New York and handling about \$10bn

funds from the U.S. private sector by the end of June.

Alliance, which has an office in London as well as six in the U.S., has acknowledged the new regard for international management among U.S. treasurers. Earlier this month it flew all of its U.S. professional staff to London for an intensive session on foreign markets addressed by a host of City and political dignitaries, including Mr Edward Heath.

Fortunately for UK institutions, this kind of commitment to a global approach to investing still seems unusual in the U.S. Many fund managers still show a kind of fortress mentality, says Mr David Feldman, assistant treasurer at American Telephone and Telegraph where they have begun a final selection process to choose additional managers for a foreign investment programme.

Foreign managers

A.T. and T. has pension funds of no less than \$35bn. The company has 110 domestic fund managers and to date has contracted no part of the total directly to foreign managers. But this is now set to change "before too long" and A.T. and T. believes 5 per cent would be a sensible target for foreign management, to be achieved over a number of years.

Many candidates institutions have approached A.T. and T. over the past few years. The company says it has not yet made a decision on the matter. It is a financial centre of Europe as well as many fund managers in London and a few in Edinburgh. It feels that a maximum of six managers would be appropriate and aims to make the final choice next year.

Another U.S. company one stage ahead on the same road is American Airlines. It last month announced the choice of Morgan Grenfell, Rowe Price, Fleming and N.M. Rothschild. On October 1 it allocated \$40m to them and a further \$10m will be passed over on November 1. The total represents just under 5 per cent of the \$1.3bn held by the company's pension funds at the end of August.

Mr Jack Pope, American Air-

Brahma bulls trot past New York's Subtreasury Building as part of a television commercial for an investment firm.

lines' treasurer, explains that the company did not deliberately choose London managers. It started with a list of 35 candidates, including 15 on the Continent. Then a shortlist of five institutions led to the three successful competitors—which all happened to be based in the City.

AA will keep a close eye on their activities, the foreign management idea appears fruitful after "perhaps" a year or two, the company might expand its commitment, which it feels is consistent with a general move towards the concept of more specialised managers on the domestic front at the same time. Mr Pope has no idea yet what proportion of its pension funds could eventually be managed outside the U.S.—but he says he would not be comfortable with "more than 20 per cent."

AA has stipulated the various non-U.S. markets in which it would like to see its funds invested and has assigned a range of 40-80 per cent for Japan. This seems to "conform" with a general emphasis upon the Japanese market by U.S. pension funds looking abroad.

Even this prudence on the importance of Japan, however, does not appear to be impairing the attraction of London-based institutions as the controlling managers—though it does perhaps give important advantages to those like Rowe Price-Fleming who are seen to offer in-house expertise on the markets of the Far East generally.

Duncan Campbell-Smith

Tighter regulations in HK

EYEBROWS ARE still raised when the IOS or Grand Debacles are mentioned. Unit trust managers in Hong Kong, but for the most part the ghosts of infamous funds past have been exorcised.

The 76 unit trusts managed from Hong Kong now boast assets of about HK\$6 to 7bn, with an estimated half of that being claimed by unit trusts actually domiciled in Hong Kong. The other half are the assets of unit trusts registered in Hong Kong but domiciled in one of the prominent 11 offshore tax havens around the world.

In 1970, unit trusts managed in Hong Kong had estimated assets of HK\$100m and, by 1978, HK\$500m. The tremendous growth of the industry since then can be attributed to several factors, according to Mr Pearson, managing director of Fidelity International Investment Management (Hong Kong).

"Hong Kong is probably the most efficient and inexpensive place to establish unit trusts and mutual funds," he says. "Legal fees tend to represent 80 per cent of start-up costs and in Hong Kong, standard offering documents and trust deed agreements are available through the secretary of the committee on unit trusts, reducing that cost considerably."

Additionally, it can take up to three or four months to establish a unit trust in other offshore centres, but Hong Kong's famous efficiency reduces that time significantly. Mr Pearson says, "In my own experience I have seen a fund established in six weeks, from concept through authorisation, and I think it's a world record."

Still another advantage is that Hong Kong's code enables the fund to borrow up to 20 per cent of its assets for investment purposes and the managers are entitled to amortise the costs of establishing the funds in Hong Kong over a period of up to five years.

There are other reasons for fund managers to come to Hong Kong. The colony is close to Japan, Australia and the growing economies of the Asian countries (6 per cent to 10 per cent annually). It has a well-established trade and communications infrastructure and a laissez-faire economic philosophy with minimal government regulation.

Fund managers are relying on Hong Kong's traditional policies of minimal regulation and moderate taxation to continue. Currently, however, Hong Kong's unit trust taxation policies are the subject of some consternation among government officials, fund managers and unit holders alike.

The controversy arose with the Inland Revenue's determination that unit trusts are subject to Hong Kong's profits tax

(currently 16.5 per cent for companies) if the unit trust could be deemed as having a main business to be that of an "habitual trader" of securities in Hong Kong. The difficulty stems from the fact that the securities ordinance does not specify what an habitual trader is.

The ramifications of such a decision would be far-reaching. Both trustees and the investment management of unit trusts are already subject to the normal profits tax as Hong Kong corporate entities, but to assign an annual profits tax to the unit trust itself would significantly reduce the value of units owned by investors. Further, the Inland Revenue contended that the amendment was intended to be retroactive to the inception of the unit trust in Hong Kong.

The other source of contention is a stamp tax. Individuals and institutions have accepted the stamp duty tax of 0.3 per cent imposed on the gross market value of shares when bought and sold on Hong Kong exchanges, but a recent attempt by the Government to consider unit trusts authorised for sale and redemption in Hong Kong as Hong Kong securities created a renewed storm of protest from the financial community. As noted by a number of Hong Kong fund managers, solicitors and auditors, the effect of such legislation would be to damage Hong Kong's name as the region's pre-eminent financial centre.

Singapore

The arguments given were that many of the funds would move to Singapore and any new funds looking to establish headquarters in the Far East would be less likely to choose Hong Kong. In addition, the corporate profits tax now paid by Hong Kong-based fund managers and Hong Kong trustees would be paid to another government. Unit trusts are also providing direct and indirect employment for a large number of Hong Kong residents who are also paying income tax.

Fund managers are optimistic about the outlook and anticipate that after the publicity and further thought the matter may be settled satisfactorily. Mr Reudi Bischof, director of Schroders and Chartered, has confidence that the Government and the unit trust industry will iron out their differences by working together.

The geographical source of unit holders varies from fund to fund. Much depends on the fund's marketing network. Some fund managers trace their assets to institutions, some to individuals. A diversity of opinion exists as to what portion of the funds are coming from the UK. Mr Bischof puts the figure at 90 per cent, but

other fund managers put the figure at less than 50 per cent.

While some unit trusts are comprised largely of overseas institutional money, the larger merchant banking operations in Hong Kong prefer discretionary portfolio management for portfolios valued at \$50m. In any case, there is agreement that the funds are seeing a growing infusion of Middle Eastern money and North American money as well. The strictures of U.S. securities regulations make it difficult for U.S. funds to set up shop in Hong Kong and the only large presence is Fidelity International, which opened its doors in Hong Kong this year.

Portfolio managers in London, according to Mr Michael W. Banton, director of Henderson Barling Management, are currently advising their institutional clients to put 5 to 10 per cent of their assets in the Far East. As this amount may be less than the minimum a Hong Kong institution might be willing to manage as a discretionary fund, this money often finds its way into unit trusts.

Performance statistics on the Hong Kong-based funds vary considerably, the investment policies of the funds vary widely, although most are equity-oriented. Bond and currency funds and commodity funds are available in limited numbers. Those funds devoted to Australia are generally performing rather badly when compared to funds invested throughout the Pacific basin, or concentrating on Japan or Southeast Asia.

The unit trust industry in Hong Kong may be outperforming world markets, and even Asian markets, but there are still a few thorns from a fund manager's point of view.

Mr Gavin Roberts, managing director of Wardley Investment Services, cites another problem arising from vast capital and limited market potential for absorbing it. "Your flexibility is sometimes limited. Occasionally, we have to start selling or buying a security before we are ready in order to keep the market."

Volatile

Still another uncomfortable aspect of Hong Kong's market place is the 24-hour settlement rule, and then, indeed, there are the volatile markets of the Far East. Mr Roberts describes them as "emotional." He says, "Chinese-related markets tend to have mild swings, to overdo it on the upside and the downside."

Few doubt that the mid-term prospects for Hong Kong's financial growth are extremely good, although the longer term question of the New Territories' lease from the People's Republic of China looms on the 1997 horizon. Fund managers in Hong Kong, however, are more concerned with the immediate market situation, where prices have fallen sharply.

Mr Lawrence, of Jardine Fleming, observes that the recession in America and Europe only amounts to a slower rate of growth in Asia. "In many ways, Asia has grown more independent with its growth. We have an abundance of natural resources in countries like Malaysia, the technology in place, the Japanese services and communications infrastructure in Hong Kong and Singapore, and huge potential markets in the People's Republic of China."

Katherine D'Arcy

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UNIT TRUSTS

INTERNATIONAL FUND MANAGEMENT VII

UK discussions on controls for investment

THE LAISSER-FAIRE climate within which professional investment management has developed in the UK could be about to change. Until recently this new growth area within the financial services sector has been largely ignored by the UK statutory authorities, notwithstanding the massive three-year study by the Wilson Committee on the Financial Institutions which reported nearly 18 months ago.

The Wilson Committee focused on the transfer of shareholder power from private individuals to financial institutions in the past two decades and recommended legislation to control at least one major power base, the pension funds which control assets of upwards of £50bn.

Government, however, declined to find the time for a Pensions Act and the pension funds continue to operate with only the barest supervision by the Occupational Pension Board (designed primarily to prevent tax evasion under the disguise of pension plans) and the antique body of trust law.

There is, of course, specific legislation controlling two of the other financial sectors where professional investment finds a natural home—the banks and the insurance companies. But the Acts which monitor those sectors were not designed with investment management supervision in mind.

The only other legislation which impinges on the field is the Prevention of Fraud (Investments) Act 1958 which for all its date is basically a pre-war statute aimed at preventing old-fashioned share pushing.

The PFI specifically excludes from its sphere of influence the like of stockbrokers, insurance companies and merchant banks which handle other people's investments. It concentrates instead on the unit trust movement, just beginning when it was enacted, and licensed dealers in securities.

It controls the unit trusts through a division of the Department of Trade which has the power to withhold or withdraw authorisation from any unit trust whose structure it disapproves of or whose management it believes falls short of a good standard. The powers are rarely used except in persuading new unit trusts to comply with recognised structures on inception.

Control over independent dealers in securities is even more minimal. Each dealer must obtain a DoT licence but that is a simple matter of paying £500 and producing two references and a hitherto clean record (or none) in investment.

The City has been aware for some time of the potential problems which could occur with the growth of the number of investment managers and the groups bound only by dealing licences. The Bank of England encouraged the formation of an Association of Licensed Dealers in Securities with its own code of practice, and reserved a seat on the Council for the Securities Industry (the City's top non-statutory watchdog) for it. At the same time, however, it believed that this form of control would need to be backed up by tighter legislative controls.

Chain of scandals

In 1977 there was some talk of revising the PFI Act and a discussion paper was circulated, but nothing came of it. Government had other preoccupations. Now a chain of scandals has given the reform lobby renewed strength and forced the current Government to reverse its decision not to review the PFI. Professor Jim Gower, the DoT's legal consultant on company affairs, has been set to studying the PFI and determining whether new legislation is needed to replace it.

For the first time the Government is looking specifically at investment management and investment advisors as a whole instead of just isolated corners of the field such as unit trusts or licensed dealers.

The impetus for Professor Gower's study, which is already expected to take at least three years to bear fruit, was a series of crashes involving licensed dealers, or rather independent investment management groups controlled only by the PFI licensing requirements. The most notorious was the firm of Norton Warburg which collapsed early this year owing money to a wide range of private clients including a famous pop music group and some former employees of the Bank of England.

More recently there have been arrests at Miller Carnegie, an infant investment management group specialising in commodity and futures dealing for clients.

The problems were not confined to these fringe operators, however. In mid-summer the Stock Exchange took the unprecedented step of suspending an entire firm of stockbrokers, Hallday Simpson, halfway through a major investigation into its relationship with pro-

fessional institutional dealers. The investigation had been requested by one of the leading unit trust houses, Chieftain, which had sacked its investment manager. Within weeks the Stock Exchange had approached Arthurnot Latham, one of the elite accepting houses, which promptly suspended its two senior investment managers responsible for its unitised and direct fund management division. The two men have since resigned.

The Stock Exchange study continues and is not expected to reach its first report stage until Christmas. It is widely expected to uncover considerable weaknesses in the control of dealings between professional investment managers and agents.

Already, however, the Stock Exchange has moved to tighten up its own rules which govern members of the exchange. In June it introduced a set of strict procedures which must be followed before stockbrokers contract to provide discretionary management of clients' funds.

The Council for the Securities Industry (CSI) has also been active in similar self-regulatory work. Earlier this year it published a code covering the personal dealings of fund managers and recommended that every investment house impose it as an in-house requirement.

Clauses

More recently it drafted a paper entitled Rules for Investment Management containing 49 clauses covering every aspect of management from the degree of permissible discretion to sources of fees, dealing practices, and the amount and frequency of information to be disclosed to clients.

The paper, unfortunately, has been somewhat wrong-footed by the Government's sudden decision to call in Professor Gower to make a full investigation of the field. Before it did this, officials in the Department of Trade had indicated that although the basic legislation was unlikely to be revised, there was a chance that the regulations controlling licensed dealers might be tightened.

The CSI's paper was a response to that hint. It drew heavily on the Stock Exchange's new rules for discretionary management by stockbrokers, and the code of practice of the newly formed Licensed Dealers' Association. By its nature, however, much of its content applies to any type of investment manager and it is difficult to see why it should be imposed on licensed dealers alone and not on all investment groups.

For this reason the established investment institutions, particularly the merchant banks, have given the draft a hostile reception and it is now not likely to be submitted to the DoT without considerable revision or even a complete restructuring.

Both within the self-regulatory authorities, therefore, and within Government there are indications that the investment industry will come under deliberate and detailed control. The question now being raised in City luncheon rooms where investment managers meet is whether the drive for control will spawn a formal police force to supervise the industry, along the lines, say, of the U.S. Securities and Exchange Commission.

Traditionally, Government has been content to draw up broad legislation which leaves the daily supervision of markets, companies and the financial sector to the non-statutory bodies such as the Stock Exchange, the Accountancy Associations and the Takeover Panel. This relieves the statutory bodies of the expense of positive policing by a Government Department. It has also meant that rules can be altered within the delays inherent in reviews of statutory legislation.

There are no indications that the Government has lost sight of these two considerable benefits of self-regulation rather than statutory control, but the City harbours vague fears that Professor Gower's investigations may force him to recommend a more hands-on approach by Government.

The problem is that investment management is not nearly so homogenous a service industry as, say, banking, stockbroking or insurance underwriting. It is spread throughout a wide range of established institutions and a growing number of independent specialist bureaux. It is not necessarily located in the City. The latter's traditional power to regulate its own members, therefore, might be much less potent in the investment industry, and the formation of a self-controlling association might founder on the conflict of interests between potential member groups, and their lack of a common location.

If this is so, and if Government continues to want tight control over the sector, the City fears a governmental police force might be inevitable.

Christine Moir

Move to loosen constraints on U.S. banks

A FUNNY THING is happening to the Glass Steagall Act, the law passed in Washington nearly 50 years ago to separate the investment management functions of U.S. commercial and investment banks. Legislation is now being introduced in both the U.S. Senate and House of Representatives which could mean a radical change as to who can engage in fund management activities.

The Glass Steagall Act, introduced by Senator Glass and Steagall in 1933, was passed in the Roosevelt years as a part of sweeping bank legislation designed to protect depositors, investors and the U.S. economy. The law prohibits commercial banks from underwriting corporate securities while it states that investment houses are not allowed to take deposit money.

In broad fund management terms, however, there is another major stimulus behind the new legislation. The growth of money market mutual funds over the past couple of years has drained deposits away from commercial and savings and loan institutions. Many commercial banks in the States feel they are restricted by law from introducing their own money market funds while non-banking institutions such as Merrill Lynch can reap large profits from this investment fad.

Under the new "omnibus" banking legislation, commercial banks, savings and loan groups, credit unions and others will be allowed to operate investment companies — including money market funds. One key staffer on the Senate Banking Committee explained: "It is no longer appropriate to restrict the activities of banks while non-banks perform investment functions traditionally undertaken by deposit institutions."

A number of banks argue that their trust accounts already give them a wealth of experience in investment management. Said a Congressional advocate of the new legislation: "You've got to open up these activities to banks or they'll be out of the game."

One major argument against changing the laws is that there is still an inherent danger in allowing commercial banks to operate in the investment area. The danger stems from the possibility of a concentration of financial resources which could limit competition; there is also concern about the financial risks to depositors of allowing major fund management by banks.

Several Federal agencies which regulate banking. These include the Federal Reserve, the Federal Deposit Insurance Corporation, the Federal Home Loan Bank Board and the Controller of the Currency. With the growth of money market mutual funds the SEC has seen its role expand somewhat, but the legislation would not necessarily mean that the SEC would regulate bank dealings in the investment area.

For the investing public, whether this be the private customer or the institutional investor, the opening up of bank investment companies could be quite a stimulus to the market. However, the nagging worries about the long-term implications of the move are not likely to go away.

The plan in Washington is for a series of hearings to be held in the House and Senate. This is a standard procedure and will allow the Reagan Administration an opportunity to express its views through official testimony. Likewise, the banks and the security houses will also visit Capitol Hill to present their views.

No action is expected to be taken before Christmas and it may well be early next year before the Congress votes on the proposed legislation. But the need for a review and a number of changes in the existing laws seems to be recognised by all parties concerned.

Alan Friedman



Crowds outside the New York Stock Exchange in 1929. The proposed legislation would loosen restrictions placed on banks by the Glass Steagall Act after the stock market crash in 1929.

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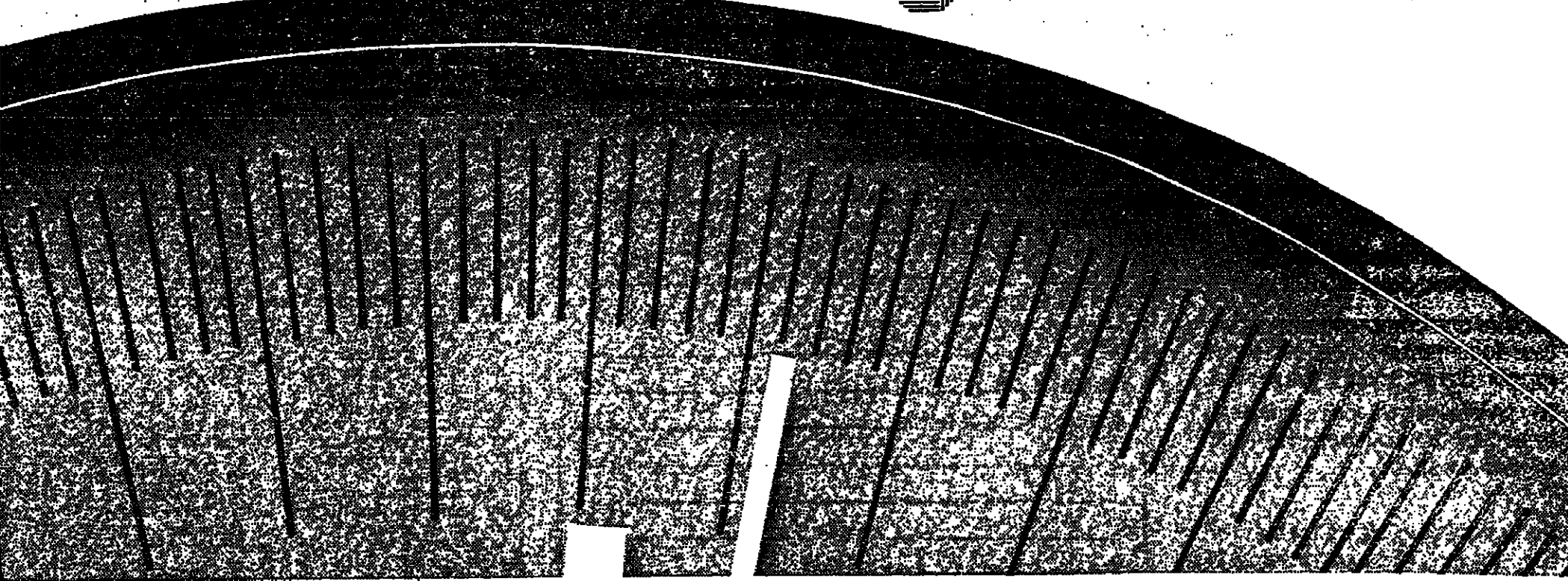
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INTERNATIONAL FUND MANAGEMENT VIII

Investment trusts take on new lease of life

IF SOME influential government advisers are perhaps regretting the decision to abandon exchange controls, investment trusts are certainly not.

That historic and unexpected move in October 1979 admittedly caught some of them with a lot of worthless dollar premium on their books—and thereby depressed asset values in the short term. Once the initial shock had passed, however, trusts gradually started to exploit the new freedoms by moving more money overseas and by developing new expertise in stock markets outside the UK.

Today, according to stockbrokers Wood, MacKenzie, some 44 per cent of investment trust portfolios are invested overseas, compared with perhaps 30 per cent before the lifting of exchange controls. This gives trusts a truly international flavour and has helped establish an identity which for years many have conspicuously lacked. Admittedly the discount, the traditional measure of stock market sentiment, once again languished closer to 30 per cent than to 20 per cent, but this masks a new confidence at least among the more enterprising management groups.

How else can you explain the spate of new issues over the last 12 months, the proceeds of which (new companies and rights issues) amounted to some £120m?

Unthinkable

Two years ago this sort of sum would have been unthinkable, with most commentators and analysts predicting if not urging a major contraction in the sector through utilitarianism or takeovers. As a result of these there has in fact been little net new money added to the sector. Trusts until recently were still living in the shadow of the 1974 bear market—when in many cases asset values actually vanished completely. Up to about 18 months ago pension funds were still gratefully taking advantage of shareholders' disillusion by launching the occasional cheeky bid.

The change in sentiment cannot just, of course, be attributed to the abolition of exchange controls. Investment trusts have always been international investors, if not always on such a large scale, and the feeling in the early days following the removal of exchange barriers was that some institutional shareholders would decide to take overseas investment management more seriously and tackle it themselves. As a result, the theory went, they might prove to be net sellers of investment trust shares.

Many investment trust managers look back to the 1980 Finance Act as an important watershed. This abolished the old capital gains tax liability on investment and unit trusts and at the same time removed the fiscal drawback of the former as an investment vehicle for non-taxpaying investors like pension funds.

Increasing awareness of this technical improvement and the enthusiasm of both private and institutional investors for overseas markets combined with the strong showing of world stock prices made 1980 a year for investment trusts, to remember.

The Financial Times Actuaries All Share Index (net income reinvested) was up by almost 33 per cent over the year and even Wall Street (the S and P Composite gross income reinvested) and Tokyo (the Tokyo New SE gross income reinvested) were up 23 per cent and 18.8 per cent in sterling terms. Helped by a narrowing of the discount, however, investment trust share prices leapt ahead by 53.9 per cent, almost half their gain of all the previous four years.

But new issues have only been acceptable to investors because the managers making them have offered their expertise and know-how in areas which are well defined and, it must be said, currently fashionable. Energy (last year), technology, small companies, the Far East and (most recently) biotechnology are the sort of buzz words that make the average institutional fund manager's mouth water. Independent Investment Trust (from Ivory and Sims), New Darien, New Tokyo, Murray Technology and Stewart Enterprise, are examples of vehicles floated off at asset value when in most cases existing trusts in the same management group were standing at substantial discounts.

As a result many observers wonder why investors think the new companies are going to be better run and why share prices in due course will not reflect discounts on net asset values. The answer is by no means obvious but a major reason for the success of new issues is better marketing. Investment trusts rightly point out today that in 1972—the last time there was a spate of new issues—the public was clamouring for global money management with perhaps a strong UK emphasis. Trusts' good overall performance in the previous 10 years was thought sufficient to justify the launch of new funds and indeed they were eagerly snapped up by investors.

The recent batch of new issues reflect changed market conditions. Realising that their image as the general portfolio managers had been tarnished by bear markets and in some cases made obsolete through steady net selling by the private investor, trusts have mostly looked for a new role as specialists in areas which their institutional shareholders are unable or unwilling to research on their own account. Little has been left to chance. The chosen objectives normally reflect proven expertise in a currently fashionable area and the placing of substantial chunks of the new equity beforehand illustrates the care taken to ensure success.

Without the abolition of exchange controls and the resulting enthusiasm for overseas investment it is doubtful whether the investment trust structure of the sector, and which are still punished by a poor rating.

What has happened is that investors are now much more discerning, concentrating on the relative attraction of different management groups, and the assets in their portfolios rather than small discrepancies in discounts.

As Mr. Ted Sellers, of stockbrokers Laing and Crisp, points out, the difficulty at the moment is choosing between those trusts which are doing something exciting—but which have already been rated—and those with wide discounts which look out of line with the rest of the sector or even vulnerable to a takeover.

The latter is a bit something of a long shot for managers sleep much more easily than they did in the mid-to-late 1970s when predators were rumoured to be prowling any trust with a nice blue chip portfolio.

The motive for pension funds was largely to gain entry into overseas markets and bypass the dollar premium. Now the premium no longer exists most of the really big cash rich funds can happily achieve this objective on their own.

Investment trusts have gained a breathing space in the past couple of years which has helped certain management groups regain their confidence. Others, however, have to justify their existence under new market conditions and may find that if they do not soon do so the pressure for utilitarianism and takeovers will return.

Tim Dickson

BEST AND WORST PERFORMANCES
END-SEPTEMBER 1976 TO
END-SEPTEMBER 1981

Best	Wk. hist. performance per annum	Worst	Wk. hist. performance per annum
Crescent Japan	+20.1	F and C Europe Tr	-7.4
Viking Resources	+18.6	Shires	-5.6
Atlantic Assets	+16.8	Colonial Secs	-2.0
GT Japan	+13.4	Drayton Premier	-1.7
Lanes and London	+12.3	Drayton Consolidated	-1.5
Berry	+10.7	Temple Bar	-1.3
Edinburgh American	+10.4	Drayton Commercial	-0.6
North Brit Canadian	+10.2	London and Lennox	-0.3
Updown	+10.0	BIGIT	-0.3
City and Foreign	+9.9	Montague Boston	-0.2
Northern Secs	+9.9		
Whitbread	+9.9		

† See text.

Source: Wood Mackenzie.

Strategies to limit risk

OVER THE past year the raging controversy over Modern Portfolio Theory has lost some of its fervour. MPT relies upon the efficient market principle: that the current price of a stock fully reflects all the information relevant to future return, and therefore it is virtually impossible to beat the market by concentrating on picking stocks which are wrongly valued in the market. The correlation of the efficient market premise is that future price changes will be independent of the current price and, therefore, current prices cannot be used as a predictive tool.

Acceptance of the theory drives adherents to numerous and valuable conclusions during the 1970s—to the conclusion "if you can't beat 'em, join 'em." If the market is efficient, the best thing to invest in is the market, or rather its proxy, the All-Share index or the Standard and Poors 500.

In that way, it is argued, one will never do worse than the market as a whole. Of course, one will also not outperform the market but for practising fund managers the limitation of such a downside risk is more comforting to have to report and in any case the theory rules out consistently better performance.

Thus index-linking became a major investment strategy. Wells Fargo, the U.S. bank which has been in the forefront of Applied Modern Portfolio Theory, last year claimed to manage about \$4bn of the \$12bn of U.S. portfolios openly index linked.

Three factors must be taken into account: share selection skills; the cost in time and money of switching holdings; and the need to diversify risk.

The premise of MPT—that it is virtually impossible to beat the market—has caused investment managers to start monitoring their "dealers" ability. A number of major institutions have accepted that they have minimal selection skills in, say, the blue chip stocks which are widely monitored by large numbers of analysts. They may also, individually, be weak on analysis in certain sectors. In those cases it makes sense to hold the market weighting in those blue chips or sectors on a passive basis, not wasting time and energy on analysing and choosing stocks in this area.

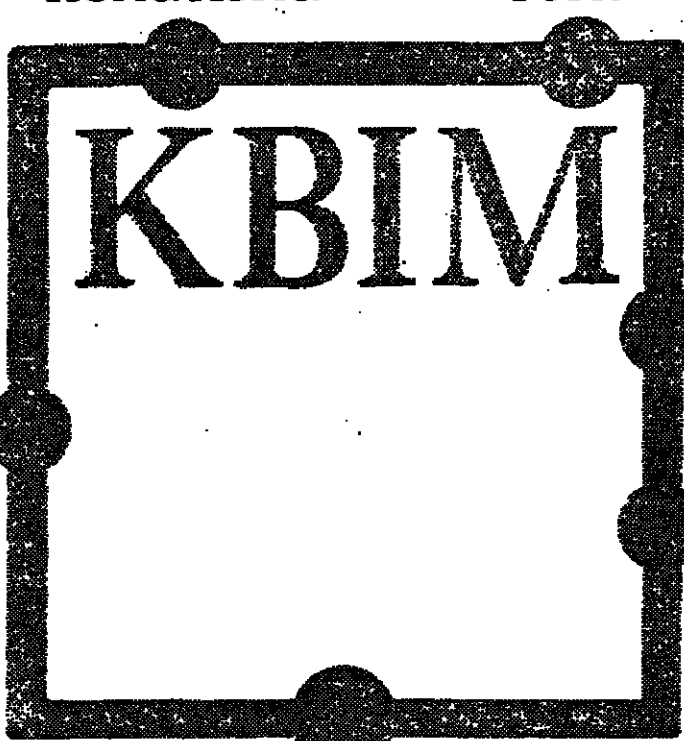
The notion is particularly attractive where it frees scarce manpower resources to concentrate on stock selection in areas where there are visible skills.

Many fund managers have also been driven to reconsider a high level of dealing activity by the simple cost in terms of time and money. For the biggest funds in the UK, whose actions can move markets, the cost is exacerbated by the fact that dealing on a large enough scale to be efficient could drive the market in the opposite direction to the move intended.

These two factors combined have led at least one major pension fund—the Post Office Pension Fund, which is the country's largest—to split the UK equity section of its £3.5bn portfolio into two elements. It now maintains a core portfolio, ultimately expected to represent 80 per cent of the total UK equity holdings, which are routinely held and topped up proportionately, but not actively managed. The remaining 20 per cent is entrusted to discretionary managers who are encouraged to seize investment opportunities which reveal themselves.

GT Management, which claims to have \$1.6bn in assets, managed "worldwide" has adopted a similar approach, which it describes as a "master list" system. Its managers are

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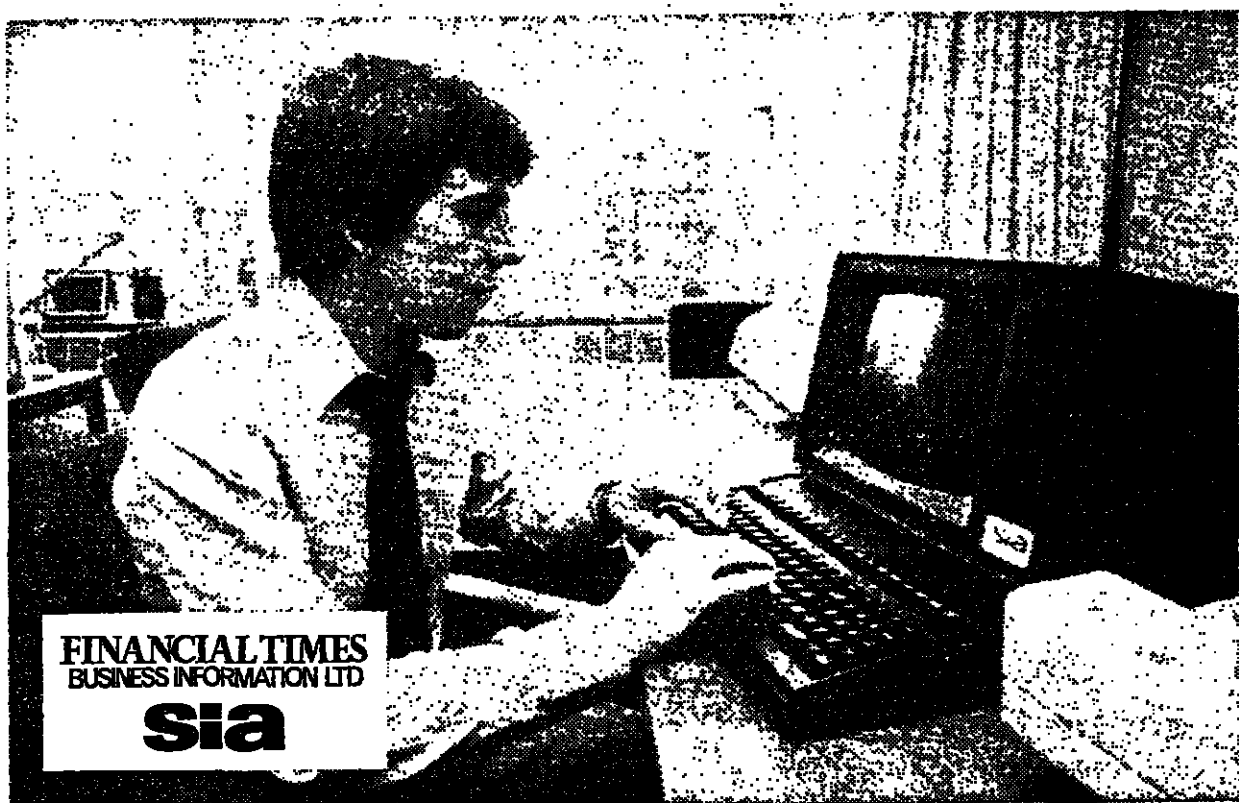
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The big institutions as shareholders

FUND MANAGERS have had a bad press during the last few months. Their whole approach to the long-term investment of funds has been thrown into question by the manner in which the control of a number of large companies has changed hands in the market place in a matter of minutes, seemingly without consideration for anything apart from short-term share price movements.

A couple of pence more than the market price has been enough to persuade certain fund managers to forget the idea that they are anything more than paper-shufflers—and not especially astute ones, at that. More often than not, people who have sold out in a "dawn raid" have missed the chance of a better price at a later date.

Yet there are plenty of major investors who recognise that a shareholding brings with it responsibilities as well as rights. One of the leaders among those institutions who are trying to develop a better understanding with the companies in which they hold shares is the Prudential.

The group is trying to develop a regular dialogue at a senior level with roughly 200 companies. These are made up of the largest companies by market capitalisation, and those smaller companies in which the Pru holds a major shareholding.

The aim is to arrange a meeting about once a year between top management of the company and one of the Pru's five senior investment managers. Further down the hierarchy, individual fund managers would also be expected to be in contact with the companies in which they have a special interest.

Mr Brian Medhurst, the chief investment manager, stresses that the idea is not to second-guess company managers, or to tell them how to do their job. Rather, the objective is to build a friendly and continuing relationship with the two main

aims in view. One is to enable the Pru to make an informed judgment at critical moments in a company's history—at the time of a takeover bid, for instance. The other is to be able to express an informed opinion on those matters in which shareholders do have a legitimate interest. These include board structures, gearing levels, and diversification strategy.

"We want to encourage good management," says Mr Medhurst. "We're not just wanting to become involved at moments of crisis, far from it."

Is it fair for one shareholder, however important, to seek a special relationship with management? Mr Medhurst is in no doubt that to argue otherwise would be counter-productive. A company cannot talk frankly to all its shareholders, and the Pru believes it has a substantial community of interest with other shareholders.

Permanent

The Pru is such a large investor that it is likely to have a more or less permanent core holding in most large companies. In order to be competitive in terms of market performance, it has to be ready to buy and sell shares in individual companies—but since the core holding is likely to remain in its portfolio, it can still retain a continuing dialogue with management.

The Pru's attitude to takeover bids is straightforward. "If a board pleads for its independence, we will normally give them our support if its record is good," says Mr Medhurst. In these circumstances, short-term share price movements are not a prime consideration.

He also argues that market raids by bidders ahead of documentation is contrary to the spirit of the Takeover Code, which is intended to make companies go through the discipline



The Prudential Assurance Company's headquarters in High Holborn.

of spelling out their bid motives, and of explaining how their move will affect other interested parties, like employees. Investing institutions are only paying lip service to the Code if they are willing to sell out in a market raid, says Mr Medhurst, who as a member of the Council for the Securities Industry helped to frame the new measures which limit a bidder's freedom of action in the market place.

How successful has the Pru been in its relationships with company management? "We don't want to claim victories," Mr Medhurst says, "but we do believe that our attitude has made a contribution, particularly in the area of board structures."

The Pru is a firm believer in the virtues of non-executive directors. It is hotly opposed to any suggestion of a statutory obligation on companies to appoint such directors. "You could just pick three men off

the street"—but it does whatever it can to persuade managers that at least two or three non-executive directors are a worthwhile addition in any board. However the group is firmly against appointing its own nominees as directors, since it believes that the board would be polarised by such an intervention.

So the Pru supports the plans for a new agency to encourage the appointment of non-executive directors. This, it is understood, is currently being established under the lead of the Bank of England, the Confederation of British Industry, the Stock Exchange, and various groups of City institutions. The chairman is Sir Maurice Lintz, who hopes that the name of the chief executive will be announced towards the end of December, and that the agency will be fully operational by next March. Its job will be to persuade companies to appoint non-executive directors, and to release experienced executives to help other companies. It will also help to bring the two together.

The Pru—like other big institutional investors—has come to the view that it is better in general to develop a direct relationship with companies, as opposed to operating through some central body of institutional investors.

The Institutional Shareholders Committee was set up under the lead of the Bank of England in the early 1970s, but it was seldom able to develop a satisfactory dialogue with company managements. Its interest in a company came to be regarded as a mark of disapproval, and it was seen accordingly by managers as a challenge and a threat.

The Committee's main role today is in fact as a forum at which different groups of institutional investors can discuss general matters of common interest.

committees, which operate within the British Insurance Association and the National Association of Pension Funds, have a more active function. But, as their name implies, they are concerned with matters of shareholder protection—technical matters about particular companies, or general issues within the framework of the Takeover Code or the Council for the Securities Industry. It is not their prime role to assess and influence the quality of a company's management.

Relationships

Mr Medhurst recognises that in a number of respects the Pru is uniquely well placed to build up long-term relationships with the companies in which it is invested. Smaller institutions may not have the resources to establish regular links with companies and, rather than keeping a core shareholding in a business, they may well decide to sell out altogether in hard times.

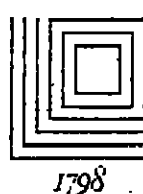
In addition, the trustee and the fund manager are much more closely linked in a large insurance office than might be the case in, say, a pension fund where the management has been delegated to a merchant bank or stockbroker. In the latter circumstance, there may be much greater pressure on the fund manager to concentrate on short-term performance almost regardless of any other consideration.

Yet Mr Medhurst argues that all investing institutions which have considerable freedom in the way they invest, like the pension funds and insurance companies, ought to remember that this favourable treatment has to be justified. Such funds need to be an effective way of channelling the nation's savings into industry—and that necessarily involves taking a long term view of investment.

Richard Lambert

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IX



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Specialist yardsticks to measure performance

AMERICAN fund sponsors have long been used to having a battery of services at their disposal by which they can measure the achievement of their investment managers.

It is only in the past five years, however, that similar organisations have appeared on this side of the Atlantic. They have now proliferated to the point where the Pension Research Accountants Group (PRAC) has recently published a booklet describing all the services on offer in the UK and the basic differences between them.

PRAC identified 10 groups offering some form of measurement service—usually, but not always, for pension fund trustees and managers. The most commonly used, broadly based services are those provided by Wood Mackenzie, the Edinburgh-based stockbroker, which has 350 funds with assets of £25.5bn on its service; Bacon and Woodrow, the consulting actuary, with 200 or so funds; R. Watson & Sons, another firm of actuaries measuring assets of £12.4bn for 150 funds; and Cubie Wood, a pensions consultancy within the Noble Lowndes insurance group, which measures 450 portfolios.

As the services have developed so their degree of sophistication has also increased. In the past year three major developments were observable: the inclusion of a property measure; the refinement of weighting techniques; and the introduction of international measurement services.

Benchmark

Property has always posed an enormous problem for precise computerised measurement. Unlike gilt-edged securities or equities there is no continuously observable market which can provide a benchmark for individual fund performance. In recent years some of the major surveying firms—Jones Lang Wootton, Richard Ellis, Michael Laurie, Hillier Parker May and Rowden, and more recently Mason Phillips—have begun to formulate indices of property rents and/or capital growth.

For some time the more broadly based measurement services refused to incorporate property into their systems despite the fact that this distorted the overall picture for UK pension funds which on average have a sixth of their assets in property and sometimes as much as a third.

The problems lay in accepting the indices as true reflections of the market. All have some degree or other of subjectivity and artificiality. Even worse, the data supplied by the funds on property were both subjective and based on widely differing valuations.

Some progress has now been made in standardising the data submitted by the individual funds and while the indices still lack full credibility they too have been refined to the point where they can be accepted in

the absence of anything better. Controversy is not restricted, however, to the property sector. It also occurs in the basic measurement services which monitor equities and gilts, particularly if the measurement of a fund's performance is made against the FT indices. The rate of return on a growing portfolio will be influenced by the timing and the amount of its cash flow, both of which can distort the comparison with an index.

The organisations offering measurement systems are now deeply embroiled in the refining of weighting calculations which can eliminate those distortions, but they are far from agreeing with each other on either the appropriate calculations (and their frequency) or even whether the money-weighted approach is more practical than a time-weighted system.

Another area which continues to give rise to problems is the measurement of international portfolios. The diversification by UK funds into international securities and property is now well established.

The necessity to monitor their performance is obvious. Several U.S. specialists already exist which provide international measurement services, two of the leaders being Intersec and Frank Russell, both specialists in pensions consultancy.

In the past year several UK groups have also extended their services into the international field. First among them was Wood Mackenzie, closely followed by Bacon and Woodrow.

If there are problems in adjusting the returns on domestic portfolios these are many times magnified in the international arena by the need to eliminate currency distortions both at the time of investment and on consolidation into the base currency used for the fund's annual report.

Furthermore, there are few useful benchmarks. It is possible to evaluate a portfolio of securities held in one country against the local index in most of the world's major markets, although some of the local indices have visible flaws.

Capital International, a U.S.-based research group, offers a World Index which most practitioners accept, like the UK property indices, in the absence of anything better. But the index cannot be simply applied. Several adjustments have to be made before it can be used as a differentiator between domestic and international portfolios.

When it comes to fixed interest and bond investments in foreign currencies, moreover, all benchmarks disappear. There are simply no acceptable indices for such securities to compare with the FT-Actuaries Gilts indices.

The measurement systems discussed so far attempt to assess a manager's performance against either the market or more properly, the index which is taken as the market proxy or against other managers (the league table approach). But there is another way of looking at performance. Trustees and

boards in the U.S. have long been accustomed to evaluating the return achieved by their investment managers against the risk they have taken in obtaining a return.

There are two basic approaches to risk analysis, highly developed in the U.S. but less understood here—possibly, as some opponents claim, because of their irrelevance to the practical needs of UK fund managers.

Volatility

The first of these is beta analysis, which plots the volatility of a particular stock in the market. A share's "beta" is a function of how far it varies from the overall fluctuations of the index. The idea, therefore, is to hold high beta stocks in a rising market, since high betas outperform the market on the way up; and low beta stocks in a bear market, since they are the more defensive stocks which hold their own when the market is tumbling.

If a fund manager or his supervisors are "risk averse," the approach would be to hold stocks with betas which mirror the market, so performance would then rise or fall with the market and neither more nor less.

The problem with beta analysis is that it measures capital gains or losses on stocks, whereas it can be argued, the long-term investor is concerned less with capital movements than with income.

The second approach to risk analysis is to find a "risk-free" investment with a given rate of return against which the return of the fund can be measured. In the U.S. dated Government fixed interest securities are used as the "risk-free" measure. If a fund's investments do not produce more than the return on such securities the risk inherent in buying anything else is not acceptable.

Neither approach has won wide-spread support in the UK, although they are available. The London Business School, for instance, offers beta analysis to subscribers, and Dr Desmond Corner at Exeter University is developing a system for measuring unit trusts which highlights their performance after adjustments for the beta ratings of their holdings.

Risk-free comparisons have largely been avoided because it is argued that pension funds' long-term liabilities have forced them away from monetary assets into equity-type assets intended to match the growth in salaries of future dependants. Matching against Government fixed interest stocks, therefore, was regarded as irrelevant until recently and no other suitable asset was available.

Measurement of Investment Performance for UK Pension Funds by PRAC. Published by CARL Communications, 60 Thames Street, Middlessex TQ16 6AE. Price £2.50.

Christine Moir

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INTERNATIONAL FUND MANAGEMENT X

Indexed stocks pose a challenge for managers

UNTIL THIS year index-linked investments, confined as they were to the small savings of the elderly, have been on the periphery of the investment scene. But with the Government likely to complete at least £4bn of index-linked funding in the current financial year (and it could yet be much more) the investment community has been faced with the first stage of a revolution.

The tax problems involved in selling index-linked gilt-edged securities other than to the tax-exempt pension funds have, however, meant that indexed assets have yet to find their proper place within the spectrum of investment opportunities.

The first two issues of indexed gilts, a 15-year stock launched last spring and a 25-year variant issued in the early summer, could only be held by pension funds. This meant that the value of the stocks—and thus the real rate of return generated by them—was determined by the actuarial requirements of pension funds.

Initially, the first stock boasted a certain amount of rarity value, but by the time the second issue came along the dominant factor was that the actuaries insisted that a real return of close to 3 per cent was required if pension funds were to remain solvent on the basis of existing contribution rates. So both the stocks, which carry index-linked coupons of 2 per cent, have gone to significant discounts to their nominal values.

The issue of these limited amounts of indexed stock has not yet transformed the management of the typical pension funds portfolio. This could not happen when the two stocks represent less than 2 per cent of the total value of assets held by UK pension funds. However, even with indexed issues on such a limited scale it is possible for small, specialist pension funds to buy these stocks heavily and use them to secure index-linked benefits. One or two insurance companies have offered such schemes on the self-employed market.

For the moment these may seem a rather expensive way of buying a pension, and with only two stocks in issue the spread of maturities leaves a lot to be

desired. However, it is the first stage towards the ideal—so far unattainable outside the public sector—that the pension scheme beneficiary should be able to anticipate that his benefits (after retirement, as well as before) are secure against erosion by inflation.

For fund managers, the challenge posed by the indexed stocks is that for the first time there is a risk-free yardstick against which their portfolio performance will be judged. The normal pattern is that funds buy a spread of various types of investments like UK equities, properties, fixed coupon gilts and foreign securities, and hope that in the long run this generates the required rate of return over the above inflation.

If the real returns on these other types of investment look like slipping, then at least there is now an alternative.

Outside the privileged tax-free zone of the pension funds, index-linked securities would probably be judged attractive on a lower return. This is because income tax and capital gains tax significantly reduce the real returns which can be achieved on competitive investments. The taxes on gilt-edged dividends, or on gains on share dealing, often mostly represent inflation taxes rather than charges on real gains.

Granny bonds

As far as the small saver is concerned, a much lower return is available on the index-linked national savings certificates once known as "granny bonds" but now available to all sections of the population. Significant sales have been made over the years on the basis of a real return which is only of the order of 0.5 per cent.

For most of the time, this real return has still been much better than the negative real income on alternative small savings like building society share accounts or clearing bank seven-day deposit accounts. However, the index-linked certificates are rather less convenient and liquid, and there have been fairly severe limits on maximum holdings—though these have now been increased to £3,000 a head.

It was only at the beginning of last month that the index-linked certificates became uni-

versally available so it is too soon to judge how successful they will prove. For tax reasons, they should be very attractive to those paying high rates of income tax. It is also true, however, that real rates of interest on other kinds of savings instruments have recently been rising sharply, so the attraction of a secure nil return is by no means as great as it was a few years ago when the real rate of return on a building society deposit was often of the order of minus 10 per cent.

No doubt investors' keenness to seek an inflation-proofed foothold will depend very much on the climate of opinion about the future trend of the inflation rate. At present there are no widespread fears that inflation will accelerate significantly, even though it is proving disappointingly slow in coming down further.

It could look different, however, if sterling continues to be weak and the Government loses control of the next pay round, or adopts more overtly inflationary policies.

For fund managers faced with a choice between indexed and non-indexed investments, the job will be to play off safety and a low return against risk and, with luck, a higher return. In non-inflationary times in the past investments like Consols provided the safety-first element in portfolios, though in recent times inflation has turned traditional gilt-edged into really quite speculative investments.

The biggest challenge, perhaps, will be faced by the unit trusts if indexed gilts become available to all. Then it will no longer be enough to argue that units represent some kind of hedge against inflation—a big selling point in the 1960s and 1970s. Units, being obviously risky and volatile in value, will have to offer investors the prospect of a decent extra return over and above the rate of inflation.

Certainly fund managers will have to monitor their performance very carefully against the inflation rate. It will no longer be so easy to present crude monetary gains as somehow representing "growth" if this growth is nothing more than a monetary illusion.

Barry Riley

Sterling moves to pastures new

THE LAST two years have been a time of rapid change for fund managers in charge of short-term liquidity deployment in investment institutions and industry—and for small investors as well.

Two factors have made this period a time of profitable opportunity laced with many potential pitfalls. First, the ending of exchange controls in October 1979 opened up the full array of investment possibilities in short-term deposits in foreign currencies to British residents previously blind to many of the more interesting colours of the worldwide financial spectrum.

Second, the massive interest rate-induced shifts of the dollar against sterling and other important European currencies over this period—one of the most turbulent since the breakdown of fixed exchange rates a decade ago—have sharply increased the opportunities for both profits and losses.

There are now signs that some of the more extraordinary features of the period are about to end, following the gentle decline in short-term US interest rates and the reversion to

more normal levels for the dollar over the past month. At the same time, though the weakening of sterling and speculation that the lifting of exchange controls two years ago might not prove permanent have led to warnings from at least one well-known corporate treasurer that cash managers should take anticipatory action now to protect themselves in the event of any reimposition.

Managers also need to stay abreast of new techniques for deploying short-term investments. They need to look for both flexibility and profitability in the tricky job of matching financial assets to tax positions, general commercial exposures and the structure of the company.

One of the possibilities attracting the most attention is investment in the financial futures market, pioneered in the U.S. and due to start in London next year. Financial futures allow investors to hedge future commitments in interest rates and foreign exchange—a kind of insurance policy against wild and potentially ruinous fluctuations in currencies and borrowing costs.

There has been no doubt of the enthusiasm of corporate treasurers to build up short-term currency stocks following the exchange control removal. According to the Bank of England, most of the £50n increase in foreign currency deposits held by UK residents in UK banks between end-September 1979 and mid-1981 was attributable to industrial and commercial companies and financial institutions.

Loophole

Many corporate treasurers have also been quick to take advantage of another loophole which opened up after October 1979: they have been able to build up deposits of sterling in banks in European financial centres such as Brussels, Paris and Amsterdam, the so-called Eurosterling market. These banks offer a slightly higher rate of interest compared with deposits in the UK.

The major impetus to the growth of foreign deposits has been high interest rates abroad—particularly on dollars—and the opportunity for capital appreciation which set in follow-

ing the decline in sterling from its peak above \$2.40 at the start of 1981. The Bank of England believes that growing international business and the increased desire of companies with outstanding currency debts to cover their liabilities have also contributed to the rise. Many companies and investment institutions these days deal directly on the wholesale money markets. They have fully equipped dealing rooms resembling those of banks—and can consequently take speedy advantage of profitable shifts in interest and currency rates in London and other financial centres.

As a further way of refining their techniques, treasurers in Britain have been treated, during the past year or so to a bombardment of publicity on the potential uses of financial futures. By buying or selling, say, Treasury bills, a short-term sterling certificate of deposit or D-Marks at set rates for three or six months forward, fund managers can "lock in" the cost of the transaction and guard against unfavourable rate trans-

The London International

Financial Futures Exchange is due to open in the Royal Exchange building, probably next autumn. So far corporate treasurers have shown moderate interest, but they are unwilling to "take the plunge" towards active participation straight away. That may change if the market proves that financial futures can make a valuable contribution to corporate and greater investment efficiency.

An even greater shock to the nervous system for many fund managers may, however, take place if the exchange controls abolition is reversed at some point in the future. Mr. Archie Donaldson, the deputy treasurer of Imperial Chemical Industries, who is in charge of ICI's day-to-day international money management, has already pointed the warning in the wall.

He warned during the summer that controls could be reimposed at short notice by either the present Government or the next. And he advised company finance managers to take measures "while there is still freedom to do so" in preparation for the possibility.

David Marsh

Increasing interest in commodities

INSTITUTIONAL FUND managers are mostly content to choose from the wide range of equity, property and fixed interest opportunities available round the world. These are income earning assets which provide a steady flow of money to pay the benefits of their policyholders (if they be insurance companies) or members (in the case of pension funds).

The disappearance of exchange controls has undoubtedly widened equity horizons in the last couple of years and there are signs that certain managers are showing an increasing interest in non-traditional areas such as commodities and currencies. New funds have been launched recently in both these spheres often with the private investor in mind but managers of a number of institutions have also been attracted.

Commodities and short-term foreign currency deposits, many would argue, are not the most suitable investments for a pension fund or insurance company. The old school certainly would say that, like the much-publicised works of art, which one or two big funds have stashed away in their

basements, commodities do not produce any income (indeed there is a potentially negative effect if you take into account storage and insurance costs) and that, while they provide one way of making money, they are unnecessarily risky when set against the underlying aims of the funds.

In addition pension fund trustees (notably trade union representatives) can understand and sympathise with the idea of putting money into a metal bashing enterprise but when it comes to trading cocoa and interest rate futures an inevitable suspicion arises.

Forbidden

Unit linked life insurance companies are forbidden by the Department of Trade to make certain types of investment (among them commodities) but traditional companies and pension funds are legally free to put their money where they like.

The large insurance companies and pension funds tend to have their own in-house specialists in mining stocks and commodities and are generally reluctant to seek out-

side help when it comes to commodities. But a number of medium-sized institutions who nonetheless do their own management are not so well covered here and some tend to look around for outside support.

There are a wide range of specialist funds on the market, ranging from the necessarily cautious authorised unit trusts (which are only allowed to invest in commodity shares) to the more risky offshore funds whose assets are in physicals and therefore spend a lot of time arguing the long-term case for commodities.

The biggest and probably most conservatively managed offshore fund is the N. M. Rothschild Asset Management Old Court Commodity Trust which is currently around £28m. As a general rule the portfolio is 50 per cent invested in commodity shares with the balance in physicals. It is never geared and although options can be written it is not allowed to go short. A slightly more risky alternative is the \$31m Rothschild Old Court Dollar Commodity Fund, which is about 25 per cent in shares with the rest in physicals.

Rothschild's Mr. John Gittings says that the majority of holders (especially in the dollar-denominated fund) are institutions and that, especially in the past couple of years, there has been increasing interest from medium-sized self-managed pension funds and insurance companies. "The amount they put in is only a small chunk for them but institutions are realising the opportunities to be had in specialist situations."

Offshore

Save and Prosper also has a conservatively managed offshore commodity fund which is not permitted to go short but it can gear up to one and a half times the value of the fund.

At the riskier end are the funds run by Bishopsgate Commodity Services: Armac, Count and Canbro. The latter was particularly devised with small institutional holders in mind.

Another popular investment area has been straight short-term currency deposits and funds, which have sprouted up particularly in the past few months. These have mainly been marketed to private inves-

tors on the grounds that the sharp fluctuations provide opportunities for those who can read the future to make significant gains. Uncertainties in the UK and overseas equity markets and the fact that interest rates in many countries have been offering an attractive real return have encouraged demand for this type of vehicle.

Many institutions take the view that they are getting exposure to currency through their overseas equity and bond investments and do not therefore view currencies as a separate investment area.

Scottish Amicable, on the other hand, is an example of a company with a more sophisticated approach. Although it stresses that currency management is subordinate to traditional long-term investment it does take separate decisions when it feels that certain currencies are over- or undervalued. "We try to look forward to what we are going to be doing in overseas markets in the future so that if, say, we intend to buy U.S. real estate we have currency in hand at a good price," said a spokesman.

Tim Dickson

GOLDMAN SACHS CAPABILITY: CONTINUING AS THE WORLD LEADER IN COMMERCIAL PAPER.

We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Air Products and Chemicals, Inc.	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Allstate Savings and Loan Association	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Australian Industry Development Corporation	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for BNP US Finance Corporation	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Barclays Bank International Limited
We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for CBI Industries, Inc.	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Centex Corporation <small>Bond of indemnity issued by Aetna Casualty & Surety Company</small>	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Calstar Energy Company, Inc. (Puget Sound Power & Light Company) <small>Jointly owned by Puget Sound Energy and First Interstate Bank of California</small>	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Combined International Corporation	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Dillard Investment Co., Inc. <small>Formerly known as Dillard Bank, N.Y.</small>
We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Fairchild Industries, Inc.	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for General Dynamics Corporation	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for General Dynamics Credit Corporation	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Hunt Investment Corporation <small>Formerly known as Hunt & Co. Ltd.</small>	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Indiana Gas Company, Inc.
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We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Petróleo Brasileiro S.A. (Petrobras) <small>Licensed by Citibank</small>	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for The Philadelphia Saving Fund Society	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Revco D.S., Inc.	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Rite Aid Corporation	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Southern Michigan Energy Corporation (Consumers Power Company) <small>Supported by credit agreements with Westdeutsche Landesbank Girozentrale</small>
We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Texaco Financial Services Inc.	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for UT Credit Corporation	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Unilever United States, Inc.	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Union Mutual Life Insurance Company	We are pleased to announce that we will be acting as the dealer in the offering of commercial paper for Weich Foods, Inc. <small>A Cooperative</small>
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Industrial & Gen. Trust slight dip

AVAILABLE PROFITS of the Industrial and General Trust, investment trust, declined slightly in the half year to September 30 1981 from £3.7m to £3.62m, on gross revenues somewhat higher at £8.73m against £8.54m.

The interim dividend is held at 1.1p net per 25p share, last year's total distribution having been 3p on net revenues of £6.57m. The net asset value is given as 86.9p (107.6p) after deducting prior charges at par and assuming full conversion of convertible loan stock.

Revenues comprised franked investment income of £4.65m (4.55m) and unfranked income of £2.06m (£1.81m). Expenses grew, with those for administration at £262,718 (£204,667) and for depreciation and loan interest at £1,02m (£873,890).

Imputed tax on franked income took £1.4m (£1.45m) and corporation tax £18,113 (£276,900), making a total debit of £1.81m (£1.76m).

After a similar £2.37m according to the interim dividend, retained profits were £1.24m against £1.35m.

Group findings at September 30 were £256.72m compared with £253.57m at March 31.

Scottish Mortgage pays same

ATTRIBUTABLE profits of Scottish Mortgage and Trust, an investment trust, slipped to £2.02m in the half-year to September 30 1981, compared with £2.22m, on gross investment income down from £4.2m to £3.1m.

The interim dividend is being repeated at 2.5p net per 25p share, and the directors intend a same-again final of 2.5p, "even though this may call for some drawing on revenue reserves."

Stated earnings per share are 2.5p (2.06p) and net asset value is 204.3p (205.7p) at March 31 1981.

The board says the probable effect of recent moves into low-yielding overseas investments with good long-term prospects will be to leave earnings for the year somewhat less than last year's 5.44p per share.

Profits after tax were £1.16m (£1.23m).

Slight decline at Securities Tst. Scotland

Taxable profits of Securities Trust of Scotland, an investment trust, declined slightly in the half year to September 30 1981 at £1.51m compared with £1.71m, on gross income all but maintained at £2.05m against £2.04m.

The interim dividend is repeated at 1.0p net per 25p share, and the board expects to recommend a total at least equalling last year's 4.3p.

Stated earnings per share are 2.5p (2.7p) and net asset value 152.9p (143.8p).

Tax took £562,000 (£587,000).

Mowlem grows to £3.21m at six months

PROFITS, before tax, of John Mowlem and Company, increased from £2.51m to £3.21m for the first six months of 1981, but Mr Philip Beck, chairman, says the level of margins achieved on turnover reflects the continued competitiveness of construction work, both in the UK and overseas.

Turnover, including associates share, expanded by £23m to £133m, and the order book of this international construction and mechanical engineering concern is being maintained in real terms.

Mr Beck confirms his view that the full year's outcome should be satisfactory.

For 1980 the group achieved taxable profits of £6.27m on turnover of £240m.

After first-half tax of £961,000 (£877,000) earnings per share are shown as 13p against 9.83p, and the interim dividend is lifted from 1.9p to 2p net—last year's final was 6.5p.

Pre-tax figure included associates share of £233,000 compared with £51,000 and after tax and an extraordinary debit of £53,000 (£1,09m credit) the available balance came through at £2.72m, against a previous £2.72m.

The interim dividend will absorb £396,000 (£301,000) leaving £1.8m (£2.42m).

The group has agreed to acquire the business of CPN Incorporated, of California, U.S., for £1.5m, of which \$0.85m is deferred with payments conditional on future profits. The deal is in line with directors' intentions expressed in May, at the time of the rights issue, CPN manufactures and sells in-

struments for testing moisture and density, for quality control and other applications, in construction and agriculture.

"This equipment makes use of nuclear isotopes and microprocessors and will enhance the product ranges of both our UK and U.S. companies in the field of testing equipment," the chairman says.

comment

Mowlem's interim figures are much better than expected and the statement points to a satisfactory second half, and yet the shares fell 4p yesterday to 158p. This would seem to be another instance of a share that is suffering for no other reason than that it has been outperforming its sector. The 23 per cent improvement in profit of subsidiaries is fairly broadly based in the UK building and civil engineering companies offset by weakness in McTay's process plant contracting. The fourfold rise in the contribution from associates comes largely from Barclay Mowlem in Australia while the lower associate turnover figure indicates the group's cautious stance in the Middle East. Mowlem has been characteristically slow in pursuing its stated goal at the time of the making acquisitions and so the net cash position is probably close to £10m. A full-year outturn of £71m seems likely, indicating a fairly modest prospective fully taxed p/e of about 8.1. If the final is raised in line with the interim dividend, the prospective yield would be a helpful 5.4 per cent.

Advance by Michelin on exchange gains

GAINS ON exchange transactions were the main reason for a sharp advance in first-half taxable profits of Michelin Tyre Company to £12.05m against £8.82m.

Demand both in the UK and overseas continued to be depressed, although sales picked up slightly to £287.04m (£247.93m). Prospects for the second half are described as not encouraging and the board expects earnings to be considerably lower than this time.

The exchange profits were realised on 1980 currency balances settled this year, with the growing strength of the dollar against sterling. Revenue from export sales was materially increased.

Michelin Tyre is a wholly owned subsidiary of the Swiss Compagnie Financière Michelin, its ultimate holding company being Compagnie Générale des Établissements Michelin of France.

The taxable surplus was reached after charges for depre-

ciation at £13.03m (£10.73m) and interest at £3.72m (£2.11m), and credits of £505,000 (£406,000) representing the share of its Nigerian associated company's profits.

Tax took £1,25m (£1.37m).

R. P. MARTIN DEALINGS RESUME

Shares of money broking group R. P. Martin jumped by more than £1 to 283p when dealings resumed on the Stock Exchange yesterday after more than eight months absence.

The shares were suspended last January 26 at 15p when the company entered into merger negotiations with the West German money broking partnership, Bierbaum and Co. That merger was completed on Wednesday.

Analysts had been estimating that the thinly-traded shares might rise as high as 250p, but they opened at 263p and then fell to 270p before closing at 278p. Volume was said to be light with price movements quite volatile.

Mark Meredith examines the fall of Blackwood Morton

Rolling up the carpet

THE telephone at BMK Carpets factory in Kilmarnock has been ringing all day. At the end of the phone was Mr Frank Mycroft of Deloitte Haskins, one of the receivers called in yesterday morning.

"A load of polypropylene arrived at the door and what do you do with it?" he said, adjusting to the daily confusion of business.

Two years of trading losses had become intolerable for Blackwood Morton and Sons (Holdings). Mr Gavin Morton, the chairman whose grandfather helped establish the company in 1908, broke the news to a board meeting on Wednesday.

He told them the company's loss of £1.5m in 1980 looks like deteriorating further this year. Borrowings of £3.6m in June of

last year had also risen substantially.

As at June 30 1980, shareholders' funds amounted to £7.53m, against £9.42m. In March of this year, the group reported pre-tax losses of £1.34m for the six months ended December 31 1980, compared with £0.45m previously. Turnover was down from £10.92m to £8.57m.

Final blow

"The recent 4 per cent increase in interest rates, and the final blow," Mr Morton said, recalling the gloomy board meeting in the dark wood panelled office of Mr Alec Leggatt, the managing director.

BMK, known for its vigorous advertising campaign, featuring

a springing lamb, was getting into trouble producing the wrong kind of carpet at the wrong end of the market at the wrong time, when demand was declining dramatically.

Nearly 70 per cent of the company's capacity was in the production of Axminster carpets — the type of woven carpet allowing the use of many colours and patterns.

What sales were taking place were at the other end of the market in tufted carpets. These are carpets with the pile planted into a synthetic base. They are much cheaper to produce and over the past two years U.S. and Belgian manufacturers have stormed the market.

Tufted carpets only represent about 15 per cent of BMK's production. The U.S. manufacturers took advantage of high sterling

value last year to dramatically increase their exports to Britain. Plans of retailers visited the United States to buy up tufted carpets increasing exports from 5m square metres in 1979 to 10.5m square metres in 1980.

More recently Belgian manufacturers have, stamped the British carpet manufacturers by being able to produce 90 per cent of their output for export.

Main producers

They have become the main producers of the Condor, and exports to Britain of especially tufted carpets made strong gains from 4.2m square metres, worth £13m in 1979, to 8m square metres worth £23m in 1980.

In the first two months of 1981 Belgian imports' performance

doubled, compared with the same period in 1980. The value of home and export produced carpets is £44m of which £43m is sales to the domestic market.

Exports have dropped from £3.6m to £2.5m to 20,000 square metres in 1980 when they were worth £9.1m.

For BMK, exports accounted for 15 per cent of turnover. The company had a promising future in contract carpeting when it would design carpets for large buildings such as hotels and offices.

But demand fell as fewer offices and hotels were built, while in the domestic market fewer people were buying new houses, or shirring jobs and moving house, to order new carpets.

10% dividend boost as Lee Cooper moves ahead

FOREIGN CURRENCY conversions continued to have a material adverse effect on Lee Cooper's results during the half year to June 30 1981, but this manufacturer of jeans and casual wear improved its pre-tax profits by £286,000 to £4.61m. Turnover however, fell from £44.32m to £40.41m.

Mr H. C. Cooper, the chairman, says that apart from further currency distortions, over which the directors have no control, it is anticipated that the second half year's trading will follow a similar pattern to the results now reported.

Tax was down from £2.47m to £1.98m, and after minorities up from £14,000 to £247,000, attributable profits emerged at £2.56m against £1.54m. Stated earnings per 25p share advanced from 11.9p to 15.27p and the interim dividend is raised 10 per cent from 1.05p net to 1.16p net—last year's total was 2.78p from pre-tax profits of £5.55m.

comment

Lee Cooper swallowed its medicine at the end of 1980 and has since mended nicely. Last year's ruthless cutting of stocks has

HIGHLIGHTS

Lex looks at the half-time figures from Honda Motors where the profit level has been halved, though exchange rate fluctuations aside, the underlying decline is probably no more than 10 per cent. Bree issued its defence document yesterday. It is beginning to look as if Hanson will win the day though at the price it is offering it will be getting a bargain. The management of Warren has finally capitulated to the Russell's bid now that the share offer has been underwritten with a cash alternative. Finally Lex looked at the investment trust scene in the light of the statement from North Atlantic Securities, which wants to change its investment strategy and offer shareholders the chance each year to liquidate the company. The other major news of the day was the appointment of receivers at carpet group Blackwood Morton.

eliminated the UK losses. Improved demand this year means the UK side should be again kicking in 10 per cent of profits by early 1982. The troubled Danish factory has been shut and the costs taken above the line in these figures. The company expects to reach £9m pre-tax for the full year, without counting on any help from currency movements (80 per cent of sales are overseas). Provided the franc does not lose

all the ground it has gained against sterling in recent months, the figure could well go higher. Still, interest rates have to be weighed in; Lee Cooper's gearing is now close to 80 per cent. The group's shares jumped 7p yesterday to 137p where they trade on a fairly modest fully-taxed multiple of about 5. The 10 per cent rise in the interim and a similar gain in the final will give the shares a prospective yield of just over 5 per cent.

Fitzwilton result depressed

A deficit last time of £204,000. The directors say that they have been informed that the auditors will draw attention in their report to the treatment of the result attributable to the group's interest in Goulding Chemicals.

Their statement says: "It was announced in November 1980 that the Board no longer regarded the investment in loss. This write-off, £1,415,475, is included among the extraordinary items."

However, the auditors have taken the view that, technically, the write-off should have been divided into two amounts, viz. £775,500 and £639,975. The former amount (representing the group's share of the Goulding loss for the period from July 1

1980 to November 7 1980) should be dealt with under the heading 'share of profits of associated companies' and the latter should be an extraordinary item."

The directors concluded that it would be seriously misleading to shareholders to reduce the group's share of profits of associated companies for the year by the group's share of the Goulding loss for the four months to November 1980. This is particularly so when it is borne in mind that the group's share of Goulding's loss for the full 12 months to June 1981, amounted to a lower figure.

No matter which of the two treatments is used the end result remains the same with group revenue reserves at June 30 1981 amounting to £1.37m.

Scottish Heritable lower

A FALL from £370,100 to £251,900 in pre-tax profits is reported by the Scottish Heritable Trust for the six months to June 30 1981. Turnover of this holding company with interests in property and distribution of carpets and floor-covering, and hairdressing supplies, was down from £10.22m to £9.57m.

Trading profits from the property division increased substantially from £168,200 to £187,800, but this was offset with falls in the carpets and floor-covering divisions, from £475,300 to £176,700, and in the hairdressing supplies division, lower at £39,700 compared with £105,000. Overall trading profits for the group were £559,300 (£766,500).

The pre-tax figure was struck after associates of £6,700 (£10,100), unallocated expenses of £79,600 (£91,000) and interest charges of £221,000 (£295,300). There was a tax charge of £54,400 (£165,300). Minorities accounted for £5,000 (nil), leaving £174,000 (£204,800). There was an extraordinary debit this time of £82,300 and after preference dividends of £7,400 (nil), attributable profits emerged at £24,300 (£197,400).

Stated earnings per 25p share are 2.08p (2.47p) on a net basis, and 3.05p (3.47p) on a nil distribution basis. The interim dividend is unchanged at 1p—last year's total was 2.5p from pre-tax profits of £444,100.

C. H. Pearce climbs 24% at year-end

AN INCREASE of 24 per cent from £2.05m to £2.54m in pre-tax profits is reported by C. H. Pearce and Sons, the Bristol builder and contractor, for the year to May 31, 1981. Turnover climbed from £22.41m to £26.6m.

The directors say an expansion in residential and commercial developments contributed to the 19 per cent increase in turnover with all sections within the group continuing to trade profitably. Greater efficiency has led to the much-improved profit.

The final dividend is raised from 5.5p to 9p for a total up from 11p to 13p.

Since May 31, the group's activity and profitability have continued to be satisfactory, say the directors, but the general recession in the country makes forecasting most difficult. They will be disappointed however, if the results for the current year are less than those for the year just ended.

There was a tax credit of £312,000 (£559,000 charge), leaving net profits substantially higher at £3.36m (£1.48m). Stated earnings per 25p share advanced from 118.7p to 266.8p.

ASTRA RIGHTS

Acceptances have been received in respect of 77.21 per cent of the 21.6m 10p shares offered in a one-for-one rights issue by Astra Industrial Group at par. The balance has been placed.

J.O. Walker into red and misses interim

A plunge into first-half taxable losses of £168,000 by J. O. Walker and Co. compared with £101,000 profits, has led to the timber importer omitting its interim dividend.

Turnover for the half year to June 30 1981 slipped from £4.24m to £3.83m. Losses per 25p share are given as 8.5p (5.2 earnings).

Last year, with an interim of 2p net, a total of 3p was paid from a pre-tax surplus curtailed to £19,998 after a second-half downturn.

Tax credits this time of £134,000 (£59,000 debits) left losses at £142,000 (£43,000 profits).

Ratcliffe Inds. £166,490 in red pre-tax

A second-half loss of £76,624 at F. S. Ratcliffe Industries, against a £109,765 profit, has left this precision spring manufacturer and painting contractor £166,490 in the red for the year ended April 30 1981, compared with £193,224 surplus previously.

And with the omission of a final dividend, there is no distribution for the period, against 5.25p net.

There was a tax credit, however, of £168,543 (£109,599 charge) which left the net figure just in the black at £2,652 (£87,620), compared with earnings of 0.26p (11.02p) per 25p share.

Steel Bros. profits improve to £2.8m

HELPED by weak sterling, taxable profits of Steel Brothers Holdings improved from £2.6m to £2.8m for the first half of 1981 on turnover of £48.37m, against £47.51m.

Mr A. F. de Boer, chairman, says the present indications are that subject to adverse changes in currency values, this construction, foodstuffs and manufacturing group should produce a better result than in 1980. For that year turnover amounted to £100.7m and pre-tax profits were £3.5m.

First-half earnings are shown as £4.71p (£2.62p) per 25p share and the interim dividend is maintained at 3.15p net—last year's final was 4.85p.

Mr de Boer says that contrary to the trend of recent years, the deterioration to sterling during the six months boosted the value of overseas earnings.

Profits from Spinneys operations have improved, and the Canadian results were satisfactory. Inevitably, the engineering activities in the UK were affected by the continuing recession in that industry, he states.

Above the line, depreciation took £1.59m, compared with £1.15m, and interest charges were £1.91m (£1.2m). Tax amounted to £1.04m (£1.06m) and after extraordinary debits of £208,000 (nil) and minorities of £147,000 (£103,000), the balance was £1.45m, against £1.42m.

The extraordinary item is a provision for the disposal of unprofitable activities to the group's rice associate.

comment

Shareholders in Steel Brothers have had an exceptionally comfortable ride lately. From a low of 127p at the beginning of February, when the FT 30 share index was within a point of 500 of yesterday's closing level of 473.2, the shares have risen some 77 per cent. Up 5p yesterday, they reached a new high for the year of 249p. This reflects in the first place the continuing buoyancy of the stock market, which has been justified on trading grounds, notably, about 80 per cent of Steel's earnings arise overseas, and the year's currency movements seem bound to have a significant favourable impact on profits. Moreover, a number of its operations are performing better—particularly Spinneys, where there are more improvements still to come. However, the current share price probably owes more to the continuing buying of stock by Ramoens Holdings, which has built up a 14 per cent stake in a market already narrowed by the 38 per cent block long held by Bricomim. Any further advance would presumably depend on a recovery of £208,000 (nil) and minorities of £147,000 (£103,000), the balance was £1.45m, against £1.42m.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current dividend	Corresponding dividend	Total dividend	Total last year
Aberthaw Cement	1pt	Jan. 4	3.5	—	3.5	10
Banker's Invest	1st	Nov. 30	0.6	—	0.6	3.78
Dominion & Gal.	1st	Dec. 1	3	—	3	10.7
Erith & Co.	1st	Dec. 1	1.25	—	1.25	4
Fitzwilton	1st	Jan. 15	3.5	5.5	9	5.5
Gen. Scottish Tst.	1st	Jan. 8	1	—	1	2.9
Greenbank Indust.	1st	Nov. 19	0.45	—	0.45	1.35
Goulding Property	1st	Dec. 1	3.7	8.15	11.85	4.65
Industrial & Cal.	1st	Dec. 2	1	—	1	3
Lee Cooper	1st	Nov. 30	1.05	—	1.05	2.74
Marler Ests.	1st	Nov. 27	1	2	3	—
J. Mowlem	1st	Jan. 4	1.0	—	1.0	8.75
1928 Invest. Trust	1st	Dec. 18	2	—	2	4.4
C. H. Pearce	1st	Jan. 14	8.5	13	21.5	11
F. S. Ratcliffe	1st	Nov. 11	4.25	Nil	4.25	5.25
F. W. Thorpe	1st	Dec. 10	1.45	2.45	3.9	2.45
Scottish Heritable	1st	Nov. 7	0.64	—	0.64	1.93
Scottish Mort. & Tst.	1st	Dec. 11	3	—	3	2.5
Steel Bros.	1st	Dec. 17	3.15	8	11.15	8.3
J. O. Walker	1st	Nov. 11	—	3	3	—

Dividends shown pence per share net except where otherwise stated.

* Equivalent after allowing for scrip issues. † On capital increased by rights and/or acquisition issues. ‡ Total expected to be maintained, restoring 48-55 ratio between payments. § Maintained total intended. ¶ This corrects payment date shown yesterday. || Total expected at least to be maintained.

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1980-81		Company	Price	Change	Div. (%)	Yield (%)	Fully Paid
High	Low					% Annualized	
114	100	ABT Hldgs. 10pc CULS	110		10.0	9.1	
115	100	Alsting	70	2 1/2	4.7	8.7	11.3
116	100	Armstrong and Rhoads	66		3	8.8	9.7
117	100	Armstrong and Rhoads	66		3	8.8	9.7
120	92 1/2	Bardon Hill	103 1/2	2 1/2	5.7	5.0	5.4
124	104	Debaron Services	117		5.5	5.7	4.8
125	104	Frank Horowitz	84		6	10.0	7.0
126	100	Frederick Parker	60		1.7	2.8	2.1
127	100	George Blair	56				
128	100	IPC	59		7.2	7.6	6.5
130	99	Jackson Group	86		7.2	7.6	6.5
132	103	James Buchanan	108		6.7	5.1	7.5
133	100	Robert Jenkins	280		31.2	31.0	7.0
139	50	Scurtons-1A	53		1	1.1	2.0
142	187	Twinlock	1		15.1	9.1	7.2
22	8	Twinlock Ord	12 1/2				
89	39	Twinlock 15pc USG	75		13.0	20.0	12.5
96	34	Unico Holdings	70		20.0	20.0	10.5
102	81	Wall Alexander	84		4	7.8	8.5
253	181	W. S. Yates	225		12.1	5.9	8.3

* Suspended

From the address by the Chairman, Sir Stephen Roberts, at the Annual General Meeting of the Milk Marketing Board, 15th October 1981



Together in enterprise.

In the last two or three years, the MMB has undergone more change, perhaps than at any other time in its history. In 1978, with the ending of the EEC transition period, we had to adapt to the fully market-based price system. Then, in 1979, came our purchase of sixteen Unigate creameries and the overnight doubling of our involvement in commercial dairy manufacture.

In the two years since then, the whole organisation has had to adapt and change to absorb more people, to integrate large and complex production capabilities and to set up a new and highly professional brand, marketing and sales team. Now, we are starting to tackle the complex problems of distribution.

Pulling together

The fact that so much has already been achieved, that Dairy Crest is emerging as a commercial entity in its own right, and that our 1980/81 accounts show this enlarged producer involvement in commercial enterprises to be bearing financial fruit after less than two years, is in great measure due to the enthusiasm and commitment of the Board's staff.

There will be many more changes to be made, under pressure from the markets, from new technology, from our competitors. But I and the Board face the future with great confidence, because we have in our staff a fine team of people, committed to the organisation and dedicated to the task ahead. Our chief investment is in people.

Together in Enterprise is the Board's motto, and that phrase aptly describes the teamwork that is needed between 40,000 producers, the people who work for them, and their Board's staff. In an agricultural co-operative organisation the size of ours, total commitment and communication between all sectors is crucial to maintain the corporate strength of the organisation.

Life has not been easy for dairy farmers in the last year or two, as has been shown by our own studies and publications. Agriculture, like other industries, has suffered the severe effects of high interest rates and the ravages of inflation. However, I believe that, by concentrating on good management throughout the industry, we will win through. This must be a committed co-operative effort right through from producer to retailer.

Improved productivity

The performance of our national herd has continued to improve. A glance at the annual report and accounts illustrates that last year you achieved a further 2% increase in yield per cow. Whilst there are small fluctuations in milk quality from year to year, the broad trend has been upwards.

In the years since World War Two, agriculture has provided a shining example to the rest of British industry as far as

productivity is concerned. Indeed, the Prime Minister paid tribute to this record in her speech at the Royal Show this year. "If only the whole of industry performed as well as agriculture," she said, "the economy of this country would have been transformed."

Dairying's contribution to that record is a proud one. Over the last 20 years, total annual milk output, from a national herd that has barely changed in size, has increased by almost 60%. Labour productivity too, has increased by no less than 220%.

There is no doubt these improvements have come from a joint effort. Management on the farm has improved, more efficient techniques are being used and the Board has contributed to this through Artificial Insemination and continued development of its Farm Management and Veterinary Services.

Earlier this year, we carried out the 50 millionth insemination since the service began in 1944. Last month, a new service, designed to help farmers get more information from milk recording, was introduced.

Investment in dairying

The need to work together is not confined to farmers and the Board, however. It embraces all who work with milk in this vast industry of ours. You as producers have invested £3,000 million in 2½ million cows and their followers. A conservative guess at the sums invested on farms in tenant equipment would increase this already enormous figure to around £5,000 million. From the labour point of view, there are about 130,000 people working on dairy farms.

Our partners in the industry, the dairy trade—in which I include our own commercial activities—have also committed large sums. Their huge investment in this industry includes about 40,000 milk rounds, the vehicles which haul milk and finished milk products, the value of their dairies and creameries and the employment of around 93,500 people.

I like to think of our industry as a triangle. There is an interdependence between the producer and the dairy trade; the triangle is completed by a team of around 900 people in the Milk Marketing Board who provide the overall co-ordination, organisation and administration at a total cost of about 0.5% of the wholesale value of milk.

If we are to produce a greater proportion of this nation's food—and we mean to—then we must recognise the vital role played by the distributive trade in getting our product to the consumer. We are convinced that a switch away from doorstep delivery will lead

to gradual and serious reduction in the liquid market. As an industry, we must maximise doorstep sales, improve the efficiency of this operation and so minimise the unit cost associated with that delivery.

Economies of scale

If the industry as a whole is large, then Dairy Crest as a commercial entity is now a very substantial part of that whole. Increasing the size of our commercial activities has enabled us to achieve economies of scale. Most of our cheddar manufacture is now concentrated in modern, highly automated factories, so releasing other premises to concentrate on the development of specialised products. At Cannington, for example, a new soft blue cheese—Lymeswold—has been developed and was launched last week in the south of England.

The haulage we absorbed from Unigate has enabled us to re-appraise our transport operation and last year we moved milk more efficiently as a result. Greater efficiency in our own transport business benefits not only that business but the producer as well, since haulage is by far the largest element in milk marketing costs.

Annual accounts

I want to turn to the annual report and accounts which you received in July, and draw out a number of key points. A total of £1,699 million was derived from wholesale sales. The turnover from the Board's commercial activities was £748 million.

Since January 1978, our returns have been entirely derived from the market and so reflect the state of the market. Last year, sales of liquid milk fell by around 2%. This, and the increase in milk production, led to 3% more milk being available for manufacture.

The Board received £933 million from the sale of liquid milk, an increase of £87 million, and £766 million on sales of milk to manufacture, an increase of £88 million.

Our Dairy Crest operation has, of course, grown enormously. In 1980/81, the first full year since the Unigate acquisition, our trading profit was just over £20 million—an increase of 57% over the previous year. Because of EEC requirements, interest charges have to be shown against this, but we do well to remember that of the total interest charges, about two thirds (£13.2 million) was, in effect, payable to producers themselves as a credit in the Milk Fund. Some £12 million was put to reserve to pay

off the balance of the cost of the Unigate acquisition. Even after deduction of these interest charges, a net profit for the year of just under £0.5 million was achieved by Dairy Crest.

Taking all these sources of funds together, there was a 12% increase in the amount available for producers before deducting the E.E.C. co-responsibility levy. The average co-responsibility levy payment increased from 0.064 pence per litre in 1980 to 0.240 pence per litre in 1981 and it was largely this which caused the extra 12% available to be reduced to an increase of only 10% in the wholesale producer price for the year.

Your Board, incidentally, remains opposed to the co-responsibility levy being used as a tax to help the EEOGA budget, although we accept the need for a small levy to assist marketing developments and market research.

Looking to the future

The accounts illustrate that as a Milk Marketing Board we have succeeded in improving the market returns for manufacturing milk while, at the same time, our own commercial enterprises have been able to operate profitably. This shows that the two objectives are not incompatible.

We can best visualise future prospects by a brief look back in time. Historically, we obtained our dairy products cheaply from world markets; home production was used to satisfy the demand for liquid milk and cream.

This pattern still exists today. We are self-sufficient for fresh, liquid milk; but the kinds of dairy product we prefer—long-keeping products such as cheddar cheese and salted butter—can be produced anywhere in the world and readily transported to this market.

As a consequence, there will be strong price competition especially in times of surplus milk production, our market returns will fluctuate and we must seek to guard against this where possible. There is no future in simply competing, on price grounds, for an increased share of a declining market. We must be prepared to sell added value products and search for the market premiums which exist both at home and abroad.

Consumers demand good service, reliability and quality products at the right price. This involves considerable attention to detail in the production of our raw material—milk—and care on the farm must be

matched by equal care on the part of those who haul, handle and process the product. The whole industry must adopt a sensible policy on prices.

We are concerned about the potential dangers from importing UHT milk, both from an animal health point of view and because of the implications for the market. Anything which erodes doorstep sales will have major long term effects for Europe as a whole. A fall in liquid milk sales will mean greater volumes of milk being manufactured.

Currently, the European market is not overstocked with dairy products. Indeed, the famous "butter mountain" has disappeared. Total EEC butter stocks in September were estimated at 288,000 tonnes—about nine weeks' supply, which is well below the recognised minimum at this time of year.

The output of any agricultural product can never be precisely controlled to match demand. If we are not to have shortages, then there must be a degree of planned overproduction, with surpluses being traded to the rest of the world.

I have referred before to the Brandt report, and I still believe that governments should get together and find ways of distributing food to the under-developed countries. If governments cannot find the mechanisms, then perhaps the industry itself will need to consider ways of developing an international clearing house for dairy products.

Service to consumers

In the short term, the significance of the stock reduction in the EEC is that market prices generally can be expected to rise. Provided that the world market is not unduly affected by the off-loading of large American surpluses, we should expect the recent firming of prices for dairy products, and with that the improvement in the milk price, to continue.

I have stressed the interdependence of the various parts of the industry, and the need for all to work together, in enterprise.

If we, as an industry, take sensible pricing decisions, continue the development of new added value products and the exploitation of new markets, continue to improve quality standards and the service we provide to consumers, then we can look forward with reasonable optimism to the future.

Finally I should like to pay a tribute to Board and Regional Committee Members for their tremendous support and advice.

For a copy of the Full Address and Annual Report complete this coupon and send it to:
Public Relations Division,
Milk Marketing Board,
Thomas Dixon, Surrey KT7 0EL
Telephone: 01-398 4101

Name _____
Address _____

MMB

Mr Fraser cool towards De Beers Ashton hopes

BY KENNETH MARSTON, MINING EDITOR

CONTROVERSY, political and otherwise, continues to grow around the intriguing Ashton diamond joint venture in the Argyle region of the north-west of Western Australia even though the CRA-led project is not expected to begin its major production until 1985.

A leading question concerns the marketing of the output—which could reach some 22.5m carats a year of mostly industrial and low quality gem diamonds. The South African De Beers Central Selling Organisation, which markets over 80 per cent of world output of rough (uncut) diamonds is keen to operate for Ashton, but political objections to this have been raised in Australia.

The Australian Prime Minister, Mr Malcolm Fraser, has now told Parliament: "I can see no advantages to Australia or to Australian industry in having arrangements in which Australian diamond discoveries only serve to strengthen a South African monopoly in these areas."

Such an arrangement, he added, would be contrary to the interests of Australia and to the interests of Australian corporations. Mr Fraser said that any examination of the marketing of Argyle diamonds would be against this background, although he was not specific about what action might be pursued.

He was responding to a question from the opposition minerals and energy spokesman, Mr Paul Keating, who pointed out that the Ashton mine could produce the equivalent of half the present total world production of diamonds—that is, in terms of quantity but by no means in terms of value.

The value of Ashton's output is likely to be something well under 10 per cent of the present world total. De Beers declined to make any comment yesterday, but the group maintains that great expertise will be needed to market the Ashton stones and in its present depressed state the world diamond market would be unable to absorb any.

But the company's Warrego mine will remain in operation because it is predominantly a producer of gold; its by-product copper concentrates will be treated at the company's other smelter at Mount Morgan.

The Tennant Creek smelter was recommissioned by Peko in October last year after a long period in mothballs because the directors thought an upward trend in world copper prices would justify the move.

Subsequently there were massive cost overruns, technical difficulties and a fall in copper prices.

These were major factors in the sharp fall in Peko's net profit for the year to June 30 to A\$3.9m (£2.4m) from the previous year's A\$46.65m and led to the company scaling down production three months ago to 600,000 tonnes of ore per year from 900,000 tonnes in an effort to halt the losses.

In London yesterday shares of Peko-Wallend closed 20p down at 380p after having fallen to a year's low of 370p.

Having dealt with that matter, Sir Charles went on to say that the Western Australian State Government will insist that the Ashton venture should process some of its diamonds locally. But he added that there was no realistic way in which all the stones could be processed in Australia.

He was perhaps aware of the fact that only the relatively low-paid cutters in Bombay specialise in the "near-gem" type of diamonds that are likely to be produced in abundance by Ashton.

While all this brouhaha has been going on, the joint venture has been steadily testing and examining its diamondiferous finds. First samples have been taken from a new area, Lime-stone Creek, and a total of 2,300 carats therefrom has been valued at an average of U.S.\$12 per carat.

Cumulative totals have now been given for all work carried out so far at the Argyle prospect. At the kimberlite pipe AK-1 a total of 82,178 carats has been recovered from 26,805 tonnes of material treated.

At the alluvial deposits, Upper Smoke Creek has yielded 79,393 carats from 21,331 tonnes; Lower Smoke Creek 8,116 carats from 22,071 tonnes; and Limestone Creek 2,547 carats from 1,619 tonnes.

In all, Ashton hopes to become a very large, and profitable, mine giving an improved market for diamonds and not too much interference from the politicians.

TAXABLE profits of Raglan Property Trust, involved in management and investment in residential and commercial premises, advanced strongly to £108,988 in the year to March 31 1981, against £57,704.

Earnings per 1p share are given as 0.22p (0.22p). No dividend has been paid since 1974.

Gross income rose from £27,458 to £497,390. No tax has been levied, allowing the full profits figure to be retained.

Last time £54,365 was credited as extraordinary items, mainly representing property revaluations, thus bringing the retained sum to £112,069.

These measures offset a dip in trading profits, from £523,598 to £508,648, which was brought about by reduced sales of £3.67m (£4.6m).

The interim dividend is being raised to 0.6p net per 10p share in order to restore the approximate 45-55 ratio with the final which existed until 1980. The total is not expected to be less than the 1.35p paid last year.

BOARD MEETINGS

FUTURE DATES	
Interim—	
Bishopsgate Trust	Oct 28
Boston Securities (Windsor)	Oct 28
Clarke (Clement)	Nov 3
Cine Discount	Oct 23
Dundonian	Nov 23
Whittington Engineering	Nov 12
Finals—	
Cedar Investment Trust	Nov 10
Highland Electronics	Oct 22
Saga Holidays	Oct 20
Transvaal Consolidated Land and Exploration	Oct 22

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the subdivisions shown below are based mainly on last year's annuals.

TODAY
Interim: Alcolac, British Syphon Industries, Execucom Computers, Forward Technology Industries, United Engineering Industries.
Final: Amber Day, Lowland Investment.

thing like an extra 22m carats. Ashton, on the other hand, would probably need to be a high volume producer in order to be economically viable. Meanwhile, arguments continue about the likely value of the diamonds.

The Rio Tinto-Zinc group's CRA with a 56.8 per cent stake in the venture, says in the latest quarterly report that 18,000 carats from the AK-1 pipe samples were valued at a modest average U.S.\$10.50 per carat compared with a previous figure of U.S.\$12.

But Northern Mining, with a minority interest of 5 per cent, which has previously disagreed with such valuations, has commissioned its own diamond valuers. They have come up with a weighted average value of A\$15.17 (U.S.\$13.15) compared with a valuation of A\$21.75 in January.

Another aspect of controversy concerns the claim of the previously little-known Afro-West Mining and Exploration to part of the Ashton diamond area. The claim is being taken by Afro-West to the Supreme Court of Western Australia and, says CRA, "will be vigorously contested by the joint venture."

Sir Charles Court, Prime Minister of Western Australia, is reported to have said in a radio interview that while he was not in any way pre-empting the Court's decision on the case, he was satisfied that CRA had legal title to the sites from his government.

Having dealt with that matter, Sir Charles went on to say that the Western Australian State Government will insist that the Ashton venture should process some of its diamonds locally. But he added that there was no realistic way in which all the stones could be processed in Australia.

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Guildhall Property payout up

AN INCREASED final dividend has been declared by Guildhall Property Company, and pre-tax profits were boosted from £900,531 to £1,020m in the year to June 30 1981.

The final of 4.4p (3.9p) net per 25p share follows a same-again interim of 0.75p and makes the total 5.15p (4.65p). Some small increase was foreshadowed in the interim report, with an improved performance having been expected.

Earnings per share are stated as 5.1p (7.4p) at the year end. Tax took £519,000 (£438,400), bringing attributable profits to £505,537, up from £462,431.

Guildhall owns several dozen industrial properties, mostly freehold factories in North-West London.

F. Thorpe profits fall sharply

TAXABLE profits fell sharply at F. W. Thorpe, from £784,365 to £512,375 for the year to June 30 1981. Turnover slipped from £4,470m to £4,090m, including exports, down from £1,070m to £853,528.

In their interim report the directors said that they saw no signs of a positive improvement in the depressed home market. The company manufactures "Thorlux" lighting for commercial and industrial use.

Second half results show pre-tax profits down from £383,995 to £238,658 on turnover lower at £2,080m, compared with £2,230m.

The final dividend has been held at 1.45p making a repeated total of 2.45p.

Raglan in surge to £108,988

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Erith first half hit by lower sales

LOWER sales volume was blamed by Mr G. Fisher, the chairman of Erith and Co., builders' merchant, for a fall in pre-tax profits for the first six months to June 30 1981. The figures were down from £659,000 to £510,000, on turnover reduced from £16.28m to £15.83m.

Mr Fisher says that, even allowing for the recent rise in interest rates, second half profits will exceed those of the first six months.

In the second half last year the company produced pre-tax profits of £739,000 on turnover of £15.52m. The last total dividend was 4p paid from full-year results of £1.4m on turnover of £32.1m.

The interim dividend this time is 1.25p (same). Mr Fisher adds that profits before tax fell despite tight control of overheads. Increased charges, higher than the general rate of inflation, mainly in Government controlled monopoly services, have been difficult to absorb.

Depreciation came to £164,000 against £138,000 last time and pension fund contributions rose to £110,000 (£78,000). The tax charge was reduced from £338,000 to £210,000. Distributable profits emerged at £200,000 (£210,000).

Most of the downturn in the interim was due to a poor first quarter compared to a very good start to 1980. Erith says that since June sales are up on the comparable period and its gross margins are higher. Unfortunately, however, rising overhead costs generally and high interest charges will eat into these margins. Trading in the second half earnings are slightly higher than the interim so Erith is on course for about £1.1m this year. The shares at 78p yield 9 per cent and stand on a fully taxed p/e of 12.8.

Erith, which operates in the South East, has been shielded from the worst impact of the recession. Sales of its relatively low margin direct trade, which includes bulk sales of bricks, cement and the like, have decreased. The Hunt acquisition made a small profit contribution and is gradually being expanded.

Although interim trading profits of Sandhurst Marketing are up against a 68p share, the package is slightly less than might have been hoped after the Smith acquisition early this year. More

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He says the results for August and September are encouraging, however, and there is every indication that, under prevailing conditions, the group will show good results for the remaining four months.

The pre-tax figure was struck after interest charges up from £123,000 to £200,000. There was a tax charge of £51,000 against £14,000, leaving attributable profits of £212,000 (£241,000) after extraordinary credits of £10,000 (£108,000).

The extraordinary profit arose from post-acquisition appreciation of the Smith's expansion fund investment (£36,000), a premium arising from the disposal of a leasehold property (£5,000) less expenses incurred in the re-location of trading operations (£26,000), loss on the sale of shares in an unquoted investment (£22,000), and estimated tax liabilities arising on the extraordinary items (£2,000).

The interim dividend is raised by nearly 5 per cent from 0.6435p to 0.675p, and stated earnings per 10p share are down from 4.66p to 3.69p.

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moment, I cannot see the tunnel, let alone the light. I am certain that the climate under which British industry is trading at the moment is not going to change in the foreseeable future, and is the condition under which all forecasts and results should be judged for many years to come.

He says the results for August and September are encouraging, however, and there is every indication that, under prevailing conditions, the group will show good results for the remaining four months.

The pre-tax figure was struck after interest charges up from £123,000 to £200,000. There was a tax charge of £51,000 against £14,000, leaving attributable profits of £212,000 (£241,000) after extraordinary credits of £10,000 (£108,000).

The extraordinary profit arose from post-acquisition appreciation of the Smith's expansion fund investment (£36,000), a premium arising from the disposal of a leasehold property (£5,000) less expenses incurred in the re-location of trading operations (£26,000), loss on the sale of shares in an unquoted investment (£22,000), and estimated tax liabilities arising on the extraordinary items (£2,000).

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Little change for enlarged Sandhurst group

RESULTS OF the enlarged Sandhurst Marketing group show a modest increase of £7,000 to £283,000 in pre-tax profits for the half-year to July 31 1981. Turnover of this supplier of stationary and allied products and manufacturer of chemical products, was substantially higher at £5.84m compared with £5.51m.

Mr B. D. Hinkley, the chairman, says the current period reflects the results from the enlarged group following the acquisition in February of F. Smith (Office Equipment) Holdings, but also reflects a number of changes on additional borrowings needed for the purchase.

He says the necessary rationalisation following the merger is making good progress, adding: "We are now and so to go when there is a light at the end of the tunnel. At the

moment, I cannot see the tunnel, let

Linfood chairman attacks Argyll plan to 'wrest control'

IN HIS rejection of the Argyll Foods bid, Mr D. A. Monk, the chairman of Linfood Holdings, told shareholders that "Argyll has nothing to offer our company which Linfood could not achieve on its own."

Mr Monk said that since September 9 he had had two meetings with Mr James Gulliver, the chairman of Argyll, and on "neither occasion did he put forward any concrete proposals for the future of Linfood other than a merger with Argyll."

Mr Monk describes the bid as "yet another attempt to wrest control of your company for the benefit of the shareholders at a time when Linfood, under new management, has formulated a new corporate strategy, but

before this has had a chance to be reflected in the published results."

Linfood claims that the benefits of the new policy are already beginning to show through and will increase in the months ahead. Mr Monk says these form the base from which the full potential of Linfood will be realised. "As one example, last year's problems at Gateway are being tackled and sales in that division are now moving back up."

Linfood believes the effect of Argyll's proposals "will be to take away from you a significant part of your equity interest in Linfood's assets and profit potential without exchanging it for an interest of anything like

equivalent value."

Linfood plans to send out detailed replies to any offer documents by Argyll which will contain a profit forecast by the group.

At yesterday's annual meeting of Argyll, Mr Gulliver told his shareholders the group's policy and long-term objectives were for steady expansion by organic growth and by acquisition, to develop Argyll into a broadly based food group.

Referring to the bid for Linfood, Mr Gulliver said he was "convinced of the merits of the merger" which is backed by long-term financial support from the City. The formal offer document is expected to be sent out early next week.

The integration of Oriol Foods into the group had been completed and as a result the liquidity position of the group had benefited significantly. He pointed out that the group's cash position had improved by over £2m since January.

The only shareholder to speak at the meeting questioned the rate of growth by the group. He said the "speed of expansion was too great" and left shareholders with "suspended judgment" on the group's performance.

The shareholder was also critical of the group's acceptance of the conviction of the group's finance director, at Cardiff Magistrates Court in June, for technical infringements of two sections of the Companies Act.

The chairman was asked whether the directors would consider reopening the matter by appealing.

Mr Gulliver said the prosecution had "come as a surprise" to the directors. But the case had been considered fully and although the directors thought the matter unsatisfactory they did not believe the group should take it further. Mr Gulliver said it was a subject better taken up by the accountancy profession, which had in fact taken note of the case.

Pamphure Gordon on behalf of Argyll purchased in the stock market yesterday £250,000 nominal of 12 per cent convertible loan stock 1982/86 of Linfood at £113.13 per cent.

N. Atlantic proposals to increase its appeal

By Tim Dickson
North Atlantic Securities Corporation, a £35m investment trust, is putting forward a number of proposals which it hopes will significantly reduce the discount between its share price and net asset value.

The announcement pushed the shares 6p higher to 127p last night.

In what represents the latest move by an investment trust to increase its appeal to shareholders, North Atlantic is proposing:

Chairman change at W. H. Smith

Mr Simon Hornby is to become chairman of W. H. SMITH AND SON after the annual meeting in June 1982 in place of Mr Peter Bennett, who is to retire. Mr Hornby will remain chairman of W. H. Smith & Son (U.S.) Holdings Inc. and will retain ultimate executive responsibility for staff, property and management services.

Mr Malcolm Field is to be managing director of W. H. Smith and Son from February 1 with responsibility for the retail, wholesale and other trading businesses in the company.

Mr Godfrey Chandler has been elected deputy chairman in succession to Sir Humphrey Pridmore. Mr Hugh McNaught and Mr Maurice Naeger, directors of W. H. Smith and Son Ltd have joined the holdings board.

Mr John Waterhouse has become sales director of JARROLD PRINTING, Norwich, not Jarrold Printers as reported on Wednesday. He was previously with Burtup Matheson.

Sir Peter Parker, a director of ROCKWARE GROUP, has become deputy chairman. It is intended he will again be invited to become chairman. Sir Peter was chairman of Rockware Group until he was appointed chairman of British Rail.

Berec tumbles 32% midway but insists Hanson offer inadequate

BY DUNCAN CAMPBELL SMITH

THE STRUGGLE by Berec to defeat Hanson's takeover bid intensified as the Ever Ready battery group announced a 32 per cent fall in pre-tax profits for the half-year to August 28. Publication of Berec's interim results was accompanied by a second letter to shareholders from Mr C. G. Stapleton, the company's chairman and managing director, stressing the "inadequacy" of the Hanson bid.

The bid, approved by Hanson shareholders on October 1, offers three ordinary shares in Hanson for every eight in Berec, or else a straight 100p in cash for every Berec ordinary share. Hanson shares yesterday closed down 1p at 261p, implying a value of 95p per Berec share under the terms of the exchange offer. Berec's shares closed down 1p in the market at 170p.

Hanson's cash offer values Berec at £106m. At last night's share prices, the exchange offer would be worth a total £65.6m.

Berec's pre-tax profits of £22.1m for the first half of its 1981-82 year compared with

£23.3m. Revenues rose slightly to £137.5m against £110.1m but trading profits were down at £5.2m against £5.77m, and interest charges were up nearly £1m at £2.99m. The board declared an interim dividend of 1.5p per share.

Commenting on the results, the management disclosed that Berec had incurred a loss in the first quarter followed by "a marked improvement" in the second. The attributable pre-tax profit forecast for 1981-82 of £14m against £10m in 1980-81, remains unchanged.

The chairman's letter to shareholders confirms the stated intention of the board to restore the 1982 dividend to at least the 1980 level of nearly 5.5p per share. It was cut to 3.4p for the 1981 financial year.

The letter reviews the "important structural changes in Berec's business" and in particular the company's adjustment to the impact on its markets of new battery technology. Hanson's offer document accuses Berec's management in this context of

"taking their time while others have forged ahead."

In essence, Berec's response to this charge is that it has now invested heavily in new systems and foreign markets, accounting for a depressed profit performance in recent years but justifying confidence in the future. With the results "beginning to show through," Hanson's bid is seen as opportunistic and "demonstrably inadequate."

Losses in Hong Kong and Nigeria, two problem areas noted in the letter are estimated to reach £2.3m and £1.1m respectively for the current year. Both figures are understood to have been taken into account in management's £14m profit forecast.

A strong balance sheet position at Berec is described alongside figures suggesting a heavy borrowing requirement at Hanson. Berec's own debt is expected "to remain broadly

stable this year and to start to reduce in 1983-84."

Some trouble is also taken to refute "misleading or irrelevant" comments by Hanson, which the chairman accuses of concentrating increasingly on personal and vituperative attacks on the Berec board.

Mr Martin Taylor, a director at Hanson, claimed last night that the Berec letter had "nothing new to say." Describing the letter's results as "misleading," he said the chairman's review of operations could only renew doubts about the prudence of Berec's Hong Kong operation and the future of its Nigerian market.

"The letter talks constantly about expectations," he added, "but they do appear to us extremely optimistic."

Hanson yesterday bought 200,000 Berec shares in the market at 105p, increasing its total holding to 10.15m or 15.18 per cent of the total.

Warren recommends McLeod's new terms

McLeod Russell, the tea plantation group, has joined the recommendation of the board of Warren Plantation Holdings for its bid for the company, following the addition of an all-cash alternative to its terms which value the plantation group at some £25.5m.

McLeod — which launched its bid at the beginning of the month at 215p per share — made an increased offer equal to 240.5p following the late intervention of International Plantations, the Danish group, with an offer of 340p.

McLeod now owns or has irrevocable arrangements for a total of 51.33 per cent of Warren's capital. The directors intend to accept in respect of their holdings of 2.24 per cent.

The offer, which contained control of Warren, was 17p over in cash and 50p nominal, or 8.5 per cent convertible preference shares of McLeod.

Under the new agreement, Noble Grossart, the financial adviser to McLeod, have arranged to underwrite the preference shares to be issued to give shareholders the right to elect to receive a cash consideration of 240.5p.

McLeod has received irrevocable undertakings to accept a minimum of 1,722,427 convertible shares.

The maximum cash consideration payable by McLeod is

£25.5m which will be partly satisfied by an underwriting of £5.5m by Noble Grossart to subscribe for or obtain subscription for the balance of up to 300m convertible shares at a price of 135p per share.

In its statement Warren says that since McLeod obtained effective control, higher cash offers have been made to the group. However, McLeod has said that it would not effectively preclude other offers from being declared unconditional.

On the stock market yesterday Warren shares fell 3p to 275p while McLeod gained 10p to 335p.

Warren says that the group's assets, balanced geographical spread of plantations and other income is a unique situation.

Although there is significant potential, the board considers that cannot recommend a takeover of Warren as a minority shareholder in a company which may lose its value. The directors therefore recommend that shareholders do not vote to recommend the offer.

Five days after the revised terms were announced by McLeod, GT Management, the investment management group, bought an 11 per cent holding in the company taking its total stake to over 15 per cent.

Mr G. J. J. intended for the moment to retain a substantial minority shareholding.

Midland Bank takes 51% of Crocker for \$595m

THE FIRST stage of the \$620m Midland Bank investment in Crocker National Corporation of the U.S. has been completed, creating one of the 10 biggest banking groups in the world with assets of about \$800m.

Mr Geoffrey Taylor, deputy group vice executive and Mr Malcolm Wilcox, a Midland bank director, signed the deal in San Francisco yesterday afternoon, when Midland Bank paid out \$595m for its initial 51 per cent stake. Mr Tom Wilcox, the chairman of Crocker, said the agreement marked the "beginning of the largest alliance in history between two banking institutions."

Midland's offer to buy majority control of Crocker was more than twice oversubscribed with Crocker shareholders tendering 13.5m shares (equivalent to 86 per cent of the capital) of which Midland agreed to buy 6.5m at \$90 per share. In addition the bank bought 3m new shares.

The second stage involves Midland buying 2.5m new shares in Crocker at \$90 per share, increasing its stake to 87 per cent.

Mr Tom Wilcox said Midland Bank's capital injection would enable Crocker to increase its assets to more than \$300m over the next few years, 50 per cent stake. Mr Tom Wilcox said the bank's legal lending limit will rise immediately to more than \$100m and ultimately to about \$125m, enabling us to serve customers more effectively.

Crocker is the 13th largest bank in the U.S. with assets at the end of June 1981 of nearly \$200m.

LONDON TRADED OPTIONS									
Oct. 15: Total Contracts 1,075, Calls 647, Puts 428									
Jan. April									
Option	Exercise price	Closing offer	Vol.	Closing offer	Vol.	Closing offer	Vol.	Equity close	
BP (c)	240	48	45	62	72	280	10	1	286p
BP (p)	280	10	1	1	1	300	10	2	306p
BP (c)	300	10	1	1	1	320	10	1	326p
BP (p)	320	10	1	1	1	340	10	1	346p
BP (c)	340	10	1	1	1	360	10	1	366p
BP (p)	360	10	1	1	1	380	10	1	386p
BP (c)	380	10	1	1	1	400	10	1	406p
BP (p)	400	10	1	1	1	420	10	1	426p
BP (c)	420	10	1	1	1	440	10	1	446p
BP (p)	440	10	1	1	1	460	10	1	466p
BP (c)	460	10	1	1	1	480	10	1	486p
BP (p)	480	10	1	1	1	500	10	1	506p
BP (c)	500	10	1	1	1	520	10	1	526p
BP (p)	520	10	1	1	1	540	10	1	546p
BP (c)	540	10	1	1	1	560	10	1	566p
BP (p)	560	10	1	1	1	580	10	1	586p
BP (c)	580	10	1	1	1	600	10	1	606p
BP (p)	600	10	1	1	1	620	10	1	626p
BP (c)	620	10	1	1	1	640	10	1	646p
BP (p)	640	10	1	1	1	660	10	1	666p
BP (c)	660	10	1	1	1	680	10	1	686p
BP (p)	680	10	1	1	1	700	10	1	706p
BP (c)	700	10	1	1	1	720	10	1	726p
BP (p)	720	10	1	1	1	740	10	1	746p
BP (c)	740	10	1	1	1	760	10	1	766p
BP (p)	760	10	1	1	1	780	10	1	786p
BP (c)	780	10	1	1	1	800	10	1	806p
BP (p)	800	10	1	1	1	820	10	1	826p
BP (c)	820	10	1	1	1	840	10	1	846p
BP (p)	840	10	1	1	1	860	10	1	866p
BP (c)	860	10	1	1	1	880	10	1	886p
BP (p)	880	10	1	1	1	900	10	1	906p
BP (c)	900	10	1	1	1	920	10	1	926p
BP (p)	920	10	1	1	1	940	10	1	946p
BP (c)	940	10	1	1	1	960	10	1	966p
BP (p)	960	10	1	1	1	980	10	1	986p
BP (c)	980	10	1	1	1	1000	10	1	1006p
BP (p)	1000	10	1	1	1	1020	10	1	1026p
BP (c)	1020	10	1	1	1	1040	10	1	1046p
BP (p)	1040	10	1	1	1	1060	10	1	1066p
BP (c)	1060	10	1	1	1	1080	10	1	1086p
BP (p)	1080	10	1	1	1	1100	10	1	1106p
BP (c)	1100	10	1	1	1	1120	10	1	1126p
BP (p)	1120	10	1	1	1	1140	10	1	1146p
BP (c)	1140	10	1	1	1	1160	10	1	1166p
BP (p)	1160	10	1	1	1	1180	10	1	1186p
BP (c)	1180	10	1	1	1	1200	10	1	1206p
BP (p)	1200	10	1	1	1	1220	10	1	1226p
BP (c)	1220	10	1	1	1	1240	10	1	1246p
BP (p)	1240	10	1	1	1	1260	10	1	1266p
BP (c)	1260	10	1	1	1	1280	10	1	1286p
BP (p)	1280	10	1	1	1	1300	10	1	1306p
BP (c)	1300	10	1	1	1	1320	10	1	1326p
BP (p)	1320	10	1	1	1	1340	10	1	1346p
BP (c)	1340	10	1	1	1	1360	10	1	1366p
BP (p)	1360	10	1	1	1	1380	10	1	1386p
BP (c)	1380	10	1	1	1	1400	10	1	1406p
BP (p)	1400	10	1	1	1	1420	10	1	1426p
BP (c)	1420	10	1	1	1	1440	10	1	1446p
BP (p)	1440	10	1	1	1	1460	10	1	1466p
BP (c)	1460	10	1	1	1	1480	10	1	1486p
BP (p)	1480	10	1	1	1	1500	10	1	1506p
BP (c)	1500	10	1	1	1	1520	10	1	1526p
BP (p)	1520	10	1	1	1	1540	10	1	1546p
BP (c)	1540	10	1	1	1	1560	10	1	1566p
BP (p)	1560	10	1	1	1	1580	10	1	1586p
BP (c)	1580	10	1	1	1	1600	10	1	1606p
BP (p)	1600	10	1	1	1	1620	10	1	1626p
BP (c)	1620	10	1	1	1	1640	10	1	1646p
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BP (c)	1660	10	1	1	1	1680	10	1	1686p
BP (p)	1680	10	1	1	1	1700	10	1	1706p
BP (c)	1700	10	1	1	1	1720	10	1	1726p
BP (p)	1720	10	1	1	1	1740	10	1	1746p
BP (c)	1740	10	1	1	1	1760	10	1	1766p
BP (p)	1760	10	1	1	1	1780	10	1	1786p
BP (c)	1780	10	1	1	1	1800	10	1	1806p
BP (p)	1800	10	1	1	1	1820	10	1	1826p
BP (c)	1820	10	1	1	1	1840	10	1	1846p
BP (p)	1840	10	1	1	1	1860	10	1	1866p
BP (c)	1860	10	1	1	1	1880	10	1	1886p
BP (p)	1880	10	1	1	1	1900	10	1	1906p
BP (c)	1900	10	1	1	1	1920	10	1	1926p
BP (p)	1920	10	1	1	1	1940	10	1	1946p
BP (c)	1940	10	1	1	1	1960	10	1	1966p
BP (p)	1960	10	1	1	1	1980	10	1	1986p
BP (c)	1980	10	1	1	1	2000	10	1	2006p
BP (p)	2000	10	1	1	1	2020	10	1	2026p
BP (c)	2020	10	1	1	1	2040	10	1	2046p
BP (p)	2040	10	1	1	1	2060	10	1	2066p
BP (c)	2060	10	1	1	1	2080	10	1	2086p
BP (p)	2080	10	1	1	1	2100	10	1	2106p
BP (c)	2100	10	1	1	1	2120	10	1	2126p
BP (p)	2120	10	1	1	1	2140	10	1	2146p
BP (c)	2140	10	1	1	1	2160	10	1	2166p
BP (p)	2160	1							

Wilkinson boosts Allegheny's results

By Our New York Staff

ALLEGHENY International, the Pittsburgh company currently bidding for control of Sunbeam, an appliance maker, yesterday reported higher third quarter earnings, helped by the consolidation of the results of Wilkinson Match of the UK which Allegheny bought last year.

The company said it earned \$18m from continuing operations, up 9 per cent from the previous year. Sales were \$376.1m, compared with \$215.4m.

Mr Robert Buckley, chairman, said the results had been boosted by higher profits from fabricated metals and a continued strong performance by an affiliate, Titanium Metals of America, both of which are expected to gain from the revived B1 bomber programme.

Mr Buckley said he was "especially pleased" with the contribution of Wilkinson which improved earnings "throughout 1981".

Allegheny said it had not yet formulated a reaction to IC Industries' latest increase in the terms of its offer for Sunbeam.

Allegheny entered the bidding as a white knight for Sunbeam, but is probably waiting to see whether its own cash plus stock offer attracts a significant number of Sunbeam shares from holders.

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Morgan Guaranty income slips as spreads narrow

By IAN HARGREAVES IN WASHINGTON

J. P. MORGAN, parent of Morgan Guaranty, the fifth largest U.S. Bank, suffered a 26.8 per cent drop in third quarter profits as the gap between the cost of its borrowed funds and the income on loans to customers widened.

Morgan said that before securities transactions it earned \$75.7m in the third quarter, compared with \$103.2m last year. The third quarter figure was also down by almost 20 per cent on the second quarter result.

The bank said the comparisons had been sharpened because of an extremely strong third quarter in 1980, when earnings were boosted by strong interest earnings from overseas offices.

Slow growth in third quarter for TRW

By Our New York Staff

TRW, THE Cleveland-based industrial group, yesterday reported sluggish sales and profits growth for the third quarter. It earned \$83m on sales of \$1.29bn compared with \$43.9m on sales of \$1.19bn last year.

But much of the profit increase stemmed from the sale to Datapoint of TRW's international distribution links for Datapoint products. Without that special factor, net profits were \$52.6m, an 8 per cent increase.

TRW is struggling through the European and American motor industry recessions and just managed to increase sales and profits of its vehicle components division in the quarter. Sales rose by 2 per cent to \$397m and operating profit by 4 per cent to \$34.8m.

The electronics division, last year's high flier, has started to suffer from weakness in the telecommunications business and although sales climbed by 13 per cent to \$512m, operating profit fell by 1 per cent to \$33.5m.

For the first nine months of the year, TRW earned \$201.9m, including the Datapoint transaction, on sales of \$4.4bn, compared with profits of \$154.7m on sales of \$3.68bn last year.

Morgan also suffered losses on its bond trading activities of \$200,000 and made substantial provisions for possible credit losses. The provision in the quarter was \$12.1m and at the end of the quarter the company's total allowance for possible losses stood at \$235.4m.

For the first nine months, Morgan's income before securities transactions was \$249.7m, down 9.4 per cent from \$275.5m the year before. These figures exclude securities losses, after taxes, of \$21.3m this year and \$17.9m last year.

Continental Illinois Corporation, which owns Chicago's biggest bank in the U.S., increased its net earnings by 16.2 per cent in the third quarter from \$57.24m to \$67.3m, or from \$1.46 a share to \$1.70. After securities transactions per share profits were \$2.47 against \$1.69.

For the nine months profits were 9.9 per cent ahead from \$170.5m to \$187.5m, or from \$4.34 a share to \$4.74. After securities transactions profits were \$4.65 a share against \$4.41.

The company attributed the third quarter improvement to gains in net interest income, which came mainly from an increase in earnings assets and an improvement in short-term interest rates in September.

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Broad quarterly advance for Allied

By Paul Betts in New York

ALLIED CORPORATION, the diversified U.S. chemicals company, reported yesterday third quarter net income of \$56m before non-recurring gains—representing a 21 per cent increase over last year's \$66m. All of Allied's business sectors contributed.

A net non-recurring gain of \$38m brought third quarter earnings to \$118m. This gain consisted of a \$184m gain from the sale of Allied's Canadian oil and gas properties, which was partly offset by a provision of \$156m.

Allied, like a number of other U.S. energy companies, decided to sell its Canadian assets in the face of Canada's new energy policy aimed at a greater Canadian ownership of the country's natural resources.

Allied's third quarter provisions include a reserve for the write-off and eventual shut-down of a 50 per cent interest in a nuclear fuel reprocessing plant at Barnwell, South Carolina, charges covering a high density polyethylene solution plant made obsolete by construction of a new reactor; certain uneconomical chemical assets; a restructuring of seal belt operations and electrical products facilities serving the depressed car industry; and consolidation of the Mergenthaler Group's activities.

Third quarter sales advanced 17 per cent to \$1.32bn. At nine months sales were 16 per cent higher at \$4.7bn and earnings, including the non-recurring gain in the third quarter, were \$289m against \$207m. Without the gain, earnings totalled \$251m in the first nine months.

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Japan studying problems of offshore banking centre

BY RICHARD C. HANSON IN TOKYO

JAPAN'S MINISTRY OF Finance is researching the problems confronting the formation of an offshore banking centre along the lines of the one due to start up in New York, according to Mr. Michio Watanabe, the Minister.

The Finance Minister did not mention any specific time frame for such a change in Tokyo, but listed the matter for Japan as allowing an offshore money market to be established.

In an interview he said a Tokyo market would serve to channel investment funds from elsewhere into Asia; provide a geographically less risk source of foreign currencies for Japanese banks; and further strengthen the Tokyo financial community's international capabilities.

The demerits, he said, would be the possible spillover-effects of a free-wheeling international market could have on Japan's domestic credit markets. Changes would also have to be made to the tax law to exempt offshore funds from Japanese withholding tax.

Within the Ministry, the idea of actually going ahead with an offshore centre is still met with caution. But that it has officials investigating how to cope with the problems such a market would create can be considered a first step in what will probably be a long process. Drafting and passing tax legislation could take a couple of years from the time a consensus was formed on going ahead.

In recent years discussions of Japan's potential as an international financial centre has varied from support to opposition. However, official interest in the subject appears to have been increased by the U.S. authorisation for an offshore banking centre in New York from December. Japan is paying close attention to developments in New York.

The pressure for Japan to create a market has come primarily from commercial bankers. In the recently published final report of a prestigious Japan-U.S. Economic Relations Group, prepared for the leaders of Japan and the U.S. specifically recommended that Japan consider the creation of an offshore market in yen.

Generali and Aetna in link on insurance

By James Buxton in Rome

ITALY'S BIGGEST insurance company, Assicurazioni Generali, has formed a joint venture with a U.S. and a Japanese insurance company to provide damage insurance cover to U.S. concerns operating overseas.

The new company, which will be called Aegen International and be based in New York, will be 45 per cent owned by Generali. A further 45 per cent will be owned by Aetna Casualty and Surety, a subsidiary, the largest non-mutual insurance company in the U.S. Aetna Life and Casualty and the remaining 10 per cent by Taisho Marine and Fire of Tokyo, which ranks third in the non-life insurance field in Japan.

The operation will be able to draw on Generali's extensive presence in Europe and other parts of the world, including Latin America and Aetna's North American presence and Taisho's Far East and South-East Asian activities.

For Generali the new company should also enable it to strengthen its position in the U.S. where it has been coming increasingly involved. It also expects to gain sophisticated technological know-how from the operation.

● Farmitalia Carlo Erba, the pharmaceutical division of the Montedison chemical group, is expected to triple profit to about L50bn (\$42m) this year from L16.18bn in 1980. Consolidated turnover is seen reaching L650bn with 60 per cent of the total deriving from exports and sales of foreign subsidiaries. The average 25 per cent drop in the value of the lira against the dollar was cited as one of the main factors boosting sales.

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16th October, 1981

Swedish paper losses spark row

BY WILLIAM DUFFLOR, NORDIC EDITOR, IN STOCKHOLM

A HEAVY and unexpected setback for ASSI, the Swedish State-owned forest products group, has triggered angry exchanges between the Ministry of Industry and Statsforetag, the State holding company, and could lead to a re-organisation of the State's forest and paper manufacturing interests.

ASSI posted a Skr 10.9m pre-tax profit on sales of Skr 3.47bn (\$637m) last year after running up losses for several years during which the management undertook a rationalisation programme.

For this year the company had warned that the business recession would return it to the red, but both Statsforetag and the Ministry were plainly

surprised by the disclosure earlier this month that the 1981 loss could be as high as Skr 500m.

Mr Nils Aspling, the Industry Minister, has begun to complain about the failure of Statsforetag's reporting system, while the holding company itself has revived a plan for merging ASSI's operations with those of Domänverket, the State forest company.

ASSI, unlike many of its privately-owned competitors, possesses no forests of its own and no hydro-electric power plants, which provide useful cash flow. It is Sweden's biggest saw mill operator and runs three divisions—building materials, paper products and packaging materials.

Its packaging business has subsidiaries in West Germany, the UK, Denmark and Switzerland and is the most profitable sector of the group.

The present profit setback is attributed mainly to the collapse of the building market both in Sweden and elsewhere in Europe and to the increase in Krona terms—in indebtedness and interest charges caused by the rise in the dollar exchange rate.

Of this year's anticipated Skr 500m loss, some Skr 190m would be unrealised losses caused by the increase in weight of dollar borrowings. ASSI's net interest charges last year totalled Skr 268m. They are expected to come close to Skr 400m this year.

Bofors shows decline in interim profit

By Our Stockholm Staff

BOFORS, THE Swedish armaments and chemicals group, recorded pre-tax earnings of Skr 97m (\$12.9m) for the first eight months of this year, a 30% decline on sales of Skr 2.24bn (\$414m) from Skr 2.16bn (\$414m) from the same period last year.

For the full year Bofors has maintained its March forecast of a downturn in earnings to about Skr 200m from the Skr 250m achieved in 1980. The expected decline is again chiefly attributed to lower deliveries of defence materials.

Consolidated turnover is forecast to amount to Skr 2.8bn for 1981 as a whole against Skr 3.8bn, which is also blamed on lower defence sales.

Downturn in earnings at Stora Kopparberg

BY WESTERLY CHRISTNER IN STOCKHOLM

THE SWEDISH forest products group, Stora Kopparberg, reports lower pre-tax profits of Skr 299m (\$55.3m) for the first eight months of this year, against Skr 374m.

The figures are struck after a currency exchange loss of Skr 18m, compared with Skr 8m. Sales rose to Skr 2.95bn from Skr 2.59bn, and orders received for pulp and paper during the period corresponded roughly to manufacturing capacity.

The general business climate in Europe has "begun to worsen", however, and for 1981 as a whole Stora expects earnings to decline by around Skr 150m from last year's Skr 600m, including extraordinary items.

The expected decrease is attributed to slackening demand and currency losses, despite the

"positive impact" of the recent devaluation of the krona and changes in value of some other European currencies.

Group capital spending totalled Skr 220m during the eight months against Skr 218m. Stora plans to invest some Skr 1bn over the next three years, expanding its paper making capacity while it is shedding steel interests.

● Holmestruks Bruk, the forest products group, which is Europe's biggest newspaper manufacturer and the dominant producer of magazine paper in Sweden, recorded pre-tax earnings of Skr 58m (\$10.7m) during the first eight months of this year, against Skr 63m.

Group sales gained slightly to Skr 1.51bn (\$279m) against Skr 1.33bn. Net financial charges fell by Skr 4m to Skr 51m.

German Shell and BP cut capacity

BY SUE CAMERON, CHEMICALS CORRESPONDENT

DEUTSCHE SHELL and Deutsche BP have reached agreement on a deal that will allow both of them to cut capacity and costs substantially in their troubled oil refining businesses.

Deutsche Shell is to shut its 3.8m tonnes a year refinery at Ingolstadt in West Germany with the net loss of around 150 jobs in the second half of next year. But the company has signed a 12-year contract with Deutsche BP under which it will take 2.4m tonnes a year of refined products from BP's refining units at the nearby Vohburg-Erlang complex.

The deal is part of a general move by the European refining industry to cut its capacity in the face of drastically reduced demand and falling profitability.

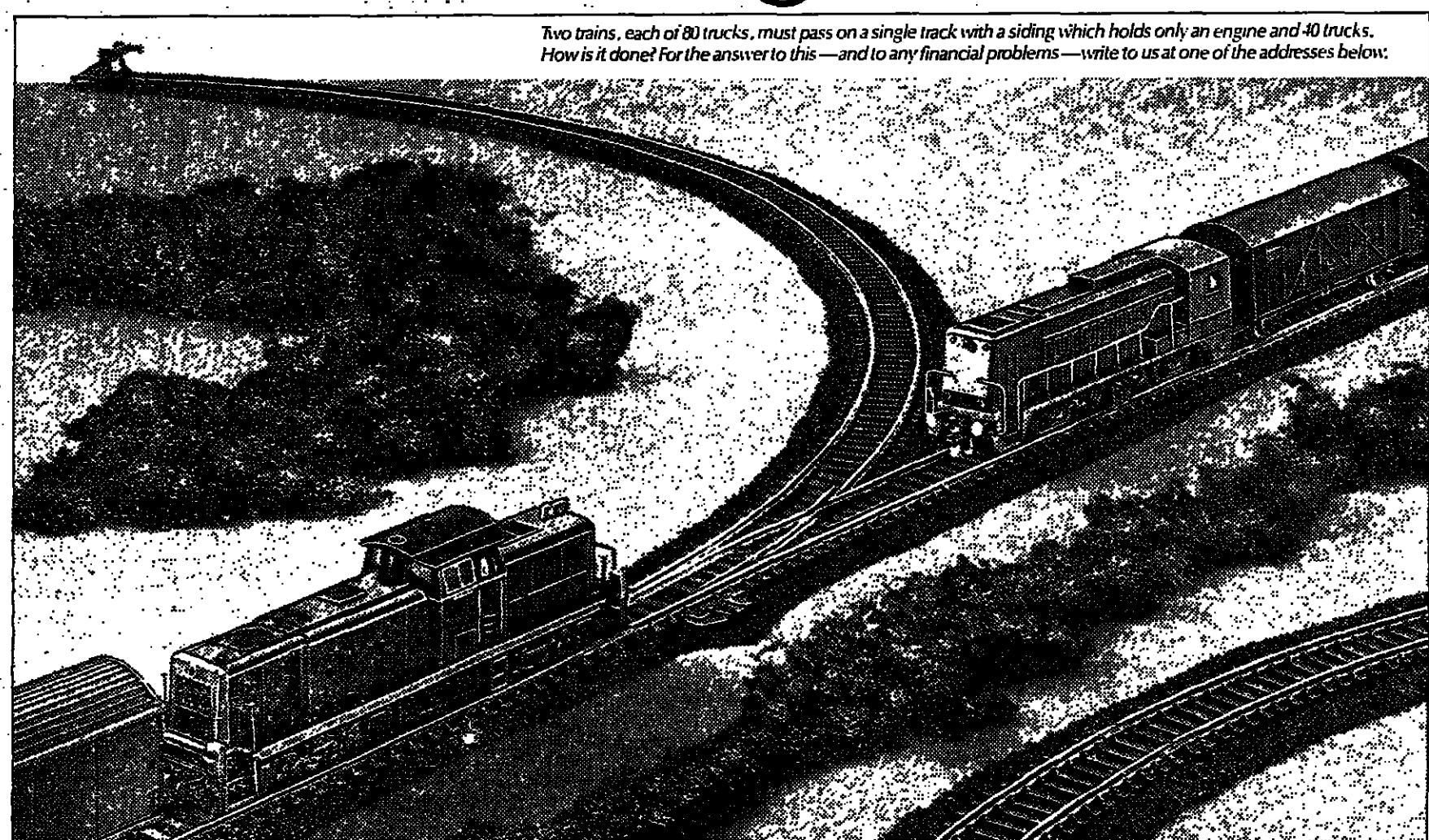
The BP group, which announced the closure of its 10.5m tonnes a year Isle of Grain refinery in southern England in the summer, warned in August that it planned to shut a further 15m tonnes of its 100m tonnes European refining capacity. The group said at the time it was losing money on its European refining operations at the rate of £1m a day.

Deutsche BP has already cut its West German refining

capacity from 24m tonnes in 1979 to 21m tonnes and it is to sell or close a further 2m tonnes at Speyer. The new deal with Shell will enable it to shed a further 2.4m tonnes at Vohburg-Erlang, bringing its total capacity there down to 4.6m tonnes. By the end of next year Deutsche BP plans to have a mere 14m to 15m tonnes of refining capacity in West Germany, while Shell will have capacity of 13.5m tonnes after its closure.

West Germany's total refinery capacity is around 150m tonnes but the major oil companies say that at least 25 per cent of this needs to be permanently shut.

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Empresa Nacional del Carbón S.A.

Chile

\$7,000,000
Medium Term Loan

Arranged and Provided by

Grindlays Bank Group

The Sumitomo Trust and Banking Company Limited

Agent

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August 1981

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INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT (WORLD BANK)

Dfls 100,000,000
Fixed Term Loan

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NMB

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July 1981

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Companies and Markets

INTL. COMPANIES & FINANCE

Strong yen hits earnings at Honda

BY YOKO SHIBATA IN TOKYO

HONDA MOTORS reports a substantial drop in consolidated earnings in the first half of its fiscal year to end-August despite higher turnover, mostly because of the negative effects of the yen's appreciation. On the other hand, parent company non-consolidated operating profits and net profits were a record.

Consolidated net profits plunged by 51.2 per cent to ¥28.33bn (\$123.95m) on consolidated sales of ¥973.38bn, up 11.2 per cent compared with the corresponding previous period. Consolidated per share profits were ¥38.42, compared with ¥81.30. Results of 77 subsidiaries were consolidated and earnings of 118 subsidiaries and affiliates were also reflected in the consolidated returns.

Domestic sales contributed 26.9 per cent (up 23.2 per cent) to total turnover and overseas sales 73.1 per cent (up 7.3 per cent).

Unit sales of motorcycle rose 13 per cent to 1,797,000 units, yielding a 6 per cent rise in value sales, representing 27.4 per cent of the total turnover. Car unit sales rose by 16.3 per cent to 543,000 units, yielding a 9.9 per cent gain in value sales to account for 54.4 per cent of the total turnover.

However, the yen's appreciation squeezed the overseas value sales considerably. For example, motorcycle sales in value rose only by 0.2 per cent despite a 10.9 per cent growth in unit sales, and overseas car sales rose in value by 9.2 per cent against a 13.9 per cent rise in

unit sales.

Although the Japanese domestic motor market stood still during the half-year, Honda increased its domestic sales of motorcycles and cars by 28 per cent and 12.6 per cent, respectively.

Because of the company's high dependency on overseas businesses, Honda was hit badly by the fluctuation of foreign exchange rates, in particular in European currencies.

Meanwhile, Honda's non-consolidated operating profits for the half year reached a record ¥28.7bn, up 6.3 per cent. Non-consolidated net profits also reached a record ¥16.04bn, up 5.5 per cent, on sales up 17.2 per cent to ¥748.79bn. Per share profits on a non-consolidated

basis were ¥22.75, against ¥22.97.

The company gave a full year forecast on a non-consolidated basis. It sees motorcycle sales at 3,652,000 units, up 18.8 per cent from the previous year, with domestic sales of 1,200,000 units (up 20.6 per cent) and overseas sales of 2,452,000 units (up 17.9 per cent).

Car sales are targeted at 1,051,000 units, up 3.4 per cent. Strong domestic sales (340,000 units, up 25 per cent) are expected to cover slower exports (711,000 units, up 1.9 per cent), resulting from the U.S. and European import restrictions.

Non-consolidated operating profits for the full year ending February 1982 are expected to reach ¥87.5bn, up 15 per cent.

Nomura sets up fund in US. T-bills

By Our Financial Staff

NOMURA SECURITIES said yesterday that it plans to market in Japan a fund based primarily on short-term U.S. Treasury bills. The Japanese Finance Ministry has authorised Nomura to open this new investment fund in mid-November.

The fund, to be called the Inter-Securities Fund, will be denominated in U.S. dollars. It will be operated by Inter-Securities Fund Management Company, a Luxembourg-based unit of Deutsche Bank, Societe Generale and Nomura Europe.

Nomura said that preliminary plans call for a fund totalling \$50m, composed of about 80 per cent of short-term Treasury bills and 20 per cent of short-term dollar deposits. The minimum required investment will be \$500,000 (\$2,185).

State acts in Union Wine row

BY JOHN STEWART IN CAPE TOWN

IN AN unprecedented move to resolve a commercial dispute over shares bought on the Johannesburg Stock Exchange, Dr David de Villiers, the South African Minister of Industries and Commerce, yesterday authorised the seller of the shares, Union Wine, to transfer and register the shares in the name of the buyer, Central Merchant Bank, on condition that the latter disposes of the stock "within a reasonable period."

This is the latest, and presumably final, twist in the extraordinary series of events which started last March when the share price of Union Wine, a modest wine and spirit house, was chased up from 200 cents to 1,800 cents in a few hectic days of trading.

According to the best information at the time, the buyer was Cape Wine and Distillers (CWD), whose managing director, Mr Gysbert Steyn, issued a press release disclosing that the company had attempted to obtain 25 per cent of Union Wine's ordinary shares to protect a pre-emptive right held by CWD to buy control of Union Wine. The purpose of obtaining 25

per cent in Union Wine was to block a proposed Scheme of Arrangement between Union Wine and Kirsh Industries interests whereby the latter would take a 49 per cent interest in Union Wine in what promised to be the initial move in a plan to set up the largest liquor distributive network in the country.

CWD's attempt to block the deal aroused a good deal of adverse comment in view of the fact that Union Wine has barely 8 per cent of the South African wine and spirits market, whereas Cape Wine has nearly 90 per cent. As it turned out, the bid failed because Central Merchant Bank, the agency used to buy Union Wine shares, managed to secure only 943,538 shares (22.8 per cent).

Earlier this month, Union Wine refused to grant transfer of the shares because it did not wish to risk contravention of the Liquor Act. The essence of the relevant section of the Act makes it an offence for a producer to acquire an interest in a business which owns liquor retail licences. Union Wine owns a national chain of liquor stores.

Central Merchant insisted that it was the buyer and the owner of the shares but Union Wine demanded confirmation from the Minister of Industries and Commerce. This authority has now been given.

A surprising element of the Minister's press statement yesterday is his admission that he was informed by Cape Wine in March that the company had concluded an arrangement with Central Merchant to buy Union Wine stock to achieve "a complete division between the wholesale and retail trade."

Cape Wine apparently told the Minister at the time that if it succeeded in securing Union Wine it would dispose of the latter's retail stores. This seems to mean that the Minister sanctioned an operation that was not strictly legal because in the light of yesterday's statement he was in no doubt who the owner of the Union Wine shares would be, although there seems to have been an informal understanding with the Minister that the Union Wine liquor shops would be sold off and that this would make the deal legal again.

Conzinc Asia buys Rollei Singapore

By Graeme Johnson in Sydney

CONZINC ASIA Holdings, the south-east Asian subsidiary of CRA, the Australian mining and metals group, has expanded its downstream aluminium processing operations with the purchase of the aluminium die-casting division of Rollei Singapore for an undisclosed sum. Rollei Singapore went into receivership early in July after its affiliate, the West German camera company, itself decided to go into liquidation.

The purchase will expand further the company's aluminium die-casting interests in the region. A programme will start for a high-technology aluminium and zinc-casting service to the computer, data processing, consumer goods, electronics, aerospace and petroleum service industries.

Swan Brewery first half profit up 58%

By Our Sydney Correspondent

SWAN BREWERY, control of which is being sought by Mr Alan Bond, increased first half earnings by 58 per cent to A\$4.16m (US\$4.8m) and has easily overtaken its profit predictions. The directors of West Australia's sole brewery, however, have warned that the growth is likely to flatten in the present half, and the full year result would be more in line with projections.

After last month's announcement of a "personal" takeover bid worth A\$121.16m by Mr Bond, Swan Brewery forecast that earnings would grow at an annual average rate of 30 per cent and the dividend by 12.5 per cent.

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Notice to Noteholders

State Bank of India

US \$30,000,000 Floating Rate
Notes due 1987

Bankers Trust Company, London, as Principal Paying Agent for the above issue, hereby gives notice that with effect from 28th September, 1981, its new address is:-

Dashwood House,
69 Old Broad Street,
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has been appointed a

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TOUGHER TIMES AT HOME

Dutch insurers look abroad

BY CHARLES BAYCHELOR IN AMSTERDAM

THE GOLDEN age of expansion for Dutch insurance companies abroad is not yet over, though the days when foreign companies were there for the picking are definitely past. Tough competition for the well-run and profitable insurance company has created an international sellers' market.

Foreign managements, too, are less inclined to welcome a Dutch suitor. The opposition encountered by AGO in its bid for a majority stake in Life Investors of the U.S. illustrates the changed mood. Life Investors, of Cedar Rapids, Iowa, has fought AGO through the insurance commissioner of its home state, as well as in five state and district courts. The commissioner and the courts all ruled in AGO's favour, though an appeal is pending to a federal court in Minnesota.

AGO had built up a 42 per cent holding in Life Investors at a cost of \$148m over the past three years with the full agreement of the U.S. company's management. But when it announced plans last month to acquire another 1.5m shares for \$57m, taking its holding to 56 per cent, this proved too much for Life Investors' management. The shareholders are in favour, however, and have offered 2m shares in response to AGO's bid. AGO, with \$1.67bn (\$2.78bn) worth of life premium income and \$1.53bn of non-life income, is the fifth largest Dutch insurance group. Life Investors, which had 1980 turnover of \$295m, is AGO's first foreign

venture and is seen as the stepping stone to further growth in the U.S., including new acquisitions.

A mutual group, unlike the top three Dutch insurance companies which are quoted on the Amsterdam Stock Exchange, AGO had maintained a low profile until the Life Investors

breaking new ground with a \$144m bid for National Old Line Insurance Company of Little Rock, Arkansas, which had 1980 turnover of \$73m. But the bid ran up against complaints from a small group of shareholders, claiming that they had been discriminated against.

largest Dutch group, with 1980 premium income of \$1.1bn, is a veteran in this field. In the largest acquisition yet carried out by a Dutch insurer, it bought Life of Georgia insurance group of Atlanta, Georgia, in 1979 for \$330m.

But even Nat-Ned ran into opposition when last May it offered \$346m (U.S.\$52.8m) for a half-share in Mercantile Mutual Holdings of Sydney, a company with \$413m turnover. It had to fight off rival bids from two Australian companies, QBE Insurance, part of the Burns Philp trading group, and FAI Insurance. The Dutch group was forced reluctantly to add \$2m to its offer before victory was achieved.

Foreign premium income now accounts for a substantial part of the business of the large Dutch insurers. Nat-Ned books half its premium income outside the Netherlands, while Ennia depends for 22 per cent on foreign income. Amey, the second largest insurer with premium income of \$1.22bn, does 45 per cent of its business abroad, much of it through Interfinancial Insurance group of Atlanta, Georgia.

The small home market is the major reason for the Dutch insurers' move abroad. Nat-Ned recently calculated that 61 life and 828 non-life companies are fighting for the business of 14m Dutchmen. A decade of steady profits growth has meant that finding the cash was no problem, although times are getting harder.

bid. It now emerges that it had been very active behind the scenes. During the course of the battle for Life Investors, it revealed it had built up holdings of 15 per cent in Ennia and 18 per cent in Amias, two other large insurance groups. Voting rights in these companies are limited, however, and AGO says these holdings are simply investments.

Ennia, the third largest Dutch insurer with premium income of \$1.15bn (\$649m), is also

Opposition arose because Ennia bid only \$26.75 for each non-voting "B" share, compared with its offer of \$80 for voting "A" shares. The non-voting shareholders demanded a bigger slice of the total bid, and new terms have now been agreed.

Ennia is a late starter in the field of foreign acquisitions. It had been looking for a foreign partner for several years but had been unable to find a company which matched its ideal. Nationale Nederlanden, the

FOREIGN ACQUISITIONS BY DUTCH INSURANCE COMPANIES

Company	Foreign company	Price paid	Year
AGO*	Life Investors (U.S.)	\$199m	1979-81
Ennia*	Old Line (U.S.)	\$144m	1981
Nat-Ned	Mercantile Mutual (Australia)	\$346m	1981
Amey	Interfinancial Insurance (U.S.)	\$134m	1980
Nat-Ned	Life of Georgia (U.S.)	\$330m	1979
* Pending			

U.S. QUARTERLIES

Company	1981	1980
AMERICAN HOSPITAL SUPPLY		
Revenue	713.3m	608.7m
Net profits	33.7m	32.6m
Net per share	0.81	0.77
Nine months		
Revenue	2,069m	1,759m
Net profits	101.5m	91.1m
Net per share	2.43	2.19
CHAMPION INT.		
Revenue	1.5m	1.5m
Net profits	26.6m	47.3m
Net per share	0.38	0.84
Nine months		
Revenue	3,059m	2,709m
Net profits	100.8m	126.2m
Net per share	1.91	2.22
CROWN ZELLERBACH		
Revenue	76m	70.3m
Net profits	0.15	0.25
Net per share	0.15	0.25
Nine months		
Revenue	209m	185m
Net profits	1.49	2.19
Net per share	1.49	2.19

Company	1981	1980
ELI LILLY		
Revenue	623.3m	601.6m
Net profits	79m	75.4m
Net per share	1.04	1.00
Nine months		
Revenue	2,069m	1,759m
Net profits	101.5m	91.1m
Net per share	2.43	2.19
FIRST SANCORP OF TEXAS		
Revenue	33.5m	22.1m
Operating profits	1.11	0.88
Net profits	96.5m	63.8m
Net per share	3.25	2.43
HERCULES		
Revenue	690m	592m
Net profits	27m	22.3m
Net per share	0.92	0.51
Nine months		
Revenue	2,009m	1,859m
Net profits	96.1m	82.5m
Net per share	2.18	1.89

Company	1981	1980
E. F. HUTTON		
Revenue	345m	259.5m
Net profits	11m	18m
Net per share	0.82	1.06
Nine months		
Revenue	1,039m	812m
Net profits	55.2m	53.2m
Net per share	3.03	3.59
MCI COMMUNICATIONS		
Revenue	115m	52.7m
Net profits	15.4m	4.1m
Net per share	0.31	0.05
Nine months		
Revenue	201m	100.8m
Net profits	25.1m	8.1m
Net per share	0.51	0.10
NORTH AMERICAN PHILIPS		
Revenue	792.5m	553.5m
Net profits	28.5m	14.4m
Net per share	2.08	1.10
Nine months		
Revenue	2,356m	1,760m
Net profits	5.72	3.59
Net per share	5.72	3.59

Company	1981	1980
OLIN		
Revenue	489.8m	432.1m
Net profits	17.7m	12.1m
Net per share	0.74	0.51
Nine months		
Revenue	79.1m	81.4m
Net profits	3.29	2.56
Net per share	3.29	2.56
TELETYPE		
Revenue	908.5m	643.1m
Net profits	101.8m	77.2m
Net per share	4.53	3.73
Nine months		
Revenue	319.8m	283.1m
Net profits	15.48	11.34
Net per share	15.48	11.34
TIME INC		
Revenue	908.5m	677.5m
Net profits	19.6m	33m
Net per share	0.52	0.59
Nine months		
Revenue	2,356m	1,760m
Net profits	56.7m	100m
Net per share	1.57	1.82

NEW ISSUE

These notes having been sold, this announcement appears as a matter of record only.

U.S. \$70,000,000

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October 1981

This announcement appears as a matter of record only.

£158,000,000

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to provide finance for a contract awarded to

Standard Telephones and Cables Limited

for the supply and installation of the ANZCAN

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October 1981

The City of Winnipeg (CANADA)

U.S. \$50,000,000

17% Debentures due October 15, 1986, Series UV

Issue Price 100%

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Credit Suisse First Boston Limited
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October, 1981

COMPAGNIE FINANCIERE DE SUEZ

The following is the text of a letter from Monsieur Philippe Malet, Chairman of Compagnie Financière de Suez, which was sent to shareholders in September:

"It is customary at this time of the year for your Chairman to give you a report on our Company's progress during the first half of the financial year. I am able to tell you that the trend of our current figures has been satisfactory.

But in present circumstances, the possible consequences for the Company and for yourself of the plans for nationalisation are what concern you most. I have, I assure you, devoted all my energies towards advocating in Government circles the solutions which, bearing in mind the aims set by the Authorities themselves, seem likely to limit as much as possible the inevitable consequences of the measures which will be taken as far as your own interests are concerned and also those of our Company's staff, of our partners and, more generally, the French and foreign organisations which, in one way or another, have links with our Group.

It is also evident from the many questions put to my colleagues and myself that you wish to form yourselves into an association capable of taking action in any eventuality. I therefore feel it my duty to inform you collectively of the existence of such an association, 'SUEZ-ACTION': its Chairman is Mr Wateau and its address: 7 rue Murillo, 75008 Paris."

CNT

Caisse Nationale des Télécommunications

U.S.\$100,000,000

Floating Rate Notes due 1986

For the six months

16th October 1981 to 16th April 1982

the Notes will carry an

interest rate of 16 1/4% per annum,

with a coupon amount of US\$84.68.

Interest payable on 16th April 1982.

Bankers Trust Company, London

CURRENCIES, MONEY and GOLD

Dollar improves

The dollar rose in the last half hour of trading in London yesterday to finish at its best level of the day and up from Wednesday's closing levels. In a featureless market trading was influenced to a large extent by interest rate movements and a slight hardening of U.S. rates towards the end of the day prompted renewed dollar demand.

Sterling suffered as a result of the dollar's late improvement but came back against European currencies from lower levels seen earlier in the day to finish firmer overall.

The French franc returned to the top of the European Monetary System, narrowly displacing the Danish krone. A further fall in French domestic rates appeared to have little effect on the franc. The D-mark remained the weakest currency in generally featureless trading.

DOLLAR - The dollar's weighted index (Bank of England) was 107.4 against 107.5. Against the D-mark the dollar closed at DM 2.2290, having been as low as DM 2.1880 at one point and compared with Wednesday's close of DM 2.2320. Similarly against the Swiss franc it finished at Sfr 1.8675 from Sfr 1.8625 and Y230.5 from Y228.6 against the Japanese yen. The Bank of England's dollar index failed to take into account the dollar's late improvement.

STERLING - A trade-weighted index (Bank of England) rose to 88.3 from 88.2, having stood at 88.1 at noon and 88.3 in the morning. Against the dollar sterling opened at \$1.8600 and reached a best level of \$1.8580 before coming back to around \$1.8600. It traded close to this level for much of the afternoon until late dollar demand pushed sterling in a low \$1.8475. It closed at \$1.8490, a fall of 30 points. Against the D-mark, however, it rose to DM 4.1250 from DM 4.1200 and Sfr 3.4575 from Sfr 3.4525. It was also up

against the French at Ffr 10.3450 compared with Ffr 10.3400. D-MARK - No longer strongest member of the European Monetary System following the recent currency realignment. However the 5.5 per cent revaluation of the German unit has only reinforced market sentiment that the D-mark has been undervalued against its EMS partners for some time. The underlying strength of the D-mark has allowed the authorities to cut the special Lombard rate by one point. There was no intervention by the Bundesbank at yesterday's fixing in Frankfurt when the dollar was fixed at DM 2.2067, down from DM 2.2175 on Wednesday. Trading was rather quiet in the absence of any fresh news to affect the market. The level of business was also curtailed ahead of today's U.S. money supply figures while a lower tendency in Euro-dollar rates was also a depressing factor.

Sterling fell to DM 4.1100 from DM 4.1250 while the Swiss franc was fixed higher at DM 1.8555 from DM 1.8527. Within the EMS the French franc slipped to DM 39.55 from DM 39.50. The Swiss franc it finished at Sfr 1.8675 from Sfr 1.8625 and Y230.5 from Y228.6 against the Japanese yen. The Bank of England's dollar index failed to take into account the dollar's late improvement.

STERLING - A trade-weighted index (Bank of England) rose to 88.3 from 88.2, having stood at 88.1 at noon and 88.3 in the morning. Against the dollar sterling opened at \$1.8600 and reached a best level of \$1.8580 before coming back to around \$1.8600. It traded close to this level for much of the afternoon until late dollar demand pushed sterling in a low \$1.8475. It closed at \$1.8490, a fall of 30 points. Against the D-mark, however, it rose to DM 4.1250 from DM 4.1200 and Sfr 3.4575 from Sfr 3.4525. It was also up

THE DOLLAR SPOT AND FORWARD

Oct 16	Day's spread	Close	One month	% Three months	% p.a.
UK	1.8475-1.8480	1.8480-1.8510	0.07c pm-0.03 dis	0.13 0.13-0.23dis	-0.39
Ireland	1.5980-1.6070	1.5980-1.6000	0.50-0.80c	6.38 1.75-1.80 pm	4.17
Canada	1.1980-1.2002	1.1981-1.2002	0.34-0.38c dis	-3.85 0.75-0.81dis	-2.02
Netherlands	2.4350-2.4410	2.4350-2.4400	0.85-0.95c	2.88 2.15-2.25 pm	4.44
Belgium	36.35-37.45	37.45-37.45	10-18c dis	-4.54 36-44 dis	-4.33
Denmark	7.0900-7.1000	7.1000-7.1000	0.80-1.00c dis	-1.56 1.75-2.25dis	-1.13
W. Ger.	2.1880-2.2250	2.2250-2.2250	0.85-0.90c pm	4.40 2.85-2.90 pm	4.72
Portugal	63.50-64.10	63.50-64.10	50-210c dis	-24.51 70-75 dis	-13.20
Spain	94.00-94.80	94.75-94.80	7-15c dis	-1.40 26-45 dis	-1.48
Italy	1.175-1.188	1.182-1.184	5-7 lire dis	-6.28 17-20 dis	-6.25
Norway	5.8900-5.9225	5.8900-5.9000	1.00-0.00c	1.64 3.50-3.10 pm	2.35
France	5.5250-5.6025	5.5250-5.5975	1-11c dis	-2.71 3-4 dis	-2.54
Sweden	4.4500-5.0075	4.4500-5.0000	1.50-1.30c pm	3.07 5.35-5.15 pm	3.63
Japan	228.25-230.75	230.45-230.55	1.75-1.80c pm	8.72 4.85-4.70 pm	8.23
Austria	15.42-15.85	15.55-15.55	5.50-0.00c	4.00 131-91 pm	3.48
Switzerland	1.8425-1.8725	1.8675-1.8880	0.82-0.70c	4.85 2.85-2.90 pm	5.46

UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

THE POUND SPOT AND FORWARD

Oct 15	Day's spread	Close	One month	% Three months	% p.a.
U.S.	1.8475-1.8480	1.8480-1.8510	0.07c pm-0.03 dis	0.13 0.13-0.23dis	-0.39
Canada	2.2170-2.2300	2.2170-2.2210	0.50-0.80c	-3.27 1.55-1.75dis	-2.97
Netherlands	4.52-4.57	4.55-4.55	1-1c pm	2.83 3-3-34 pm	2.96
Belgium	68.15-69.25	68.15-69.25	10-18c dis	-4.54 36-44 dis	-4.33
Denmark	15.15-15.27	15.20-15.20	1-2c dis	-1.41 4-8 dis	-1.38
Ireland	1.5980-1.6070	1.5980-1.6000	0.50-0.80c	-6.38 1.75-1.80 pm	4.17
W. Ger.	4.10-4.14	4.12-4.13	1-1-1/2c pm	-3.85 0.75-0.81dis	-2.02
Portugal	117.40-119.50	117.40-119.50	50-210c dis	-24.51 70-75 dis	-13.20
Spain	174.30-175.30	175.15-175.35	5-25c dis	-1.03 60-100 dis	-1.85
Italy	2.188-2.225	2.225-2.225	0.85-0.90c	4.40 2.85-2.90 pm	4.72
Norway	10.81-10.95	10.81-10.95	1-11c dis	-2.71 3-4 dis	-2.54
France	10.25-10.35	10.34-10.35	1-2c dis	-1.74 7-5 dis	-2.61
Sweden	10.17-10.21	10.18-10.19	3-2-2/5c pm	3.07 5.35-5.15 pm	3.63
Japan	228.25-230.75	230.45-230.55	1.75-1.80c	8.72 4.85-4.70 pm	8.23
Austria	15.42-15.85	15.55-15.55	5.50-0.00c	4.00 131-91 pm	3.48
Switzerland	1.8425-1.8725	1.8675-1.8880	0.82-0.70c	4.85 2.85-2.90 pm	5.46

Belgian rate is for convertible francs. Financial franc 75.45-75.55. Six-month forward dollar 0.45-0.55c dis, 12-month 1.00-1.20c dis.

CURRENCY MOVEMENTS

Oct 15	Bank of England Index	Morgan Guaranty Index	Oct 14	Bank of England Index	Morgan Guaranty Index
Sterling	107.3	107.3	Sterling	107.3	107.3
U.S. dollar	107.4	107.4	U.S. dollar	107.4	107.4
Canadian dollar	107.5	107.5	Canadian dollar	107.5	107.5
Netherlands	107.5	107.5	Netherlands	107.5	107.5
Belgium	107.5	107.5	Belgium	107.5	107.5
Denmark	107.5	107.5	Denmark	107.5	107.5
W. Ger.	107.5	107.5	W. Ger.	107.5	107.5
Portugal	107.5	107.5	Portugal	107.5	107.5
Spain	107.5	107.5	Spain	107.5	107.5
Italy	107.5	107.5	Italy	107.5	107.5
Norway	107.5	107.5	Norway	107.5	107.5
France	107.5	107.5	France	107.5	107.5
Sweden	107.5	107.5	Sweden	107.5	107.5
Japan	107.5	107.5	Japan	107.5	107.5
Austria	107.5	107.5	Austria	107.5	107.5
Switzerland	107.5	107.5	Switzerland	107.5	107.5

Based on trade weighted changes from Washington statement December 1979. Financial franc 75.45-75.55. Six-month forward dollar 0.45-0.55c dis, 12-month 1.00-1.20c dis.

Bank of England index (base average 1975=100).

† Rate given for Argentina is the commercial rate. The financial rate for sterling 15.308-15.325 and for the dollar 8.200-8.250. * Selling rate.

Other currencies

Oct. 15				Note Rates
Argentina Peso	11.178-11.180	5997-6017	Australia	22.65-22.95
Australia Dollar	1.6180-1.6200	0.8715-0.8730	Belgium	75.00-76.00
Brazil Cruzeiro	805.00-806.00	110.15-110.17	Denmark	15.15-15.21
Finland Markka	8.100-8.113	14.3874-14.3875	France	15.27-15.31
Greek Drachma	102.02-105.18	55.45-55.65	Germany	4.08-4.13
Hong Kong Dollar	11.171-11.181	6.0050-6.0100	Italy	2140-2245
India Rupee	146.50	70.20	Japan	426-431
Kuwait Dinar	0.582-0.588	0.2812-0.2815	Netherlands	4.50-4.55
Libyan Dinar	0.153-0.155	37.41-37.43	Norway	10.89-11.04
Luxembourg FF	148.50	2.92-2.93	New Zealand	1.73-1.74
Malaysia Dollar	4.2575-4.2675	1.8070-1.8080	Spain	173-184
Saudi Arab. Riyal	5.48-5.49	5.4150-5.4180	Sweden	10.15-10.25
South African Rand	3.8675-3.8775	3.0000-3.0020	Switzerland	1.841-1.845
South African Rand	1.7530-1.7545	0.9475-0.9485	United States	1.85-1.87
U.S. Dollar	6.85-6.89	8.7000-8.7050	Venezuela	79-82

† Rate given for Argentina is the commercial rate. The financial rate for sterling 15.308-15.325 and for the dollar 8.200-8.250. * Selling rate.

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WORLD VALUE OF THE DOLLAR

Bank of America NT & SA, Economics Department, London

The table below gives the rate of exchange for the U.S. dollar against various currencies as of Wednesday, October 14, 1981. The exchange rates listed are middle rates between buying and selling rates as quoted between banks, unless otherwise indicated. All currencies are quoted in foreign currency units per one U.S. dollar except in certain specified areas. All rates quoted are indicative. They are not based on, and are not intended to be used as a basis for, particular transactions. Bank of America NT & SA does not undertake to trade in all listed foreign currencies, and neither Bank of America NT & SA nor the Financial Times assume responsibility for errors.

COUNTRY	CURRENCY	VALUE OF DOLLAR	COUNTRY	CURRENCY	VALUE OF DOLLAR	COUNTRY	CURRENCY	VALUE OF DOLLAR
Afghanistan	Afghan (D)	50.08	Guadeloupe	Fr. S	5.578	Philippines	N.Z. Dollar	1.0066
Albania	Lek	5.4403	Ghana	Cedi	1.00	Poland	Zloty (Z)	22.00
Algeria	Dinar	1.1875	Guatemala	Quetzal	5.00	Portugal	Escudo	200.48
Andorra	Sp. Peseta	166.64	Guinea	Leone	25.00	Port Timor	Escudo	200.48
Angola	Kwanza	200.48	Guinea Bissau	Leone	25.00	Puerto Rico	U.S. \$	1.00
Antigua	C. Caribbean \$	1.00	Guyana	Dollar	2.00	Qatar	Riyal	3.6937
Argentina	Peso (C) (R)	5687.00	Haiti	Gourde	5.00	Reunion Ile de la	Fr. Franc	5.578
	Peso (C) (D)	7925.00	Honduras Rep.	Lempira	5.00	Romania	Lei (D)	4.44
Australia	Dollar	0.8709	Hong Kong	Dollar	6.04	Rwanda	Franc	99.94
Austria	Schilling	15.58	Hungary	Forint	30.00	S. Christopher	C. Caribbean \$	1.0066
Azores	Escudo	63.50	Iceland	Krona	7.173	S. Helena	U.S. \$	1.00
Bahamas	Dollar	1.00	India	Rupiah	0.0669	S. Lucia	C. Caribbean \$	1.0066
Bahrain	Dinar	0.3769	Indonesia	Rupiah	620.00	S. Pierre	Fr. Franc	5.578
Baleares Is.	Sp. Peseta	166.64	Iran	Rial	80.00	S. Vincent	C. Caribbean \$	1.0066
Bangladesh	Taka	17.01	Iraq	Dinar	0.3399	S. George (Western)	Tala	1.0066
Barbados	Dollar	2.02	Irish Rep.	Punt	1.992	Samoa (Am.)	U.S. \$	1.00
Barbados	Franc (B)	27.26	Israel	Sheqel	1186.50	Sao Paulo	Cr. Lira	1186.50
Belgium	Franc (F)	40.40	Italy	Lira	278.00	Sao Tome & P.	Dobra	98.0113
Belize	Dollar	2.00	Ivory Coast	C.F.A. Franc	278.00	Principe	Dobra	98.0113
Benin	Fr. Franc	278.00	Jamaica	Dollar	322.57	Saudi Arabia	Riyal	4.44
Bermuda	Dollar	1.00	Japan	Yen	336.57	Senegal	C.F.A. Franc	278.00
Bhutan	Ind. Rupee	0.0669	Jordan	Dinar	0.331	Seychelles	Ruf. S.	1.00
Bolivia	Peso	24.75	Kampuchea	Riel	n.a.	Sierra Leone	Leone	1.0066
Botswana	Pula	0.8901	Kenya	Shilling	0.0499	Singapore	Dollar	1.0066
Brazil	Cruzado	108.37	Kiribati	Dollar	0.8709	Solomon Is.	Dollar	1.0066
Bulgaria	Lev	0.94	Korea (Nth.)	Won	0.94	Somali Rep.	Shilling (S)	1.00
Burma	Kyat	0.6519	Korea (Sth.)	Won	686.00	South Africa	Rand	0.0669
Burundi	Franc	80.00	Kuwait	Dinar	0.283	Spain	Peseta	99.94
Cameroon Rep.	C.F.A. Franc	278.00	Labrador	Dollar	10.00	Spain, Ports in M.	Sp. Peseta	99.94
Canada	Dollar	1.1998	Lao	Kip	4.585	Sri Lanka	Rupee	80.24
Cape Verde	Escudo	94.98	Latvia	Lats	0.0499	Sudan Rep.	Pound (S)	1.00
Cayman Is.	Dollar	0.835	Liberia	Dollar	1.00	Swaziland	Shilling	1.0066
Chad	C.F.A. Franc	278.00	Libya	Dinar	0.2861	Taiwan	Dollar	1.0066
Chile	Peso (C)	39.00	Liechtenstein	Sw. Franc	37.26	Tanzania	Shilling (S)	278.00
China	Yuan	1.54	Luxembourg	Franc	37.26	Togo	C.F.A. Franc	278.00
Colombia	Peso (C)	56.49	Macao	Pataca	6.3786	Togo Rep.	C.F.A. Franc	278.00
Comoros	C.F.A. Franc	278.00	Madagascar D. R.	Franc	278.00	Tonga Is.	P.anga	0.0669
Costa Rica Rep.	Colon	5.00	Malawi	Quigwa	0.0097	Trinidad & Tobago	Dollar	1.0066
Cuba	Colon	80.00	Malaysia	Ringgit	2.2895	Tunisia	Dinar	0.0669
Cuba	Peso	0.7113	Maldives Is.	Ruf. S.	3.93	Turkey	Lira	166.64
Cyprus	Pound	2.3565	Mali	Franc	657.80	Turkmen	U.S. \$	1.00
Czechoslovakia	Koruna (C)	5.80	Malta	Pound	2.5432	Turkmen	Aust. Dollar	0.0669
Denmark	Krone	7.1595	Martinique	Guigwa	5.578	Uganda	Shilling	22.00
Dominican Rep.	Peso	178.50	Mauritius	Rupee	10.7768	Upper Vol. Emir.	Dichan	0.0669
Domin. Rep.	Peso	2.7025	Mexico	Peso	20.00	Upper Vol. Emir.	Dichan	0.0669
Domin. Rep.	Peso	2.7025	Moldavia	Leu	1.00	Uruguay	C.F.A. Franc	278.00
Domin. Rep.	Peso	2.7025	Moldavia	Leu	1.00	Uruguay	Peso	11.20
Domin. Rep.	Peso	2.7025	Moldavia	Leu	1.00	U.S.S.R.	Ruble	0.0669
Domin. Rep.	Peso	2.7025	Moldavia	Leu	1.00	U.S.S.R.	Ruble	0.0669
Domin. Rep.	Peso	2.7025	Moldavia	Leu	1.00	U.S.S.R.	Ruble	0.0669
Domin. Rep.	Peso	2.7025	Moldavia	Leu	1.00	U.S.S.R.	Ruble	0.0669
Domin. Rep.	Peso	2.7025	Moldavia	Leu	1.00	U.S.S.R.	Ruble	0.0669
Domin. Rep.	Peso	2.7025	Moldavia	Leu	1.00	U.S.S.R.	Ruble	0.0669
Domin. Rep.	Peso	2.7025	Moldavia	Leu	1.00	U.S.S.R.	Ruble	0.0669
Domin. Rep.	Peso	2.7025	Moldavia	Leu	1.00	U.S.S.R.	Ruble	0.0669
Domin. Rep.	Peso	2.7025	Moldavia	Leu	1.00	U.S.S.R.	Ruble	0.0669
Domin. Rep.	Peso	2.7025	Moldavia	Leu	1.00	U.S.S.R.	Ruble	0.0669
Domin. Rep.	Peso	2.7025	Moldavia	Leu	1.00	U.S.S.R.	Ruble	0.0669
Domin. Rep.	Peso	2.7025	Moldavia	Leu	1.00	U.S.S.R.	Ruble	0.0669
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Domin. Rep.	Peso	2.7025	Moldavia	Leu	1.00	U.S.S.R.	Ruble	0.0669
Domin. Rep.	Peso	2.7025	Moldavia	Leu	1.00	U.S.S.R.	Ruble	0.0669
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TECHNOLOGY

EDITED BY ALAN CANE

Target selection is key to success in biotechnology

BY DAVID FISHLICK, SCIENCE EDITOR



PICKING good targets is going to be the key to commercial success in biotechnology, says Dr. Charles Reece, research director of ICI. Get your targets wrong and you will end up with some heavy capital investments for capital-intensive and novel products the market will not pay for.

Dr. Reece calls the "orphan drug" problems. These are the drugs for which there is a demand but which society will not pay to have developed and tested, because too few people need them, or because the sick live in far-away countries.

It may well be possible to make human growth hormone by biotechnology. But the British society cover the cost of increasing the height of a few hundred people. He believes that investors have got to be patient while the scientists sort out good commercial targets from bad ones.

The evidence from the animal health business is certainly not promising. Worldwide, animal health products are one-to-two per cent of total pharmaceutical sales, even though many farm animal diseases are potential targets for biotechnology.

"It's hard to find strong economic arguments to sell vaccines to farmers," says Dr. Reece. "People will pay more for pet health than farm animal health."

ICI's commitment to the biosciences cannot be doubted. About £70m, one-third of a group research budget of about £200m, is being spent in this sector.

But focusing the minds of its scientists management wonderfully is the long shadow of a £30m-plus fermenter at Billingham. It was built by ICI's Agricultural Division to demonstrate on a commercial scale the manufacture of a single-cell protein called Pruteen from bacteria by continuous fermentation.

"Pruteen has taught us an awful lot," Dr. Reece acknowledges. "Where it is taking us is still debatable." But they are still learning. So far ICI has refused all requests to license its Pruteen technology.

ICI learned early on not to do simple chemistry by biotechnology. Originally, its scientists planned to use methane as feedstock. But the company already had a highly efficient chemical route from methane to methanol.

Making methanol—or, for that matter, any fuel alcohol—by biotechnology is still a popular target with many companies. But ICI claims that it has not heard of a process that is anywhere near competitive with the cost of its chemical route.

Not least of the problems is protection of a continuous fermenter against explosion hazards.

It also learned early on that the microbe on which it was pinning its hopes was a weakling. "If you shouted at them, they died."

It found out that the fermenter in which an organism would breed continuously and contentedly had to be tailored very specifically to its idiosyncrasies. Change the microbe and you were back to the drawing board.

Any idea of just popping a new microbe into the Pruteen plant, much less switching it to a different product, raises a bitter laugh. Moreover, it learned that in order to achieve and sustain the highly sterile condition needed to keep it contented, the engineers had virtually to hang a second chemical processing plant on to the fermenter.

The over-riding problem for Pruteen and for many processes making single-cell protein from hydrocarbon feedstocks which were abandoned during the 1970s—is that it is competing with soya. The price of soya today is much more stable than when the research began, while the cost of the hydrocarbon feedstock has soared.

Can Pruteen somehow be forced up-market, to fetch a higher price as a premium product? ICI claims it has had encouraging signs from fish farming experiments, where Pruteen has shown quite dramatic effects, beyond anything chemical analysis of the product might suggest.

"I shall be very surprised if something doesn't come out of the food processing industry's needs that this type of product can match," Dr. Reece says.

Nevertheless, he is wary of the strong public reaction to

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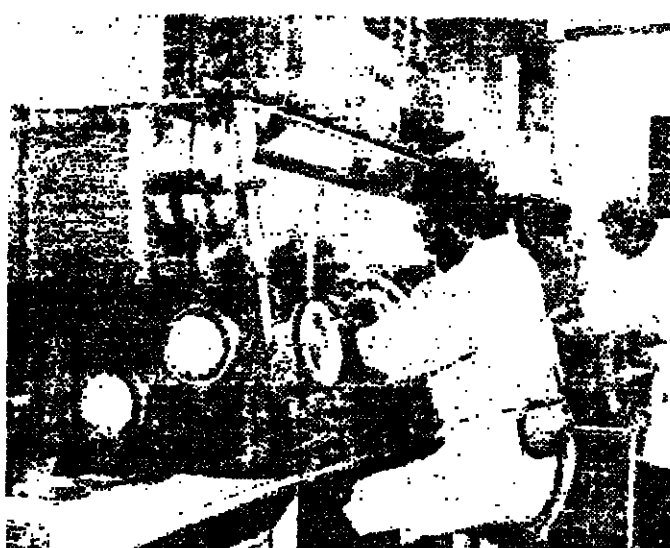
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AN ICI "genetic engineer" working in the category 3 containment laboratories at Runcorn.

universities are doing too little research in this area, and is looking abroad to national laboratories in Australia, for example—for more ideas.

"We're going to see a lot of surprises in agriculture. The ideal plant is one great big seed."

But pharmaceuticals offer a number of targets ICI finds promising. One is interferon, probably the most highly publicised quest of genetic engineering worldwide.

A token of the scientific effort ICI is putting into interferon is the paper published in Nature recently by a team of nine,

drawn from three laboratories: ICI Pharmaceuticals Division, ICI Corporate Laboratory, Runcorn, and a jointly-owned ICI/university laboratory at Leicester University.

The paper described the synthesis of the longest man-made gene so far, 514 nucleotides long, probably the longest molecule ever synthesised.

Most exciting of all, the synthetic gene has been inserted by genetic engineering into a bacterium, from which the researchers were able to reproduce biologically active interferon.

Next week: Biogen.

Woodburner for home heating

AN INTERESTING alternative to other room heating systems—particularly for households with easy access to wood—is a new woodburning stove which can double up as a fireplace, says Stray Distribution, 41B Brecknock Road, London N7 (01-485 7056).

Made of cast iron, it has a large glass door which may be lifted and pushed under the top cover, thus providing an open fireplace producing about 3 kW or 10,000 Btu on wood.

When the door is closed, Utrofos Stove 108 has its heat output increased to 6 kW or 20,000 Btu on wood and, used this way, it will continue to burn overnight.

Available ex-stock at £345, ex warehouse and exclusive of VAT.

Lion's Apples

LION MICROCOMPUTER of Tottenham Court Road, has bought up 250 of IIT's version of the Apple microcomputer.

It has turned these IIT 20/20s into word processors by adding a soft disc and Applewriter software and is selling them at the knock-down price of £850 plus VAT.

The price does not include a printer and the computer uses a domestic television set (not supplied) as a screen, but it's still a bargain. Limited edition only. Inquiries to 01-280 7383.

Wheat storage

DEVELOPED BY Mr Shlomo Nayar of the Volcani Institute, Rehovot, Israel, is what is described as a cheap, innovative method for storing wheat in temporary structures.

Called the Urolog Tent System, it promises to eliminate major wheat storage problems, such as insect damage and mould, as it is hermetic, thus depriving insects of oxygen.

Storage capacity of the tent is 1,000 tonnes. It costs about £2,500 and is re-usable for three seasons.

Conty growers

ABOUT two years ago R. J. Engineering, of 48, Greenhey Place, East Gillibrands, Skiminsdale, Lancs, marketed a plant called the "Floppy". Now it has come up with the "Gentle Pot" for the commercial grower. This is a continuous row of interlinked pots which can be filled in one row or separated in singles or lengths of any number. Interested nurserymen can obtain more information on 0695 27002.

Speed controller

A SMALL thyristor speed controller IC, capable of 40 W, is primarily designed for heavy industrial use, has been introduced by RMB Electronics, Newbury House, London Road, Luton. More on 2662 26944.

Cancer drug 'device' could open up a new approach

RESEARCHERS in oncology, the study of tumours, have for years been trying to achieve a way of treating types of cancer while improving the patient's life quality.

There have been formidable and gruesome obstacles to these interlinked goals: the toxic and subsequent side-effects of cytostatics, drugs which stop the growth cancer cells.

Now Fortia, a Swedish pharmaceuticals group, claims it has overcome both drawbacks with an aid to treatment called Spherex (registered as a trademark), which could open up a new approach to tumour treatment. It should help to focus the cytostatic drugs on the tumour, diminishing the risk to surrounding tissues.

Spherex works simply. The afflicted organ, say the liver, is injected with tiny, round beads of degradable starch, which act as a carrier for the anti-cancer drug. The starch is cross-linked to a degree that determines how quickly they will dissolve.

The beads become stuck in the smallest blood vessels in the liver, isolating it by temporarily stopping the flow of blood. At the same time, the drug goes to work on the cancerous cells in the liver with-out being introduced en masse into the patient's blood system. This reduces adverse side-effects, and reduces the risk of the drug killing healthy cells.

The beads dissolve in a matter of minutes—in the blood system, says Dr Birger Edselius, Vice-President of Medical Affairs and Research of Pharmacia, the division within Fortia encompassing pharmaceuticals, diagnostics and separation products.

"How much we are going to change cancer therapeutics we cannot say now. Basically, Spherex is a device but this should be expanded upon. It could mean using specific drugs for specific organs."

"Although it is a device, Spherex does have its own therapeutic value. It seems to cause tumour regression, hopefully making the tumour passive," Dr Edselius says.

Spherex is still very new. Clinical testing began only in 1979. So far it has been tested on some 45 liver cancer patients at the Malmö General

Hospital in southern Sweden and the U.S.—with good results, he says.

Fortia believes that it could use the same kind of bead as a delivery system for other types of drug.

Inventor of Spherex is Ulf Rothman, a 35-year-old doctor at the hospital. He is an associate professor of surgery and approached Pharmacia with the idea. Previously, Dr Rothman invented a wound-cleaning preparation, known as Debrisan, for Pharmacia's pharmaceutical division.

Pharmacia expects to submit applications for Spherex both as a medical device and a drug to the U.S. Food and Drug Administration early next year, says Ragnvald Lindholm, Spherex project manager. In Canada, Spherex

could be registered as a device.

"In the U.S. there is a shorter processing time for a device application, but probably Spherex will be classified as a drug by the F.D.A.," says Mr Lindholm. It would be introduced to the U.S. market by mid-1983 if approval is obtained.

It is also hoped that the Spherex applications will be approved simultaneously in Canada and Scandinavia. It has already been patented in the U.S., Canada, France, the U.K. and Sweden.

The immediate potential for Spherex is very large indeed. About a quarter of a million patients with primary or secondary liver tumours could benefit. The company expects initially that it could reach

between 5 and 10 per cent of the patients in these markets, depending on how effectively it is introduced.

Several companies are courting Pharmacia for the licence to market Spherex in the U.S. and Canada. A decision as to who wins, will be made near the end of this year, says Mr Lindholm.

Ultimately, Pharmacia wants to see other medical applications for Spherex, such as treatment of abscesses, and its use in microsurgery and radioprote

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W. German
cocoa use
higher

By Our Commodities Staff

WEST GERMAN cocoa bean grindings in the third quarter of this year totalled 35,437 tonnes, up 7.6 per cent compared with the same period last year, according to figures published by the Confectionery Industry Association yesterday.

The total for the first nine months of 1981 rose to 114,798 tonnes, 5.7 per cent more than in 1980.

But in the Netherlands imports of cocoa beans and cocoa bean products fell in the January-August period over 100,000 tonnes compared with 120,200 in the first eight months of 1980. Cocoa butter imports were down from 13,900 to 5,900 tonnes and cocoa powder from 2,500 to 2,000 tonnes.

The Dutch Cocoa Board, Central Statistics Office, said Dutch cocoa bean imports fell to 109,600 tonnes compared with 120,200 in the first eight months of 1980. Cocoa butter imports were down from 13,900 to 5,900 tonnes and cocoa powder from 2,500 to 2,000 tonnes.

The March position, which had risen from £80 a tonne in four trading days, finished 89 lower at £1,243.50.

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Threat of tin
producers cartel

BY WONG SULONG IN KUALA LUMPUR

MALAYSIA WARNED yesterday that tin producing countries might have no choice but to form a cartel if consuming countries did not give adequate support to the sixth International Tin Agreement.

The agreement comes into effect in July 1982, and so far, only two countries — Malaysia and Indonesia, the world's two biggest producers — have ratified the pact.

The threat of a producers cartel was made by Datuk Musa Hitam, the Malaysian deputy prime minister, when he opened the 24th session of the International Tin Council meeting in Kuala Lumpur.

Datuk Musa's warning was directed principally at the U.S., which has refused to join the next Tin Agreement.

Tin producers are aware that some tin consuming countries in the EPC and Japan already doubt that the agreement would be workable without U.S. participation, and fear that the U.S. might encourage this feeling.

The U.S. was not a member of the first four tin agreements. Datuk Musa made an appeal to all tin consumers to continue the co-operation forced over the past 25 years with the producers, and stressed that the Tin Agreement was an outstanding example of producer-consumer co-operation in commodities.

He regretted that in recent years, meetings of the ITC had often resulted in discord among producers and consumers.

"It would be a retrogressive step if the U.S. attitude in any way weakens the resolve of other consuming countries to join the agreement," he said.

He added that if producers had to resort to their own cartel in the event of inadequate support by consumers for the sixth ITC, "the current U.S. attitude must surely be a contributory factor."

In Sydney Peko Walsend said it will close its Tennant Creek copper smelter in Northern Territory next month because it is uneconomic at current world copper prices, reports Reuters.

The smelter will be put on an indefinite care and maintenance basis until there is sufficient improvement in prices to justify a resumption of smelting. Peko is also closing the Gecko mine at the site some 200 miles north of Alice Springs. Gecko produces mainly copper with very little gold and it too will be placed on a care and maintenance basis.

A further meeting between the management of Irish lead/zinc concentrator Tara Mines, striking craftsmen, and the Irish Congress of Trades Unions aimed at ending a 17 week old strike will be held next Wednesday.

The company was unable to report any progress following a meeting on Wednesday.

Higher grain trade seen

WASHINGTON—Prospects for world grain trade in 1981-82 continued to strengthen and are now forecast at 227m tonnes, the U.S. says, above the 1980-81 forecast, the U.S. Agriculture Department said.

The USDA said larger estimated imports for the Soviet Union accounted for most of the increase and more than half of the year-to-year growth. Trade in the current July-June year would be 14m tonnes more than in 1980-81.

World grain output is now forecast at 1,486m tonnes, down 2m from the September forecast, mainly reflecting a drop in the Soviet crop, cast mainly reflecting a further increase in U.S. coarse grain output.

However, world output would still be 56.0m tonnes above the 1980-81 output, the USDA said. World grain trade is projected to decline to 1.46m tonnes, 3m tonnes below last month's forecast, mainly reflecting a drop in USSR usage.

The USDA said the adjustments in trade and consumption leave the world wheat and coarse grain stocks estimate until July 1 at 187.9m tonnes, slightly above last month's forecast and about level with the 1979-80 ending stocks.

Grain exports at Canadian west coast ports set new records in August and September, the Canadian Wheat Board said.

August grain loadings at Vancouver and Prince Rupert totalled 925,100 tonnes in August and 883,600 tonnes in September, they said.

Those figures compare with the previous August grain export record of 787,000 tonnes in August 1980, and 831,000 in September 1972.

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Reuter

U.S. auction
lifts
silver

By Our Commodities Staff

SILVER PRICES moved up strongly in London yesterday morning, encouraged by the level of demand at Wednesday's U.S. stockpile sale.

On the bullion market the spot price was fixed 16.2p higher at \$206 per troy ounce and on the London Metals Exchange the three months price reached \$46.50p an ounce, up 20p, at one stage.

But on the LME, silver fell back in the afternoon and the three months quote closed only 5.25p up at \$31.75 an ounce.

Dealers said some of the early demand was thought to represent spill-over from unsuccessful bids at the U.S. General Services Administration's stockpile auction.

They were generally surprised at the buying response for U.S. stockpile silver, but at the same time somewhat disappointed at the relatively low volume of acceptable bids.

Only two out of the 26 bidders had been successful, buying only 160,000 ounces out of the 1.25m ounces on offer. Prices paid ranged between \$9.331 and \$9.41 an ounce against a spot market price which rose from \$9.42 to \$9.57 as the auction progressed.

In Australia meanwhile the new Sydney silver futures market got off to an active start with volume totalling 185 lots. That compared favourably with the 99 lots traded on the Sydney gold market's first day in 1978.

Continued dairy surplus urged

Financial Times Reporter

EUROPE'S DAIRY farmers should be encouraged to go on producing surpluses of milk and dairy products, rather than eliminating them, Sir Stephen Roberts, chairman of the Milk Marketing Board, said yesterday.

The output of any agricultural product can never be controlled to match demand," he told the board's annual meeting in London.

The EEC was not overstocked with dairy products at present, he said. The famous "butter mountain" had disappeared and total stocks were 288,000 tonnes, which was about nine weeks' supply.

There was a big increase in disease, but even those farmers who drenched their crops with expensive chemicals came off little better than those who saved their money. This is not to denigrate chemicals but simply to point out that they are only one of several factors

that make for a successful crop. There have been a multiplicity of insects and a consensus has decided that apart from the drought, the very early sowing of some of last year's crop had left it more exposed than usual to attacks of disease in the autumn.

It is true that my latest sowing crops of winter barley were far the best, but the real reason for that I believe to be that the particular fields were more moisture retentive than the earlier ones, and so carried the crop through better.

The rain in September did not start to become a nuisance until after the middle of the month. Before that the land was very dry and hard, making cultivation difficult. This makes production of the winter crops more difficult than the previous crop from sprouting. This is an important point. Had I started sowing before these had sprouted, the next crop would have become infested with what are called "volunteers." These would have carried on the disease build-up, even having to spray the crops during the spring when weather conditions should at least be reasonable. But to have to do it in the deteriorating weather of the typical autumn is no joke. Besides I always think a good frost is probably as good a cure as any.

Wheat is not so vulnerable to autumn diseases except one. This is called Barley yellow dwarf virus. It is apparently spread to wheat from affected barley plants by the bird cherry aphid during November. Early sowing facilitates this, as there are plenty of plants available to infect. But if the wheat does not emerge until mid-November it cannot be affected. There is a spray to deal with this infection.

The trouble is that the bird cherry aphid is very small and can only be spotted by a farmer on his knees using a microscope. This applies equally to the early symptoms of many other ills. At this time you may see the first signs of British hawthorn leaf-miner on every side. They are not proving for better weather, but looking for trouble.

John Cherrington

World hunger and its solution

THIS IS world food day and the prophets of doom are busy predicting once again the extinction of the human race, which is galloping towards starvation because population is overtaking food production in the survival stakes.

This is hardly an original proposition. Dr Malthus was making similar noises two centuries ago and his latter day counterparts are making their life's work in places like the Food and Agriculture Organisation.

They have always been wrong. Except for times of war and natural disaster, food production has normally kept ahead of effective commercial demand. In fact, governments in many countries have spent more time devising means of limiting food production than they have stimulating it.

It is true that there are large areas of malnutrition, perhaps even starvation, but this is because no means has been found of overcoming the poverty which prevents the hungry millions securing food. This is not the fault of farmers, they will always, given the chance, go on turning out more and more.

Since 1950 world wheat production has risen from 160m tonnes to 454m tonnes, or nearly 200 per cent, while other cereals have risen almost as much in proportion. Yet the world's population has only grown on the period from 2.4bn to 4.5bn today a rise of about 90 per cent. The total output of wheat, maize and rice is now 1.5bn tonnes or nearly a kilo a day for every man woman and child on the globe.

Of course man does not live by bread alone, and much of the excess production goes toward the animal sector. To feed grain to human beings through animal production is a wasteful process, and not necessarily in his own best interest.

Some years ago I compared the nutrition standards of New Zealand and Japan. The New Zealanders consumed 3,400 calories a day, of which more than 80 per cent was of animal origin. The Japanese ate a third less in calories of which 11 per cent was of animal origin. Perhaps the solution to the problems of Japanese imports would be to persuade them to change to a New Zealand type diet which would turn their minds to playing rugby football rather than making cars and TV sets.

The point about this is that the huge stocks of grain are perfectly adequate to sustain the world's population and form a reserve which could be used in emergency.

The crucial problem of world population is what to do with the growing numbers for whom there is little or no work. It is really a social and economic problem. A state would be to make contraception as pleasant as conception, or even more so.

Poultry ban

BRUSSELS — The EEC mission has given Britain more time to lift an effective ban on most poultry imports before it faces legal action in the European Court of Justice.

New veterinary regulations for the control of fowl pest have blocked imports of turkeys and chickens from France and most other EEC countries.

The Commission believes the British move was in breach of EEC free trade rules and originally gave Britain until the end of this week to lift the restrictions or face a law suit. This deadline has now been extended to October 30.

Farmer's viewpoint

An autumn of mud and misery

AFTER THE wettest September on record, and with the first half of October seeming to follow that example, farmers are anxiously hoping for better — that is drier — weather for the next few weeks.

There is much at risk. The most obvious are the sugar beet and potato harvests. Getting either out of wet or waterlogged land is a time-consuming and wasteful. Soil sickness to the roots and means in the case of sugar beet that great quantities of dirt have to be carried to the factory to be washed off and the weight deducted.

The same applies to potatoes. Here some growers seem to be able to pass their soil on to the consumer. Wait for the conditions to improve. I grow neither of those, but a good open autumn now would allow me to fulfill my sowing programme. This is becoming more important every year as the swing towards autumn sown crops is increasing.

A dozen years ago, little more than a third of my cereal harvest was autumn sown, and this was mainly wheat. Today the target is three-quarters and would be higher if I could arrange for it.

The reason for this is quite simply financial. The increased wheat acreage is because it is the best-achieving and most reliable crop, coupled with the gradual reduction in the old rotation rules of not growing wheat more than once in a four-year rotation can be flouted, if not with impunity, with a fair chance of success.

The other change has been the switch from spring sown to autumn sown barley. Winter barley as it is commonly called, was under a cloud for many years because of the varieties used were seldom very good yielders, and they were considered as carriers of disease from one season to the next.

Winter barley did not yield very well this year in the South of England and East Anglia, but I believe that this was more than likely due to the drought which persisted from the first week of June. This factor more than the incidence of fungal disease, must have reduced the yield of winter barley which looked absolutely splendid during the early summer.

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The same applies to potatoes. Here some growers seem to be able to pass their soil on to the consumer. Wait for the conditions to improve. I grow neither of those, but a good open autumn now would allow me to fulfill my sowing programme. This is becoming more important every year as the swing towards autumn sown crops is increasing.

A dozen years ago, little more than a third of my cereal harvest was autumn sown, and this was mainly wheat. Today the target is three-quarters and would be higher if I could arrange for it.

The reason for this is quite simply financial. The increased wheat acreage is because it is the best-achieving and most reliable crop, coupled with the gradual reduction in the old rotation rules of not growing wheat more than once in a four-year rotation can be flouted, if not with impunity, with a fair chance of success.

The other change has been the switch from spring sown to autumn sown barley. Winter barley as it is commonly called, was under a cloud for many years because of the varieties used were seldom very good yielders, and they were considered as carriers of disease from one season to the next.

Winter barley did not yield very well this year in the South of England and East Anglia, but I believe that this was more than likely due to the drought which persisted from the first week of June. This factor more than the incidence of fungal disease, must have reduced the yield of winter barley which looked absolutely splendid during the early summer.

There was a big increase in disease, but even those farmers who drenched their crops with expensive chemicals came off little better than those who saved their money. This is not to denigrate chemicals but simply to point out that they are only one of several factors

that make for a successful crop. There have been a multiplicity of insects and a consensus has decided that apart from the drought, the very early sowing of some of last year's crop had left it more exposed than usual to attacks of disease in the autumn.

It is true that my latest sowing crops of winter barley were far the best, but the real reason for that I believe to be that the particular fields were more moisture retentive than the earlier ones, and so carried the crop through better.

The rain in September did not start to become a nuisance until after the middle of the month. Before that the land was very dry and hard, making cultivation difficult. This makes production of the winter crops more difficult than the previous crop from sprouting. This is an important point. Had I started sowing before these had sprouted, the next crop would have become infested with what are called "volunteers." These would have carried on the disease build-up, even having to spray the crops during the spring when weather conditions should at least be reasonable. But to have to do it in the deteriorating weather of the typical autumn is no joke. Besides I always think a good frost is probably as good a cure as any.

Wheat is not so vulnerable to autumn diseases except one. This is called Barley yellow dwarf virus. It is apparently spread to wheat from affected barley plants by the bird cherry aphid during November. Early sowing facilitates this, as there are plenty of plants available to infect. But if the wheat does not emerge until mid-November it cannot be affected. There is a spray to deal with this infection.

The trouble is that the bird cherry aphid is very small and can only be spotted by a farmer on his knees using a microscope. This applies equally to the early symptoms of many other ills. At this time you may see the first signs of British hawthorn leaf-miner on every side. They are not proving for better weather, but looking for trouble.

John Cherrington

World hunger and its solution

THIS IS world food day and the prophets of doom are busy predicting once again the extinction of the human race, which is galloping towards starvation because population is overtaking food production in the survival stakes.

FT UNIT TRUST INFORMATION SERVICE

Continued on previous page

OIL AND GAS—Continued

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- ↳ losses for cash.
- ↳ Interest since increased or resumed.
- ↳ Interest since reduced, ceased or deferred.
- ↳ Tax-free to non-residents on application.
- ↳ Figures or report omitted.
- ↳ USRA Exchange and company not subjected to same degree of regulation as listed securities.
- 11 Death in under Rule 1632(a); not fitted on any Stock Exchange and not subject to same requirements.
- 12 Death in under Rule 1632(b).
- ↳ Price at time of suspension.
- ↳ Indicated dividend after pending stock and/or rights issue: covered by interest in previous listing or forecast.
- ↳ Merger bid or reorganization in progress.
- ↳ Not comparable.
- ↳ Forecast reduced final and/or reduced earnings indicated.
- ↳ Forecast dividend; cover on earnings reduced by latest interim

[illegible]

script and/or rights issue. M Dividend and yield based on prospectus or other official estimates for 1982. K Figures based on prospectus or other official estimates for 1981-82. N Dividend and yield based on prospectus or other official estimates for 1980. M Dividend and yield based on prospectus or other official estimates for 1981. P Figures based on prospectus or other official estimates for 1982. G Gross. T Figures assumed. Z Dividend total to date.

Abbreviations: Δ ex dividend; Δ ex script issue; Δ ex rights; Δ ex all; Δ ex capital distribution.

The following is a selection of London quotations of shares previously listed only in regional markets. Prices of Irish issues, most of which are not officially listed in London, are as quoted by Irish exchanges.			
LISSEN			
Abbey Ind. 20p	41	Conv. 9% 10/82	592
Bertrams	40	Nat. 5% 84/89	578
British Ind. 20p	40	10% 91/92	624
Crane & Rose 21p	213	Fin. 15% 97/100	212
Finlay Pipe 30p	212	Grain 10%	212
Glyn Colliery	41	Arnot	212
Harris Ltd.	41	Carroll (P. & J.)	90
Hill (J&S) 20p	41	Concrete Piers	90
I.O.M. 50p	41	Hetham (Hedges)	46
Peacock (C. H.)	40	Inchiquin	25
Pres. Hibernian	105	Jacob	65
Scottish Ind.	40	T.M.C.	15
Studd (Wm.)	90	Unilever	—

OPTIONS			
3-month Call Rates			
Industrials			
A. Brew	6 1/2	House of Fraser	1 1/4
BOC Intl.	1 1/2	I.C.T.	1 1/8
B.S.R.	7	"Inaps"	5
		I.C.L.	4
			1 1/2
		Uni. Drapery	6 1/2
		Vickers	1 1/8
		Woolworths	5

Deecian	17	Life Service	10	Env. Care	11
Blue Circle	35	Lloyds Bank	28	Cars, Counties	11
Boots	18	"LIFE"	31	Land Sees	38
Bowers	19	Londoe Brick	1	M.E.P.	15
Brit. Aerospace	18	Lucas Inds.	11	Peaseley	15
B.A.T.	1	"Mans"	12	Samuel Progs.	1
Brown (J.)	8	Miles & Spier	10	Town & City	24
Barton Ord.	12	Midland Bank	26		
Cardbury	9	N.E.I.	3		
Countess	51	Nat. West Bank	39		
				Brit. Petroleum	25

Doctors	77	Presby	26	Card version	8
Doplog	77	Racial Elect	36	SCA	8 12
Early Star	25	R.H.M.	36	Premier	8
E.N.P.C.	25	Rank Org. Ord.	18	Shell	26 28
Gen. Accident	38	Read Intnl.	25	Tricentral	28 30
Gen. Electric	55	Seers	30	Ultramar	30
Gluco	26	Teaco	30		
Grand Met.	18	Thorn EMI	30	Atthes	
G.U.S. 'A'	44	Trust Houses	18	Charter Cars	21
Guardian	44	Tube Invest.	15	Cons. Gold	21

"Recent Issues" and "Rights" Page 32

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